**UNIVERSITY OF MASSACHUSETTS**
**COMMITTEE/BOARD MINUTES 1986**

**COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS**
January 22, 1986 (Central Administrative Offices, Boston, MA)
March 19, 1986 (Central Administrative Offices, Boston, MA)
May 21, 1986 (Central Administrative Offices, Boston, MA)
July 16, 1986 (Central Administrative Offices, Boston, MA)
September 17, 1986 (Central Administrative Offices, Boston, MA)
November 19, 1986 (Central Administrative Offices, Boston, MA)

**COMMITTEE ON BUDGET & FINANCIAL AFFAIRS**
January 29, 1986 (Whitmore Building, Amherst, MA)
February 5, 1986 (UMASS Boston)
March 26, 1986 (Central Administrative Offices, Boston, MA)
June 4, 1986 (UMASS Worcester)
May 28, 1986 (Central Administrative Offices, Boston, MA)
June 4, 1986 (UMASS Worcester)
June 27, 1986 (UMASS Boston)
July 30, 1986 (Central Administrative Offices, Boston, MA)
September 25, 1986 (UMASS Amherst)
December 3, 1986 with **EXECUTIVE COMMITTEE** (UMASS Boston)

**EXECUTIVE COMMITTEE**
January 21, 1986 (Central Administrative Offices, Boston, MA)
March 26, 1986 (Central Administrative Offices, Boston, MA)
May 20, 1986 (Central Administrative Offices, Boston, MA)
July 15, 1986 (Central Administrative Offices, Boston, MA)
September 16, 1986 (Central Administrative Offices, Boston, MA)
November 21, 1986 (Central Administrative Offices, Boston, MA)
December 3, 1986 (UMASS Boston)
December 3, 1986 with **BUDGET & FINANCE** (UMASS Boston)

**COMMITTEE ON AFFIRMATIVE ACTION**
May 14, 1986 (Central Administrative Offices, Boston, MA)

**BOARD OF TRUSTEES**
February 5, 1986 (UMASS Boston)
April 2, 1986 (UMASS Amherst)
June 4, 1986 (UMASS Worcester)
August 6 (Cranberry Experiment Station, Wareham, MA)
October 1, 1986 (UMASS Amherst)
December 3, 1986 (UMASS Boston)

**COMMITTEE ON UNIVERSITY RELATIONS AND DEVELOPMENT**
September 11, 1986 (UMASS Amherst)
November 25, 1986 (UMASS Worcester)

UNIVERSITY OF MASSACHUSETTS

BOARD OF TRUSTEES

MINUTES OF THE MEETING OF THE COMMITTEE
ON ACADEMIC AND STUDENT AFFAIRS

January 22, 1986; 2:00 p.m.
Thirteenth Floor Conference Room
250 Stuart Street
Boston, Massachusetts

Committee and Committee Staff: Chairman Troy; Trustees Burgess; Mr. Miller, Deputy Secretary

Committee Members Absent: Trustees Caruso and Zervas

Other Trustees: Trustee Bell

University Administration: President Knapp; Dr. Smith, Vice President for Academic Affairs; Ms. Nethersole, Director, Student Affairs; Ms. Byrne, Assistant Vice President for Academic Affairs

UM/Amherst: Provost O'Brien; Dr. Madson, Vice Chancellor for Student Affairs; Dean, Larry Benedict

UM/Boston: Chancellor Corrigan; Mr. Babcock, Vice Chancellor for Planning

UM/Worcester: Chancellor Tranquada

Guests: Ms. Sweeney, Captain, Women's Ski Team, UM/-Amherst; Mr. Greenburg, Captain, Men's Ski Team, UM/Amherst

Chairman Troy called the meeting to order at 2:10 p.m. The first item on the agenda was Award of Tenure--UM/Worcester.

Chancellor Tranquada said that Dr. Emerson had been strong in the areas of service and teaching since coming to the Medical Center and over the course of years had compiled an impressive research record. After discussion it was moved, seconded and

VOTED: To recommend that the Board concur with the President in the award of tenure to Charles H. Emerson, Professor of Medicine at the University of Massachusetts at Worcester. (Doc. T86-006)

The next item was Appointments with Tenure--UM/-Amherst. Provost O'Brien said that each of the candidates

had excellent records in his or her discipline. Professor Quin would also serve as Head of the Department of Chemistry, a position he held at Duke University. Also, Professor Shell would serve as Chairman of the Department of Comparative Literature. While the Amherst campus has a number of Near Eastern specialists, Professor Haddad will be the first whose discipline is history. Professor Duffie's area of expertise is in manufacturing engineering.

After discussion, it was moved, seconded and

VOTED: To recommend that the Board concur with the President in the appointments with tenure of the following individuals at the University of Massachusetts at Amherst:

Louis D. Quin, Professor of Chemistry
Yvonne Yazbeck, Haddad, Professor of History
Marc Shell, Professor of Comparative Literature
Neil A. Duffie, Associate Professor of Mechanical Engineering. (Doc. T86-005)

The Committee then discussed Waiver of Sabbatical Leave Requirement--UM/Boston. Chancellor Corrigan said that Dr. Grossman had served for sixteen years as Professor of History and for fifteen years as Director of Libraries. Starting from virtually nothing he had established a good library. Chairman Troy noted that the Trustees had on many occasions postponed the sabbatical leave requirement and this was the first time they had dealt with a waiver. It was then moved, seconded and

VOTED: To recommend that the Board waive the requirement that Professor Walter Grossman return to the University of Massachusetts at Boston on completion of his sabbatical leave. (Doc. T86-007)

The next item concerned the Master of Education in Bilingual/ESL Program--UM/Boston. Chancellor Corrigan said that this program was part of the consolidation with Boston State College and was the only Master of Education program offered by the College of Arts and Sciences. After discussion, it was moved, seconded and

VOTED: To recommend that the Board change the Master of Education in Bilingual/ESL Program at the University of Massachusetts at Boston to the Master of Arts in Bilingual/English as a Second Language Program. (Doc. T86-008)

The last action item was Graduation Lists--UM/Amherst and UM/Worcester. After brief discussion it was moved, seconded and

VOTED: To recommend that the Board approve the graduation list of the Class of 1986 at the University of Massachusetts at Worcester and the February, 1986, graduation lists of the University of Massachusetts at Amherst. Both subject to the completion of all requirements as certified by the recorder of the campus. (Doc. T86-001)

The Committee then discussed the Admissions and Financial Aid Annual Report. Vice President Smith said that an effort had been made not to overwhelm the Trustees with reams of paper. Instead, summaries for each campus had been prepared. Chancellor Corrigan spoke about the increase in transfer applications and enrollment. A record number of undergraduate applications had been received since the establishment of UM/Boston. Amherst, too, received the highest number of undergraduate applications since 1975 - receiving a large number of out-of-state applications.

Financial Aid at both campuses was reported to be problematic because of increased federal regulations and paperwork with an unmet need of financial aid for both campuses.

Trustee Burgess then introduced, for discussion, the Elimination of the Sports Teams at the Amherst Campus. Ms. Colleen Sweeney, Captain of the Women's Ski Team and Mr. David Greenberg, Captain of the Men's Ski Team presented their views why the Ski Teams should continue at the varsity level and be supported by the University.

There being no further business to come before the Committee, the meeting adjourned at 3:40 p.m.

John F. Miller

John Miller
Deputy Secretary

UNIVERSITY OF MASSACHUSETTS

MINUTES OF THE MEETING OF THE
COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS

March 19, 1986; 2:00 p.m.
Thirteenth Floor Conference Room
250 Stuart Street
Boston, Massachusetts

Committee and Committee Staff: Chairman Troy; Trustees Burgess and Zervas; Mrs. Fontaine, Administrative Secretary; Mr. Miller, Deputy Secretary

Committee Members Absent: Trustees Caruso and Robsham

University Administration: President Knapp; Dr. Smith, Vice President for Academic Affairs

UM/Amherst: Provost O'Brien

UM/Boston: Chancellor Corrigan; Mr. Babcock, Vice Chancellor for Planning; Dean Freeland

UM/Worcester: Chancellor Tranquada; Provost Kelly; Mr. Hanshaw, Academic Dean

Chairman Troy convened the meeting at 2:05 p.m.

The first item considered was the Establishment of a Graduate School of Biomedical Sciences at the University of Massachusetts at Worcester. Chancellor Tranquada in describing the request said that the proposal formalizes the existing program and recognizes it as a separate academic entity within the Medical Center. After a brief discussion, it was moved, seconded and

VOTED: To recommend that the Board establish a Graduate School of Biomedical Sciences at the University of Massachusetts at Worcester as described in Doc. T86-018.

The next item was Appointments with Tenure at the Amherst and Boston campuses. In presenting this item, Dr. Smith commented that in both instances the individuals were outstanding scholars and came to the University with tenure from their previous appointments. Both individuals are currently Visiting Professors at their respective campuses.

The Committee then discussed the flexibility within the departments as affected by tenure distribution.

It was moved, seconded and

VOTED: To recommend that the Board concur with the President in the appointment of Dr. Robert Dentler as Professor of Sociology with tenure at the University of Massachusetts at Boston. (Doc. T86-017)

and,

VOTED: To recommend that the Board concur with the President in the appointment of Dr. Patricia Crosson as Associate Professor of Education in the Division of Education Policy, Research and Administration with tenure at the University of Massachusetts at Amherst. (Doc. T86-017)

The Committee then considered Awards of Tenure at Amherst, Boston, and Worcester. Dr. Smith noted the quality of the candidates presented, many of whom are outstanding scholars. All candidates underwent rigorous reviews, at least five stages, on each of the campuses and in most cases the agreements for tenure were unanimous. In terms of the quantity, out of the approximately twenty-six candidates presented eight were women and three were minority.

Chancellor Corrigan spoke to the awards of tenure at Boston and noted that the candidates were predominately minority and female. Mr. Troy commented that the general supportive materials were fine and it was an impressive list.

Dr. Kelly reviewed the background of the two individuals recommended for tenure at Worcester.

Without further discussion, it was moved, seconded and

VOTED: To recommend that the Board concur with the President in the award of tenure to the following individuals:

University of Massachusetts at Amherst:

Andrew Barto as Associate Professor of Computer and Information Science
John Donoghue as Associate Professor of Physics and Astronomy
Ross Hicks as Associate Professor of Physics and Astronomy
Murugappan Muthukumar as Associate Professor of Polymer Science and Engineering

F. Peter Schloerb as Associate Professor of Physics and Astronomy
Randall S. Bausor as Associate Professor of Economics
Jeffrey Blaustein as Professor of Psychology
Diane P. Flaherty as Associate Professor of Economics
Carolyn B. Mervis as Associate Professor of Psychology
Jerrold Meyer as Associate Professor of Psychology
Robert W. Paynter as Associate Professor of Anthropology
David W. Ostendorf as Associate Professor of Civil Engineering
Ka Ming Ng as Associate Professor of Chemical Engineering
Michael F. Malone as Associate Professor of Chemical Engineering
Ann L. Marston as Associate Professor of Landscape Architecture and Regional Planning
Patricia J. Vittum as Associate Professor of Food and Natural Resources at the Suburban Experiment Station
Harris Pastides as Associate Professor of Public Health
Patricia Griffin as Associate Professor of Professional Preparation in Physical Education
Glenn Wong as Associate Professor of Sports Studies

University of Massachusetts at Boston:

James Campen as Assistant Professor of Economics
Pancho Savery as Assistant Professor of English
Carol Smith as Assistant Professor of Psychology
Esther Torrego as Assistant Professor of Spanish and Portugese
Vivian Zamel as Assistant Professor of English

University of Massachusetts at Worcester:

Robert H. Singer as Associate Professor of Anatomy
Jeffrey S. Stoff as Professor of Medicine

Graduation lists were then considered. At Amherst there were 352 graduate degree candidates presented and at Boston there were 1,253 undergraduate and 159 graduate degree candidates. It was moved, seconded and

VOTED: To recommend that the Board approve the February, 1986, graduation lists at the University of Massachusetts at Amherst and the May and September, 1986, graduation lists at the University of Massachusetts at Boston. Both subject to the completion of all requirements as certified by the the Recorder of the campus. (Doc. T86-001D&E)

Chairman Troy then asked for a motion to go into Executive Session to discuss a Collective Bargaining matter. It was moved, seconded and

VOTED: To go into Executive Session

The time was 2:55 p.m. Chairman Troy voted for the motion as did Trustees Burgess and Zervas.

At 3:30 p.m. the Committee came out of Executive Session and the meeting adjourned.

Cynthia A. Fontaine

Cynthia A. Fontaine
Administrative Secretary
to the Board of Trustees

UNIVERSITY OF MASSACHUSETTS

MINUTES OF THE MEETING OF THE COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS

Wednesday, May 21, 1986; 2:00 p.m.
Thirteenth Floor Conference Room
250 Stuart Street
Boston, Massachusetts

Committee and Committee Staff: Chairman Troy; Trustees Bowman, Burgess, Caruso and Zervas; Mrs. Fontaine, Administrative Secretary;

University Administration: President Knapp; Dr. Smith, Vice President for Academic Affairs; Mr. Searson, General Counsel

UM/Amherst: Chancellor Duffey; Provost O'Brien; Dr. Madson, Vice Chancellor for Student Affairs

UM/Boston: Provost Greene; Mr. Desmond, Vice Chancellor for Student Affairs; Professor Kramer, Faculty Representative

UM/Worcester: Provost Kelly

Chairman Troy convened the meeting at 2:05 p.m.

Vice President Smith introduced the first item on the agenda, Appointments with and Awards of Tenure. He gave the following profile: Out of the ten recommendations from Amherst four were female and one was minority. At Boston, there were a total of three with one female and of the two recommendations from Worcester one was minority.

Provost O'Brien then spoke to the individual cases. He announced with regret that Adolph Reed, a very fine black political scientist from Yale, had declined the University's offer of appointment with tenure and decided to remain at Yale.

In response to a question raised concerning the campus recommendations and votes on tenure, he made the general point that the system is not set up to give an indication of what the problems are when there is a single negative vote or single absention. He has written to the Chairman of the campus personnel committee and has indicated that it would be best to explain these situations.

Trustee Burgess expressed the view that the campus presentations should be consistent and it was agreed that future recommendations would follow the format outlined in the Amherst campus recommendations.

After a discussion of the individual appointments and awards with tenure, it was moved, seconded and

VOTED: To recommend that the Board concur with the President in the appointment with tenure of the following individuals:

University of Massachusetts at Amherst:

Stephen Malkin as Professor of Mechanical Engineering
William H. Meeks, III, as Professor of Mathematics and Statistics
Kathy L. Piess as Associate Professor of History and Women's Studies

University of Massachusetts at Boston:

Mary Lou Roberts as Associate Professor of Marketing
Oded Berman as Professor of Management Science

University of Massachusetts at Worcester:

David Ludlum as Professor of Pharmacology.
(Doc. T86-026)

and,

VOTED: To concur with the President in the award of tenure to the following individuals:

University of Massachusetts at Amherst:

Douglas E. Abbott as Professor of Mechanical Engineering
Jane A. Baran as Associate Professor of Communication Disorders
Carolyn P. Edwards as Associate Professor of Education
Adman F. Haydar as Associate Professor of Judaic and Near Eastern Studies
Lynn E. Klock as Associate Professor of Music and Dance
Catherine Portuges as Associate Professor of Women's Studies

University of Massachusetts at Boston:

George Lukas as Associate Professor of Mathematics and Computer Science

University of Massachusetts at Worcester:

Nsidinanya Okike as Associate Professor of Surgery

(Doc. T86-026)

Provost O'Brien introduced the next item, the Bachelor of Science Degree in Landscape Architecture. Until 1969, the campus awarded both undergraduate and graduate degrees in landscape architecture. Due to a restriction imposed by the accrediting agency that the University could only offer one accredited degree program, the undergraduate program was withdrawn by the department. The regulation has changed to allow two programs and the campus has determined that significant demand for the undergraduate program remains and proposes to re-establish the Bachelor of Science Degree. The program would require no new resources. It was moved, seconded and

VOTED: To recommend that the Board re-establish the Bachelor of Science Degree in Landscape Architecture at the University of Massachusetts at Amherst. (Doc. T86-029)

The next item was to approve a Nomenclature Change from Instructional Media to Instructional Design at Boston. The new name more accurately describes the program at it currently exists. It was moved, seconded and

VOTED: To recommend that the Board change the name of the Master of Education in Instructional Media at the University of Massachusetts at Boston to the Master of Education in Instructional Design. (Doc. T86-033)

Provost Greene presented the proposal to offer a Joint Major in Psychology and Sociology at Boston. There would be no change in terms of the number of staff or courses presently offered. The proposal provides an opportunity for a student to graduate with a joint major in these disciplines which are complementary. Although the University is currently authorized to offer a degree in each area, the Board of Regents consider it a new degree and require approval. It was moved, seconded and

VOTED: To recommend that the Board authorize the University of Massachusetts at Boston to offer the degree Bachelor of Arts in Pysc-hology and Sociology. (Doc. T86-032)

The next item was a recommendation to Consolidate the German and Russian Departments at the Boston campus. The

consolidation will result in a more efficient use of personnel and resources. It was moved, seconded and

VOTED: To recommend that the Board approve the consolidation of the Department of German and the Department of Russian at the University of Massachusetts at Boston to form the Department of German and Russian. (Doc. T86-031)

The next request was for a second year's leave of absence without pay following Professor Sylvia Gendrop's sabbatical leave in order to complete the Ph.D. Provost Greene said that in the area of Nursing, only one percent of all the nursing instructors across the nation possess the Ph.D.. At Boston, there is a very high percentage by national norms of faculty with Ph.D.'s It was moved, seconded and

VOTED: To postpone for a further year the requirement that Professor Sylvia Gendrop return to the University on completion of sabbatical leave; further, to grant Professor Gendrop a leave without pay for the academic year 1986-87. (Doc. T86-034)

Two candidates from Worcester were presented for approval of Degrees. It was moved, seconded and

VOTED: To award Charles Wolleben the degree Doctor of Philosophy in Medical Science and to award Nicholas Yannoutsos a Master of Science in Medical Sciences subject to the completion of all requirements. Doc. T86-035)

Trustee Troy reported that the Code of Student Conduct was discussed at the Executive Committee meeting. He said he thought it might be wise to give it as much publicity and debate as possible on the campus. He cited the behavior of a certain group of students and occasionally faculty whom Joseph Epstein a very fine critic has called the "virtuecrats". The virtuecrats are a group of people who are convinced of their own virtue - their point of view is the right one and if you bring someone in who, for example, is a little conservative in his philosophy or has certain association's with a certain party they immediately bring out posters. He wondered if anything could be done before hand or through debate to stop that dreadful kind of self-righteousness on the part of some of these activists. Counsel Searson pointed out that included in the Code there is a proviso that if someone interferes with someone elses right of free speech

that would be a violation of the Code which would warrant anything up to expulsion.

There being no further business to come before the Committee, the meeting adjourned at 2:55 p.m.

Cynthia A. Fontaine
Administrative Secretary
to the Board of Trustees

UNIVERSITY OF MASSACHUSETTS

BOARD OF TRUSTEES

MINUTES OF THE MEETING OF THE COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS

Wednesday, July 16, 1986; 2:00 p.m.
Thirteenth Floor Conference Room
250 Stuart Street
Boston, Massachusetts

Committee and Committee Staff: Chairman Troy; Trustees Bowman, Burgess, Saba and Zervas; Mrs. Fontaine, Administrative Secretary; Mr. Miller, Deputy Secretary

Committee Member Absent: Trustee Caruso

University Administration: President Knapp; Dr. Smith, Vice President for Academic Affairs

UM/Amherst: Provost O'Brien; Mr. Aikens, Associate Provost

UM/Boston: Chancellor Corrigan; Provost Greene

UM/Worcester: Provost Kelly

Chairman Troy convened the meeting at 2:10 p.m.

The first item on the agenda was Appointments with Tenure at Amherst and Boston. Provosts O'Brien and Greene spoke to the respective tenure cases.

At Amherst three appointments with tenure were recommended in the areas of Computer and Information Science, Forestry and Wildlife Management, and Economics. Two of the individuals recommended were for Chairs. Dr. William R. Adrion will serve as Chair of the Department of COINS. He has made major contributions to the funding and development of computers. Dr. Donald Arganbright, who comes from Berkley where he has been director of the Forest Products Laboratory, will chair the Department of Forestry and Wood Science. William Dickens also comes from Berkely and is in the area of economics.

At Boston, Dr. Barry Bluestone, who comes from Boston College, is extremely distinguished and has written extensively in his field of economics. Dr. Bluestone will fill the Frank L. Boyden Chair of Political Economy. Lawrence Franko comes from the Fletcher School of Law and Diplomacy. He has extremely extensive experience in Geneva and Europe; generally his field is International Business and he has published nine books and co-edited two others. It was moved, seconded and

VOTED: To recommend that the Board concur with the President in the appointment with tenure of the following individuals:

UM/Amherst:

William R. Adrion as Professor of Computer and Information Sciences
Donald Arganbright as Professor of Forestry and Wildlife Management
William Dickens as Associate Professor of Economics

UM/Boston:

Lawrence Franko as Professor of Accounting and Finance
Barry Bluestone as Frank L. Boyden, Professor of Political Science (Doc. T86-047)

The next item was Awards of Tenure at Amherst and Boston. Provosts O'Brien and Greene reviewed the background of the candidates recommended. Dennis Burkh is the director of the Five College Symphony Orchestra and has a long international background. Michael Sussman, who is referred to by some as one of the top clarinetists in the United States today, is a person of substantial distinction. Brook Thomas is also a remarkable critic in the English area. He has been described by an outside reviewer as "one of the most talented critics of his generation."

There was a discussion of the education requirements in the performing arts area.

Provost Greene spoke to the Award of Tenure to Melissa M. Shook who teaches photography. She has superb teaching endorsements and was the recipient in 1985 of a $15,000 National Endowment for the Visual Arts Fellowship. She has photographs in the permanent collections of the Metropolitcan Museum of Art, the Museum of Modern Art and the Museum in Stockholm.

There was a general discussion about the campus recommendations and votes. The Committee urged the Provosts to include in the materials which come to the Trustees in reference to the reasons for split votes on the award of tenure.

It was moved seconded and

VOTED: To recommend that the Board concur with the President in the award of tenure to the following individuals:

UM/Amherst:

Dennis Burkh as Associate Professor of Music and Dance
Michael Sussman,as Associate Professor of Music and Dance
Brook Thomas as Associate Professor of English

UM/Boston:

Melissa M. Shook as Associate Professor of Art. (Doc. T86-053)

The next item was the Postponement of Return From Sabbatical Leave for Professor Lawrence Pinkham who is in the People's Republic of China. Professor Pinkham has been awarded a Fulbright Fellowship which will enable him to continue his work in organizing an English language journalism program at the Bejing University. It was moved, seconded and

VOTED: To recommend that the Board postpone for one year the requirement that Lawrence Pinkham return to the University on completion of his sabbatical leave; further, to grant Professor Pinkham a leave without pay from September 1, 1986 through August 31, 1987. (Doc. T86-048)

The next item was the Consolidation of the Department of Environmental Science within the School of Health Sciences. The proposal would merge a small department into a larger one. The two units share common work in areas such as water and air pollution and various environmental concerns including environmental advocacy so there is a natural affinity. The merger would strengthen both departments through enhanced teaching and research and offer more comprehensive programs for graduate and undergraduate students. It was moved, seconded and

VOTED: To recommend that the Board approve the transfer of the Department of Environmental Sciences at the University of Massachusetts at Amherst from the College of Food and Natural Resources to the Division of Public Health; further, to approve the merger of said Department into the Division of Public Health of the School of Health Services. (Doc. T86-055)

The next item was a Proposal for a New Undergraduate Major in Engineering Science at Boston. This program is intended to produce technical generalists. The Boston campus has a program of Engineering Transfer whereby

students take the first two years of engineering on the Boston campus and then transfer to UM/Amherst, Tufts, Boston University, Wentworth or to Northeastern.

This program builds upon that and offers to a student who goes through the first two years of that Engineering Program a minor in Management plus four additional sciences courses in the third and fourth years. One new position is needed and will be provided by internal transfer.

There is very strong support for the program as it very clearly fills an academic need. It was moved, seconded and

VOTED: To recommend that the Board establish, subject to the concurrence of the Board of Regents, the Bachelor of Science Degree Program in Engineering Science at the University of Massachusetts at Boston as described in Doc. T86-056.

The next item was the Establishment of the Graduate School of Nursing at Worcester. Dr. Smith explained that this was a housekeeping matter. The proposal for the Medical School to offer a Master's degree in Nursing contained information about the development of the School of Nursing but the Trustee action did not specifically establish the Graduate School of Nursing. It was moved, seconded and

VOTED: To recommend that the Board amend the Board vote of February 9, 1983 dealing with said program as follows, to insert the words "the establishment of the Graduate School of Nursing and the," between the words "of regents," and "Master of Science," so that the vote will read:

"To approve the establishment of the Graduate School of Nursing and the Master of Science Program in Nursing Program at the University of Massachusetts at Worcester as described in Doc. T83-001" (Doc. T83-001A)

The May 1986 Graduation Lists from the Stockbridge School of Agriculture, Division of Continuing Education and undergraduates from the Amherst campus were then presented. There were a total of 3233 graduates. It was moved, seconded and

VOTED: To recommend that the Board approve the May, 1986 Graduation List at the University of Massachusetts at Amherst contained in Doc. T86-001F, subject to the completion of all requirements as certified by the Recorder.

The Committee then heard a Status Report on the General Education Requirements at Amherst and Boston.

Dr. Smith, in introducing this item, referred to the several reports on higher education published a few years ago. In those reports was a concern about the whole area of general education and what universities and colleges were doing in terms of exposing students to general education. The document clearly identifies that those issues have been addressed quite well on both the Amherst and Boston campuses.

At Amherst, implementation of the general education requirements by the Amherst Faculty Senate represents the culmination of a process which took several years and involved the participation of a large number of faculty, students, and administrators.

The new requirements are comprehensive and require that students have two courses in the arts, two in historical studies, two in social studies, three courses in the biological and physical sciences, two levels of mathematics and two levels of writing.

Norman Aitken, Associate Provost for Undergraduate Education, described the courses and the financial problems of implementing the requirements. He praised the work of the faculty and commented on the review procedure.

On the Boston campus, which was one of the first campuses in the nation to re-introduce a core curriculum in the College of Arts and Sciences in 1978, a unique set of requirements has been implemented in each of the three degree awarding colleges.

There being no further business to come before the Committee, the meeting adjourned at 3:50 p.m.

Cynthia A. Fontaine
Administrative Secretary to
the Board of Trustees



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UNIVERSITY OF MASSACHUSETTS

BOARD OF TRUSTEES

MINUTES OF THE MEETING OF THE
COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS

Wednesday, September 17, 1986; 2:00 p.m.
Thirteenth Floor Conference Room
250 Stuart Street
Boston, Massachusetts

Committee and Committee Staff: Chairman Troy; Trustees Bowman, Caruso, Saba and Zervas; Mrs. Fontaine, Administrative Secretary; Mr. Miller, Deputy Secretary

Committee Member Absent: Trustee Burgess

University Administration: Dr. Smith, Vice President for Academic Affairs; Mr. Searson, General Counsel

UM/Amherst: Provost O'Brien

UM/Boston: Provost Greene; Dean Freeland and Dean Safwat; Professors Esch, Godfrey, Liem, Morris and Susswell; Professor Nelson, Faculty Representative

UM/Worcester: Dr. Hanshaw, Provost/Dean; Dr. Kelly, Deputy Provost

Chairman Troy called the meeting to order at 2:05 p.m. The first item on the agenda was Appointments with Tenure--UM/Amherst.

After discussion, it was moved, seconded and

VOTED: To recommend that the Board concur with the President in the appointment of Philip Jacobs as Professor of Public Health with tenure and of Emanuel Rubin as Professor of Music and Dance with tenure at the University of Massachusetts at Amherst.

The next matter was Awards of Tenure--UM/Amherst. After discussion, it was moved, seconded and

VOTED: To recommend that the Board concur with the President in the award of tenure to Robert Gardner, Associate Professor of Mathematics and Statistics and to Patricia Gillespie-Silver, Associate Professor of Human Services and Applied Behaviorial Sciences at the University of Massachusetts at Amherst. (Doc. T86-069)

The next item was Human Development/Clinical Psychology Ph.D. Program--UM/Boston. In the course of discussion concern was expressed over what seems to have been a breakdown in communication between the Boston campus and Amherst. The guidelines for inter-campus consultation in the development of new graduate programs seem to have been ignored. Vice President Smith said that new guidelines were being prepared and would soon come to the Board. Also, the new guidelines will not be limited to graduate programs. After further discussion, it was moved, seconded and

VOTED: To recommend that the Board approve, subject to the concurrence of the Board of Regents, the Ph.D. program in Human Development/Clinical Psychology at the University of Massachusetts at Boston as described in Doc. T86-077.

The Trustees then discussed Computer Science Ph.D. Program--UM/Boston. Once again the issue of inter-campus consultation was raised.

Provost Greene then said that this proposal had put the campus into a sort of "chicken and egg" dilemma--before the Program could be implemented there had to be additional faculty and other resources such as library materials. However, in order to recruit qualified faculty there had to be a signal that such a program would be in place. Trustee approval at this time would be such a signal. Provost Greene said that the program would not be implemented until the preconditions were met.

After further discussion, it was moved, seconded and

VOTED: To recommend that the Board approve, subject to the concurrence of the Board of Regents, the Ph.D. Program in Computer Science at the University of Massachusetts at Boston as described in Doc. T86-075.

The Committee then discussed Occupational Education Program--UM/Boston. In the course of the discussion, Trustees Caruso and Saba expressed support for the program. Trustee Zervas questioned the relevance of the program to the mission of the University. After further discussion, it was agreed that the proposal be tabled and that it be dealt with at a special meeting to be held just before the Board meeting on October 1.

The next item was Revised Academic Personnel Policy--UM/Worcester. Chairman Troy said his only question concerned the statement in Article IV, Section 6.5 b. which says that under certain circumstances a faculty member could be terminated with 30 day notice "notwithstanding any contrary policy of the Board of Trustees." The other Trustees expressed concern, Trustee Caruso said that such a faculty member could appeal to the Trustees.

Deputy Provost Kelly said that counsel had approved the statement. He also noted that an additional document was being prepared which would address the concerns of the Trustees. It was then moved, seconded and

VOTED: To recommend that the Board approve the revised Academic Personnel Policy of the University of Massachusetts Medical School contained in Doc. T80-011B, which document supercedes Doc. T80-011A, approved by the Board March 5, 1980.

The next item was Academic Personnel Policies--UM/Amherst and UM/Boston. After discussion, it was moved, seconded and

VOTED: To recommend that the Board approve the revisions to the Sabbatical Leave Policy (Doc. T66-049, as amended) and to the Academic Personnel Policy (Doc. T76-081). (Doc. T86-076)

The Committee then considered Waiver of Sabbatical Leave Requirement--UM/Amherst. After brief discussion, it was moved, seconded and

VOTED: To recommend that the Board waive the requirement that Frank Fata, Professor of French and Italian at Amherst return to the University on completion of his sabbatical leave. (Doc. T86-072)

The Committee agreed to table the Undergraduate Program Reviews--UM/Amherst and UM/Boston until the next regular meeting.

There was no further business to come before the Committee and the meeting was adjourned at 4:25 p.m.

John F. Miller
Deputy Secretary

UNIVERSITY OF MASSACHUSETTS

BOARD OF TRUSTEES

MINUTES OF THE MEETING OF THE COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS

Wednesday, November 19, 1986; 2:00 p.m.
Thirteenth Floor Conference Room
250 Stuart Street
Boston, Massachusetts

Committee and Committee Staff: Chairman Troy; Trustees Bowman, Caruso, and Zervas; Mrs. Cynthia Fontaine, Administrative Secretary

Committee Members Absent: Trustees Burgess and Saba

University Administration: President Knapp; Dr. Smith, Vice President for Academic Affairs

UM/Amherst: Provost O'Brien; Dean McDougall; Meir Gross, Head, Department of Landscape Architecture and Regional Planning

UM/Boston: Chancellor Corrigan; Provost Greene

UM/Worcester: Dr. Hanshaw, Dean/Provost; Dr. Kelly, Deputy Provost

Chairman Troy convened the meeting at 2:00 p.m.

The first item on the agenda was the Award of Tenure to Bruce A. Woda, M.D. at the University of Massachusetts at Worcester. Dr. Hanshaw noted that Dr. Woda had an impressive record and had been unanimously recommended for tenure by all of the campus committees. It was moved, seconded and

VOTED: To recommend that the Board concur with the President in the award of tenure to Bruce A. Woda, Associate Professor of Pathology at the University of Massachusetts Medical Center. (Doc. T86-080)

The next two items were to establish and appoint faculty to Named Professorships at the University of Massachusetts at Amherst. Vice President Smith commented about the recommendation to establish Distinguished University Professorships to honor deserving faculty at the Amherst campus. This nomenclature was arrived at in an effort to avoid proliferation of named chairs. Each chair will expire when the incumbent retires. In addition, the total number of honorific chairs on campus

will be limited to 2% of the faculty ranks. He also noted that the campus amended its original request to appoint two Distinguished University professors and the third appointment would be to the Josiah Dubois Professor of History.

President Knapp then informed the Committee that the University was planning to seek legislation this year that would provide a pool of ten overscale professorships authorized by the state which would be assigned to the University if one half million dollars was raised to support the cost of the professorships. It was moved, seconded and

VOTED: To recommend that the Board approve the establishment of two Distinguished University Professorships and the Josiah Dubois Professorship of History at the University of Massachusetts at Amherst in accord with the Trustee Policy on Named Professorships (Doc. T78-069A, approved June 7, 1978) and the May 29, 1986 Guidelines for same; further, to approve the appointments to these Chairs as follows:

Edward R. Harrison as Distinguished University Professor of Physics and Astronomy;
Frank E. Karasz as Distinguished University Professor of Polymer Science and Engineering;
David s. Wyman as Josiah Dubois Professor of History. (Doc. T86-082)

Provost O'Brien then spoke to the Appointment of Dr. Margaret Barr Bigelow as Ray Ethan Torrey Professor of Botany. Dr. Bigelow's record as a distinguished biologist is impressive and her appointment to the Torrey Professorship would be a fitting tribute. It was moved, seconded and

VOTED: To recommend that the Board appoint Margaret Barr Bigelow to the Ray Ethan Torrey Professorship of Botany at the University of Massachusetts at Amherst. (Doc. T86-083)

The next item discussed was the Ph.D. in Regional Planning at the Amherst campus. Vice President Smith in presenting this item said this program was built on an established Master's Degree Program in Regional Planning and that the proposal was being discussed with the Boston campus.

Provost O'Brien then introduced Professor Gross and Dean Bruce McDougall who answered specific questions about employment opportunities for graduates and the demand for the program.

Provost O'Brien described the campus review process which includes the quality of the program, the suitability for the campus and the financial implications. It is then sent to the President's Office and reviewed by the other campuses for duplication

Vice President Smith added that the guidelines for new academic programs approved by the Academic Affairs Council will be presented to the Committee at the next meeting.

The next item discussed was the Undergraduate Program Reviews at Amherst and Boston. Vice President Smith said that in most instances the reviews spoke very highly of the programs particularly the quality of the faculty on both campuses. Also the recommendations addressed the areas of equipment, and in some instances additional space, graduate students stipends and faculty, all of which are aimed at improving the quality of the programs. These recommendations also give the campuses a basis for making requests in their budget.

President Knapp informed the Committee that the Board of Regents was reviewing a recommendation for a $953 million year capital outlay budget for the state. For the University, the major recommendations are in the beginning years. There is a $75 million equipment reserve - part of which is for laboratory equipment and part for computing - which would come in the second and fourth years. From the documentation received, there is no indication what the University's portion would be.

The last item on the agenda was Graduation Lists at Amherst, Boston and Worcester. At Amherst there were 347 undergraduates and 391 undergraduates at Boston. At Worcester there was one candidate for the Master's Degree in Medical Sciences. It was moved, seconded and

VOTED: To recommend that the Board approve the Graduation Lists at the University of Massachusetts at Amherst, Boston and Worcester contained in Doc. T86-001G, subject to the completion of all requirements as certified by the Recorder of the campus.

President Knapp alerted the Committee to recent events at the Amherst campus surrounding an incident which

occurred after the last game of the World Series. He indicated that an objective investigation was being conducted and a report was expected sometime next week.

There being no further business to come before the Committee, the meeting adjourned at 3:25 p.m.

Cynthia A. Fontaine

Cynthia A. Fontaine
Administrative Secretary to
the Board of Trustees

4129t

UNIVERSITY OF MASSACHUSETTS

BOARD OF TRUSTEES

MINUTES OF THE MEETING OF THE COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS

Wednesday, November 19, 1986; 2:00 p.m.
Thirteenth Floor Conference Room
250 Stuart Street
Boston, Massachusetts

Committee and Committee Staff: Chairman Troy; Trustees Bowman, Caruso, and Zervas; Mrs. Cynthia Fontaine, Administrative Secretary

Committee Members Absent: Trustees Burgess and Saba

University Administration: President Knapp; Dr. Smith, Vice President for Academic Affairs

UM/Amherst: Provost O'Brien; Dean McDougall; Meir Gross, Head, Department of Landscape Architecture and Regional Planning

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will be limited to 2% of the faculty ranks. He also noted that the campus amended its original request to appoint two Distinguished University professors and the third appointment would be to the Josiah Dubois Professor of History.

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President Knapp alerted the Committee to recent events at the Amherst campus surrounding an incident which

occurred after the last game of the World Series. He indicated that an objective investigation was being conducted and a report was expected sometime next week.

There being no further business to come before the Committee, the meeting adjourned at 3:25 p.m.

Cynthia A. Fontaine

Cynthia A. Fontaine
Administrative Secretary to
the Board of Trustees

4129t

UNIVERSITY OF MASSACHUSETTS

MINUTES OF THE MEETING OF THE COMMITTEE ON BUDGET AND FINANCIAL AFFAIRS

January 29, 1986; 2:00 p.m.
Board Room, Third Floor
Whitmore Building
Amherst, Massachusetts

Committee and Committee Staff: Chairman Knowles; Trustees Bell, Carlin, Matthews and Oakes; Mrs. Fontaine, Administrative Secretary; Mr. Miller, Deputy Secretary

Committee Member Absent: Trustee Sweeney

University Administration: President Knapp; Mr. MacArthur, Vice President for Management and Fiscal Affairs; Mr. Saudek, Budget Director; Mr. Searson, General Counsel; Mr. Manigault, Director of Auditing

UM/Amherst: Chancellor Duffey; Mr. DeNyse, Vice Chancellor for Administration and Finance

UM/Boston: Chancellor Corrigan; Mr. Baxter, Vice Chancellor for Administration and Finance

UM/Worcester: Mr. Adams, Vice Chancellor for Administration and Finance; Mr. Hanshaw, Academic Dean; Mr. Waterbrook, Vice Chancellor and Hospital Director

Guests: Mr. McConnell, Coach, Ski Team--UM/Amherst; Mr. Greenburg, Captain, Men's Ski Team--UM/Amherst; Ms. Sweeney, Captain, Women's Ski Team--UM/Amherst; Ms. Collins, Alumnus

In the absence of the Chairman, Trustee Carlin convened the meeting of the Committee at 2:00 p.m.

The first item considered was Endowment Funds at the Boston and Amherst campuses. It was moved, seconded and

VOTED: To recommend that the Board accept the gifts from the Teachers College of the City of Boston, Elementary Division, in the amount of $2,000 and the Alumni Association in the amount of $1,000., to establish the Class of 1928 Scholarship Fund as an endowment fund whose interest earned during the prior fiscal year shall be used to periodically award scholarships in amounts as determined by the Alumni Association Scholarship Committee to students specializing in Elementary/Early Childhood Education in the Institute for Learning and Teaching at the Boston Campus who

have completed at least 80 credits towards their degree and have attained at least a 3.5 grade point average; and, that unused income remaining after annual awards have been made shall be allowed to accumulate in the income account to ensure adequate funding of awards during the next fiscal year or may be added to the principal of the fund at the direction of the Treasurer of the University as requested by the Chairperson of the Alumni Association Scholarship Committee. (Doc. T86-010)

and,

VOTED: To recommend that the Board accept the gift, submitted by Dr. Elizabeth A. O'Brien in the amount of $3,180.97, to establish the Dr. Regina Madden and Mary J. Quigley Scholarship Fund as an endowment whose interest earned during the preceding fiscal year shall be used to award scholarships in amounts as determined by the Alumni Association Scholarship Committee to Institute for Learning and Teaching students majoring in Mathematics or English at the Boston Campus and who have completed at least 80 credits towards their degree and have attained at least a 3.5 grade point average; and, that unused income remaining after annual awards have been made shall be allowed to accumulate in the income account to ensure adequate funding of awards during the next fiscal year or may be added to the principal of the fund at the direction of the Treasurer of the University as requested by the Chairperson of the Alumni Association Scholarship Committee. (Doc. T86-010)

and further,

VOTED: To establish the Joseph Rodman Scholarship Fund as an endowment for the purpose of awarding an annual prize(s) from income earned during the preceding fiscal year to a senior student(s) at the University of Massachusetts at Amherst, who plans to pursue a career in the distribution segments of the Food Industry of New England; additional criteria, arranged in order of importance shall include: personal character, academic achievement and financial need. Awardees will be selected on the basis of application submitted to a committee composed of three members of the Food Marketing faculty in the Department of Agriculture and Resource Economics; the

Committee shall make necessary decisions concerning the size and/or number of awards, the retention of earnings for increasing principal and the selection of the student recipients(s) for the annual award. Any unused balance remaining after annual awards have been made shall be allowed to accumulate in the income account to ensure adequate funding of the award(s) during the next fiscal year and thereafter any unused amount may be added to the principal of the fund at the direction of the Committee. In the event that the Department of Agriculture and Resource Economics should discontinue the Food Marketing Program as it now exists, the administration of this fund shall be transferred to the School of Management, University of Massachusetts at Amherst. (Doc. T86-010)

Vice President MacArthur presented the proposed changes to the Trust Fund Management Policy. For the most part, the changes were intended for clarification. Section 5 was changed to require Trustee approval for "major" trust funds defined as all trust funds with budgeted expenditures greater than $500,000 or a fee which is mandatory to any group of students. The current policy requires approval of all trust funds. It was moved, seconded and

VOTED: To recommend that the Board approve the amendments to the Trust Fund Management Policy set forth in Doc. T83-008A.

The next item was a Personnel Action for Keith Waterbrook as Vice Chancellor and Director of the Hospital. President Knapp noted that the Executive Committee at its January 21st meeting had approved the appointment of Mr. Waterbrook and the action before the Committee was approval of an over-scale salary. Trustee Carlin added that the Hospital Management Board and its Finance Committee had endorsed this personnel action. It was moved, seconded and

VOTED: To recommend that the Board approve the personnel action for Keith Waterbrook, Vice Chancellor and Hospital Director of the University Hospital contained in Doc. T86-003, Addendum 1.

President Knapp then described the actions of the Governor on the FY'87 budget. The increase in the base budget for the University was two percent, exclusive of collective bargaining. No new requests were funded except for

one-time purchases of equipment. In addition to the budget, the Governor's recommendation provides an FY'86 Supplemental appropriation of $4.8 million earmarked for engineering and nursing equipment and $881,840 for general academic program improvement. He reported that there were significant gains for library expenditures in a Library Special Appropriation. The Governor's FY'87 Capital Outlay recommendation provides $13.5 for the University and $3.8 in a reserve account for equipment which will be distributed by the Board of Regents. After a lengthy discussion of the budget process and other appropriation items, it was requested that the Committee discuss, at its March 26th meeting, the strategy planned for use of the 250 Stuart Street Building.

The next item was a recommendation for a ten percent Rate Increase in Hospital Patient Charges. The increase, as explained by Mr. Waterbrook, was part of a strategy to meet a potential fiscal deficit which the hospital faces. He added that planned actions to reduce spending will be presented in detail at the February meeting of the Hospital Management Board. In the course of the discussion that followed, Trustee Carlin asked to go on record supporting expense reductions and then revenue increases.

The next item discussed was a proposal to allocate $390,000 from the Trustee Reserve for renovations at the Worcester campus. The Committee, after some discussion, tabled the item until additional information was received.

Chairman Knowles then briefed the Committee on the background and the status of wrestling, women's and men's golf, tennis and skiing at the Amherst campus. He added that the campus Athletic Committee had revisited the issue and reinstated men's and women's tennis. Trustee Burgess in presenting this item modified his request and asked the Committee to recommend that the Board reinstate men's and women's skiing at the varsity level. He then introduced the ski coach, William McConnell, the captains of the men's and women's ski teams, David Greenburg and Colleen Sweeney and an alumnus, Theresa Collins, who spoke in favor of reinstating skiing. It was moved, seconded and

VOTED: To recommend that the Board continue at the varsity level the Men's and Women's Skiing Program at the University of Massachusetts at Amherst. (Doc. T86-014)

A request for a loan of $150,000 from the Trustee Reserve to University Health System, Inc., the Hospital affiliated corporation, was the next action item. The loan would be for three years, at prime rate, and would be used to provide the corporation's share (25%) of the start-up costs of the planned magnetic resonance imaging facility. It was moved, seconded and

VOTED: To recommend that the Board approve a loan of $150,000 from the Trustee Reserve to University Health Systems, Inc.; the loan to be for three years, at the prime rate. (Doc. T86-013)

Chairman Knowles then asked for a motion to go into Executive Session to discuss an item of litigation. It was moved, seconded and

VOTED: To go into Executive Session.

The time was 4:00 p.m. Chairman Knowles voted for the motion as did Trustees Bell, Carlin, Matthews and Oakes.

The meeting adjourned at 4:10 p.m.

Cynthia A. Fontaine
Administrative Secretary
to the Board of Trustees

UNIVERSITY OF MASSACHUSETTS

MINUTES OF THE SPECIAL MEETING OF THE
COMMITTEE ON BUDGET AND FINANCIAL AFFAIRS

February 5, 1986; 1:00 p.m.
Room 308, Administration Building
University of Massachusetts
Boston, Massachusetts

Committee and Committee Staff: Chairman Knowles; Trustees Carlin, Matthews, Oakes, and Sweeney; Mrs. Fontaine, Administrative Secretary

Committee Members Absent: Trustee Bell

Other Trustees: Trustees Caruso, Troy and Zervas

University Administration: President Knapp; Mr. Searson, General Counsel; Mr. MacArthur, Vice President for Management and Fiscal Affairs; Ms. Willits, Associate Vice President for Human Resources

UM/Worcester: Chancellor Tranquada, Mr. Waterbrook, Vice Chancellor and Hospital Director

Chairman Knowles called the meeting to order at 1:25 p.m. and asked for a motion to go into Executive Session to discuss Collective Bargaining. It was moved, seconded and

VOTED: To go into Executive Session.

The time was 1:30 p.m. Chairman Knowles voted for the motion as did Trustees Carlin, Matthews, Oakes and Sweeney.

Following the Executive Session, it was moved, seconded and

VOTED: To recommend that the Board approve a 10% rate increase in Hospital patient charges at University of Massachusetts Medical Center. (Doc. T86-012)

The meeting adjourned at 2:25 p.m.

Cynthia A. Fontaine
Administrative Secretary
to the Board of Trustees

2336t

UNIVERSITY OF MASSACHUSETTS

MINUTES OF THE MEETING OF THE COMMITTEE
ON BUDGET AND FINANCIAL AFFAIRS

March 26, 1986; 2:00 p.m.
Thirteenth Floor Conference Room
250 Stuart Street
Boston, Massachusetts

Committee and Committee Staff: Chairman Knowles; Trustees Bell and Matthews; Mrs. Fontaine, Administrative Secretary; Mr. Miller, Deputy Secretary

Committee Members Absent: Trustees Carlin and Oakes

Other Trustees: Trustee Burgess

University Administration: President Knapp; Treasurer Brand; Mr. Manigault, Director of Auditing; Mr.MacArthur, Vice President for Management and Fiscal Affairs; Mr. Saudek, Budget Director; Mr. Searson, General Counsel

UM/Amherst: Chancellor Duffey; Mr. DeNyse, Vice Chancellor for Administration and Finance; Mr. Littlefield, Associate Vice Chancellor for Administration and Finance

UM/Boston: Chancellor Corrigan; Mr. Baxter, Vice Chancellor for Administration and Finance

UM/Worcester: Chancellor Tranquada; Mr. Adams, Vice Chancellor for Administration and Finance; Dr. Hanshaw, Academic Dean

Chairman Knowles convened the meeting at 2:10 p.m.

The first item for discussion was the FY86 Mid-Year Review which included proposed transfers between subsidiary accounts. In accordance with the change in procedure adopted by the Board at the December meeting, the President reported to the Committee the transfers between accounts and noted that the campuses would not incur any deficits in the State Account.

The next item on the agenda was FY87 Request for New Trust Funds. The request included the establishment of new self-supporting trust funds, seven at Amherst and one at Worcester. It was moved, seconded and

VOTED: To recommend that the Board establish the following trust funds at the University of Massachusetts at Amherst; the purpose and budget of each such trust fund is set forth in Doc. T86-021:

A. Alumni Special Programs
B. Atomic Plasma Conference
C. Continuing Education Development
D. Equitation
E. Gas Chromatograph/Mass Spectrometer (GC/MS)
F. Inductively Coupled Plasma (ICP) Newsletter
G. Massachusetts Nutrient Data Bank (MNDB)

and,

VOTED: To recommend that the Board establish the Late Payment/Late Registration Trust Fund at the University of Massachusetts at Worcester; the fund to consist of a $25 fee charged to students who register late or delinquent in the valid payment of bills; revenue generated to be used to provide financial aid to worthy students. (Doc. T86-021)

President Knapp then gave an overview of the FY87 Revenue Based Trust Fund Budgets which he described as those which are self-supporting activities created by the Board to operate dormitories, student activities, health plans and other aspects of University life not funded by state or federal funds.

The proposed mandatory fees were then described. At Amherst, increases were requested in the Athletic fee, Fine Arts Fee, Student Health and Supplemental Health Benefits Fees. The fee increases total $69, an increase of 7% in the average room and board cost was also requested to cover the increased costs for personnel, goods and services.

The Engineering Fee at Amherst was also discussed. Although supplemental funding for the Engineering program has been proposed by the Governor, it would not cover the cost of installation and maintenance of the equipment. The Committee concurred with the administration's recommendation that the $200 a year fee be continued.

It was moved, seconded and

VOTED: To recommend that the Board continue the Engineering Equipment fee of $100 per semester charged to undergraduate and graduate students majoring in Engineering. (Doc. T84-043)

At Boston and Worcester, the proposed increase recommended was $20 per year for the Student Health Fee.

It was moved, seconded and

VOTED: To recommend that the Board approve the FY87 Revenue Based Trust Fund Budgets and fees for the Amherst and Boston campuses and the Medical School contained in Doc. T86-015.

The last item on the agenda was a request from the Medical center to provide a 40-foot Easement across North Access Road to permit the Mercandante Funeral Home to tie into the existing city sewer line.

It was moved, seconded and

VOTED: To recommend that the Board authorize the Chancellor of the University of Massachusetts Medical Center, subject to the concurrence of the Board of Regents, and the Division of Capital Planning and Operations, to grant a 40 foot sewer easement across the North Access Road to the Mercadante Funeral Home. (Doc. T86-023)

Chancellor Duffey said he had an action item which was not on the agenda. The proposal was to lease from the Foundation the Kappa Sigma Fraternity House located contiguous to the campus to create an Admissions Center which would free up academic space. It was moved, seconded and

VOTED: To recommend that the Board request the University of Massachusetts Foundation to proceed with its plan for the acquisition, renovation, and remodelling of Kappa Sigma Fraternity House and land located on Butterfield Terrace adjacent to the Amherst campus for use by the University of Massachusetts at Amherst as a new

Admission Center, provided that the total cost of purchase, renovation, and remodelling shall not exceed $800,000.

Further, that the President and Chancellor of the Amherst campus proceed with negotiations with the University of Massachusetts Foundation for a five year lease agreement, renewable for another five year term, and that the President and Chancellor be and hereby are authorized to execute such an agreement on behalf of the Board of Trustees, provided that such an agreement shall not be executed unless it shall have been approved by the Division of Capital Planning and Operations.

There was no further business to come before the Committee and the meeting adjourned at 2:55 p.m.

Cynthia A. Fontaine

Cynthia A. Fontaine
Administrative Secretary
to the Board of Trustees

2382t

UNIVERSITY OF MASSACHUSETTS

MINUTES OF THE SPECIAL MEETING OF THE
COMMITTEE ON BUDGET AND FINANCIAL AFFAIRS

Wednesday, June 4, 1986
University of Massachusetts
Medical School
Worcester, Massachusetts

Committee and Committee Staff: Chairman Oakes; Trustees Carlin, Knowles, and Matthews; Mrs. Fontaine, Administrative Secretary

Other Trustees: Trustees Burgess, Caruso, Troy and Zervas

University Administration: President Knapp, Mr. MacArthur, Vice President for Management and Fiscal Affairs; Mr. Saudek, Budget Director; Dr. Smith, Vice President for Academic Affairs; and Mr. Searson, General Counsel

UM/Amherst: Chancellor Duffey

UM/Boston: Chancellor Corrigan

UM/Worcester: Chancellor Tranquada, Mr. Adams, Vice Chancellor for Administration and Finance

Chairman Oakes convened the special meeting of the Committee on Budget and Financial Affairs at 1:50 p.m.

The Committee then discussed the unresolved differences in the FY87 Hospital Trust Fund Budget. It was recommended that the following revisions be made in the FY87 Hospital Budget. In the revenue portion of the budget, in patient ancillary be reduced from $64,626,416 to $64,000,000. In the revenue deduction portion of the budget, contractual allowances be reduced from $21,733,603 to $21,000,000 and the provision for bad debts be reduced from $9,313,091 to $8,300,000. Salaries and wages which were proposed at $54,383,865 be $53,750,000.

Chancellor Tranquada expressed his concern with the reductions in salary and wages and the provision for bad debts.

After discussion, it was moved, seconded and

VOTED: To rescind the vote of the Budget and Financial Affairs Committee on May 28 regarding the FY87 Hospital Trust Fund Budget.

and,

VOTED: To recommend that the Board approve the FY87 Hospital Trust Fund Budget contained in Doc. T86-044A.

There being no further business to come before the Committee, the meeting adjourned at 2:00 p.m.

Cynthia A. Fontaine

Cynthia A. Fontaine
Administrative Secretary
to the Board of Trustees

2453t

UNIVERSITY OF MASSACHUSETTS

MINUTES OF THE MEETING OF THE COMMITTEE
ON BUDGET AND FINANCIAL AFFAIRS

Wednesday, May 28, 1986; 2:00 p.m.
Thirteenth Floor Conference Room
250 Stuart Street
Boston, Massachusetts

Committee and Committee Staff: Chairman Oakes; Trustees Bell, Carlin and Matthews; Mrs. Fontaine, Administrative Secretary

Committee Member Absent: Trustee Knowles

Other Trustees: Trustees Burgess and Zervas

University Administration: Mr. MacArthur, Vice President for Management and Fiscal Affairs; Mr. Saudek, Budget Director; Mr. Searson, General Counsel; Treasurer Brand; Mr. Manigault, Director of Auditing

UM/Amherst: Chancellor Duffey; Mr. DeNyse, Vice Chancellor for Administration and Finance; Mr. Littlefield, Associate Vice Chancellor for Administration and Finance

UM/Boston: Chancellor Corrigan; Mr. Baxter, Vice Chancellor for Administration and Finance

UM/Worcester: Chancellor Tranquada; Mr. Adams, Vice Chancellor for Administration and Finance; Dr. Hanshaw, Academic Dean

Chairman Oakes convened the meeting at 2:00 p.m.

The first item on the agenda was the establishment of the Theresa M. Corcoran/George M. Roddy Physical Education Graduate Scholarship Endowment Fund at Boston. The scholarships will be awarded to senior physical education majors at the Boston campus who have been accepted by a graduate program in physical education or related area. It was moved, seconded

VOTED: To recommend that the Board establish the Theresa M. Corcoran/George M. Roddy Physical Education Graduate Scholarship endowment fund at the University of Massachusetts at Boston. (Doc. T86-038)

The next item was to accept land and buildings in Concord owned by the Middlesex County for use by the Middlesex County Cooperative Extension Services. The Transfer of Land was directed by the Legislature as part of the FY86 Appropriation Act. After discussion, it was moved, seconded and

VOTED: To recommend that the Board accept on behalf of the University of Massachusetts at Amherst for use by the Middlesex County Cooperative Extension Service the land and buildings described in Doc. T86-046.

The establishment of Tuition Rates for the Graduate School of Nursing and the Graduate School of Biomedical Sciences at Worcester was then considered. It was moved, seconded and

VOTED: To recommend that the Board establish, subject to concurrence of the Board of Regents, tuition rates for the Graduate School of Nursing and the Graduate School of Biomedical Sciences at the University of Massachusetts at Worcester as follows:

Massachusetts Residents --
Full time - $810 per semester
Special Students - $67.50 per credit
Out-of-State -
Full time - $2,262 per semester
Special Students - $188.50 per credit
(Doc. T86-039)

The next item was a request to approve five need-based Tuition Waivers at a cost of $8,100 for the Graduate School of Nursing and an additional $29,620 need-based tuition waivers for M.D. students in fiscal year 1987. Since the Graduate School of Nursing has not been accredited, financial aid is not available. The increase in the need-based tuition waivers is reflective of decreases in the availability of external aid funds for medical students. After a discussion of future needs, it was moved, seconded and

VOTED: To recommend that the Board authorize the Chancellor of the Medical Center to grant tuition waivers in the amount of $8,100 to students in the Graduate School of Nursing and an additional $29,620 to students in the Medical School (Doc. T86-039, T83-098, T82-062)

The next item was a recommendation that the Board delegate investment management of the University Endowment to the University of Massachusetts Foundation. At the same time, the Board of Governors of the Foundation has elected Treasurer Brand to manage the Endowment portfolio of the Foundation. This arrangement would be reviewed annually by the Foundation Board of Governors and the University Board of Trustees. It was moved, seconded and

VOTED: To recommend that the Board delegate to the University of Massachusetts Foundation the investment management of the University Endowment. The University Treasurer shall forward to the President a semi-annual report regarding the status of all University endowment funds.

The Board of Trustees hereby reserves the right to rescind or modify this vote at any time. (Doc. T86-040)

Chancellor Tranquada presented the next item which would establish the Computer Center Trust Fund. The Trust Fund would provide a charge-back mechanism to receive payments from users of computer center services. There was a discussion about how entities established under the new corporation would affect this trust fund and whether this trust fund would be transferred to that entity when established. It was moved, seconded and

VOTED: To recommend that the Board establish the Computer Center Trust Fund at the University of Massachusetts at Worcester, which self-supporting trust fund shall have as its purpose the provision of computer related services to the Medical Center Community and external organizations as related to the primary programs of instruction, research and public service. Expenditures will include all operational and developmental costs of the trust and may include other expenditures in the area of Computer Sciences which will benefit the mission of the Medical Center; further, to approve the FY87 budget of said fund; and further, to rescind the Board vote of February 27, 1985 which established the original Computer Center Trust Fund. (Doc. T86-044)

The next item established an Institutional Services Trust Fund. This would be an umbrella trust fund which would bring into it the existing copy center trust fund and allow for the charging out of a variety of administrative services as the need arose. It was moved, seconded and

VOTED: To recommend that the Board establish the Institutional Services Trust Fund at the University of Massachusetts at Worcester, which self-supporting trust fund shall have as its purpose the management and operations of various administrative services at the Medical Center as determined by the Chancellor; further, to approve the FY87 budget of said trust fund; and further, to rescind the Board vote of April 13, 1983 which established the Computer Center Trust Fund. (Doc. T86-042)

A $3 fee increase in the Graduate Student Fee at Amherst was recommended by the Graduate Student Senate to cover the increased costs of some essential student services. It was moved, seconded and

VOTED: To recommend that the Board increase the Graduate Student Senate Fee at the University of Massachusetts at Amherst from $51 to $54 per year. (Doc. T86-015, Addendum 1)

The next item on the agenda was the State Student Association of Massachusetts at Boston. The undergraduate students on campus held a referendum and 453 students voted in favor of an optional fee of $1 per semester to go to the State Student Association of Massachusetts. 332 voted against the fee. After a discussion of the negative check off procedure which is required by statute, it was moved, seconded and

VOTED: To recommend that the Board approve the levying of a voluntary State Student Association student fee of $1.00 per semester at UM/Boston on the basis of a negative check-off procedure, provided, that if in any semester less than fifty per cent of the students at the campus elect to make such payments, such

authorization will cease; and provided further, that SSAM shall reimburse the Commonwealth for any expenses incurred by the University in collecting such payments. (Doc. T86-048)

Modifications to the 1979 Residence Hall Contract were then presented. The changes were the inclusion of a provision to apply for use of space during vacation periods, and that a student is responsible for damage by a guest. The dates of the Contract were also changed. It was moved, seconded and

VOTED: To recommend that the Board approve the changes in the Residence Hall Contract at the University of Massachusetts at Amherst contained in Doc. T79-034B.

The Annual Audit Plan was then presented for review and approval. After a brief discussion, it was moved, seconded and

VOTED: To recommend that the Board approve the FY87 Audit Plan set forth in Doc. T86-043.

Chancellor Tranquada gave an overview of the FY87 Hospital Trust Fund Budget. The budget proposes that the Hospital will operate in FY87 at a break-even rate. Some of the realities addressed in the budget are a continued declined in inpatient days as a result of Medicare and HMO pressures for shorter lengths of stay and a slight increase in hospital admissions for the coming year. In FY87 the Gross Patient Revenue is projected to increase approximately $7 million due to the 10% rate increase approved by the Board in February, 1986. That increase is offset by a $10 million increase in contractual allowances related to the Hospital's move to the diagnostically related group method of payment by Medicare. Non payroll expenses are essentially level. The slight increase represents inflation in supplies. The budget also sets aside a reserve of $2.3 million required to be paid to the State's system for compensating for free care of the underprivileged.

There was discussion and resolution about some of the areas of the budget which were of concern to some Committee members. The administration was directed to

review the provisions for bad debts and contractual allowances to see if there was a possibility for further adjustment. It was agreed that the Committee would meet before the June 4th Board meeting to discuss the provisions for bad debts and contractual allowances. It was moved, seconded and

VOTED: To recommend that the Board approve the FY87 Hospital Trust Fund Budget except for the provisions for contractual allowances and bad debts.

Chancellor Tranquada then informed the Committee about recent developments and joint ventures at the Medical Center.

The next item was the Engineering Research Facility. The proposal was for the Board of Trustees to request the Building Authority to bond money for the construction of an Engineering Research Facility. The proposed 36,000 gross square foot pre-engineered building would provide research laboratories and offices for faculty and graduate students in Electrical and Computer Engineering and a Research Center for the Chemical Engineering Department. There was a discussion of the lengthy process and timetabled involved to complete this project.

The second part of the proposal was to delegate authority to the President to instruct the Building Authority to refinance the existing outstanding debt. It was moved, seconded and voted to recommend that the Board approve the following resolution:

WHEREAS: University of Massachusetts Building Authority (the Authority) is authorized by Chapter 773 of the Acts of 1960, as amended, among other things, to provide dormitories, dining commons and other buildings and structures for the use of the University of Massachusetts (the University), its students, staff and their dependents and certain organizations related to the University and to initiate projects for such purposes upon written request made by authority of the Trustees (the Trustees) of the University and upon written approval from the Commissioner of Administration and the Chancellor of the Board of Regents of Higher Education and,

with the prior written approval of the Trustees, to issue its notes or bonds for the purposes of refunding bonds theretofore issued by it and then outstanding; and

WHEREAS: the Authority has previously issued its $59,755,000 Project and Refunding Revenue Bonds, Series 1984-A (the "1984-A Bonds") to finance projects and to refund its bonds outstanding at the time the 1984-A Bonds were issued; and

WHEREAS: in the judgment of the Trustees it is in the best interests of the University, its students, staff and their dependents and said organizations that the Authority initiate a project consisting of the construction of an engineering research facility; and

WHEREAS: under appropriate circumstances substantial savings may be realized by the refunding of the 1984-A Bonds;

NOW, THEREFORE, BE IT RESOLVED THAT

1. David C. Knapp, President of the University, be and he hereby is authorized in the name and on behalf of the Trustees to make a written request of the Authority that the Authority undertake a project consisting of the construction at the Amherst campus of the University of an engineering research facility to provide laboratories, computer facilities, office space, and other facilities for the College of Engineering of the University.

2. The issuance by the Authority of bonds for the purpose of refunding all or a portion of the outstanding 1984-A Bonds be and the same hereby is approved, such bonds to be issued when and if, in the discretion of the Authority, such refunding would bring about savings deemed by the Authority to be substantial in payments of principal of or interest on or other costs related to the 1984-A Bonds,

and the issuance of such bonds to be conclusive evidence that the Authority has made the foregoing determinations; and David C. Knapp, president of the University, be and he hereby is authorized in the name and on behalf of the Trustees to approve in writing the issuance by the Authority, when and if the foregoing determinations are made by the Authority of bonds for such refunding;

3. The project to be undertaken by the Authority in accordance with the request authorized to be made in section 1 of this resolution and the issuance of refunding bonds approved in section 2 of this resolution may in the discretion of the Authority be undertaken separately or together for financing purposes; and

4. Said David C. Knapp and all other officers of the University be and they are and each acting singly is authorized and directed to request the Commissioner of Administration and the Chancellor of the Board of Regents of Higher Education to approve in writing the undertaking by the Authority of the project a request for which is hereby authorized and to do such other things and to take such other action as to the officer or officers so acting shall, as conclusively evidenced by their taking the action hereby authorized, seem necessary or desirable to be done or taken to carry in effect the matters hereby authorized.

The next proposal from Worcester was a Request that the Building Authority undertake a detailed feasibility study to determine whether or not there exists a need for on-campus housing and the most economical way to provide housing for Medical Students. This study would not commit the University to any action beyond a study of the proposed project. It was moved, seconded and

VOTED: To recommend that the Board ask the University of Massachusetts Building Authority to conduct a detailed feasibility study of the provision of student housing at the University of Massachusetts at Worcester as described in Doc. T86-049, provided that the study shall include an examination of the need for student housing, other means of supporting such housing, and an evaluation of whether this is the optimal use of land at the Medical Center.

The next item was a request from the Boston campus to approve two faculty appointments with Overscale Salaries for the School of Management. It was moved, seconded and

VOTED: To recommend that the Board approve the personnel actions for Professor Oded Berman and James Morrison McInnes contained in Doc. T86-050.

President Knapp informed the Trustees that in the maintenance budget before the Senate, there was a provision for over $1 million for replacement of the elevators and repair of the roof at 250 Stuart Street. Vice Chancellor Babcock then reviewed the nine year history of the renovation project at 250 Stuart Street. He described the current use of the building and proposed use after renovations. The renovation plan calls for a similar mix of functions to that which now exists in the building. The enhanced facilities would permit the expansion of a number of programmatic offerings especially at the graduate level particularly designed for people who work and live in downtown Boston, expanded conference activities, and the possibility of theatrical production in the basement of the building.

President Knapp outlined the process for the FY88 Budget Request. The request has two parts a formula driven base budget prepared by the Regents and the non-formula requests. The Chancellors then presented their general priorities which will be presented in detail at a special Committee meeting to the held on June 27th. All Trustees will be invited to attend. In order to meet the July 1st deadline date for submission to the Board of Regents, it was moved, seconded and

VOTED: To recommend that the Board authorize the Committee on Budget and Financial Affairs to approve the non-formula portion of the

FY88 Budget Request for purposes of submission to the Board of Regents.

The next item was to authorize the Treasurer to sign any and all documents related to the sale of the Murray D. Lincoln Land in Columbus, Ohio. It was moved, seconded and

VOTED: To recommend that the Board authorize the Treasurer, subject to the approval of the President, to sign any and all documents on behalf of the Board of Trustees as required to sell the Murray D. Lincoln land. (Doc. T85-061A)

Chairman Oakes then called for a motion to go into Executive Session to discuss an item of litigation. It was then moved, seconded and on roll call

VOTED: To enter Executive Session.

The time was 4:32 p.m. At 5:00 p.m. the Executive Session ended. There being no further business to come before the Committee, the meeting adjourned at 5:01 p.m.

Cynthia A. Fontaine
Administrative Secretary
to the Board of Trustees

UNIVERSITY OF MASSACHUSETTS

MINUTES OF THE SPECIAL MEETING OF THE
COMMITTEE ON BUDGET AND FINANCIAL AFFAIRS

Wednesday, June 4, 1986
University of Massachusetts
Medical School
Worcester, Massachusetts

Committee and Committee Staff: Chairman Oakes; Trustees Carlin, Knowles, and Matthews; Mrs. Fontaine, Administrative Secretary

Other Trustees: Trustees Burgess, Caruso, Troy and Zervas

University Administration: President Knapp, Mr. MacArthur, Vice President for Management and Fiscal Affairs; Mr. Saudek, Budget Director; Dr. Smith, Vice President for Academic Affairs; and Mr. Searson, General Counsel

UM/Amherst: Chancellor Duffey

UM/Boston: Chancellor Corrigan

UM/Worcester: Chancellor Tranquada, Mr. Adams, Vice Chancellor for Administration and Finance

Chairman Oakes convened the special meeting of the Committee on Budget and Financial Affairs at 1:50 p.m.

The Committee then discussed the unresolved differences in the FY87 Hospital Trust Fund Budget. It was recommended that the following revisions be made in the FY87 Hospital Budget. In the revenue portion of the budget, in patient ancillary be reduced from $64,626,416 to $64,000,000. In the revenue deduction portion of the budget, contractual allowances be reduced from $21,733,603 to $21,000,000 and the provision for bad debts be reduced from $9,313,091 to $8,300,000. Salaries and wages which were proposed at $54,383,865 be $53,750,000.

Chancellor Tranquada expressed his concern with the reductions in salary and wages and the provision for bad debts.

After discussion, it was moved, seconded and

VOTED: To rescind the vote of the Budget and Financial Affairs Committee on May 28 regarding the FY87 Hospital Trust Fund Budget.

and,

VOTED: To recommend that the Board approve the FY87 Hospital Trust Fund Budget contained in Doc. T86-044A.

There being no further business to come before the Committee, the meeting adjourned at 2:00 p.m.

Cynthia A. Fontaine
Administrative Secretary
to the Board of Trustees

2453t

UNIVERSITY OF MASSACHUSETTS

BOARD OF TRUSTEES

MINUTES OF THE SPECIAL MEETING OF THE
COMMITTEE ON BUDGET AND FINANCIAL AFFAIRS

Friday, June 27, 1986; 10:00 a.m.
Chancellor's Conference Room
Administration Building
University of Massachusetts
Boston, Massachusetts

Committee and Committee Staff: Chairman Oakes; Trustees Bell, Carlin and Knowles; Mrs. Fontaine, Administrative Secretary; Mr. Miller, Deputy Secretary

Committee Member Absent: Trustee Matthews

Other Trustees: Trustees Quinn, Troy and Zervas

University Administration: President Knapp; Mr. MacArthur, Vice President for Management and Fiscal Affairs; Mr. Saudek, Budget Director; Mr. Searson, General Counsel

UM/Amherst: Provost O'Brien; Mr. DeNyse, Vice Chancellor for Administration and Finance

UM/Boston: Chancellor Corrigan; Provost Greene; Mr. Baxter, Vice Chancellor for Administration and Finance

UM/Worcester: Chancellor Tranquada; Dr. Hanshaw, Vice Chancellor and Dean; Provost Kelly; Mr. Adams, Vice Chancellor for Administration and Finance

Chairman Oakes convened the meeting of the Budget and Financial Affairs Committee at 10:10 a.m.

The purpose of the meeting was to review the non-formula portion of the state budget request for fiscal year 1988. President Knapp described the budget calendar and process involved in developing the FY88 budget request.

The 1988 request is consistent with the strategic plan which the Board acted on in the fall of 1983. It focuses on the selective improvement of care programs. It is a budget which is consistent with prior year requests. It complements the University's self-help programs and it is responsive to accreditation and to Board of Regents program reviews.

the graduate programs in terms of program development. It is a qualitative improvement budget - one which attempts to fulfill priorities of a qualitative nature in the long range plan. A significant part of the items in this budget relate to strengthened graduate education and research efforts, a strengthened program of public service and the largest number relate to preparing educated personnel targeted to the needs of the Commonwealth.

There was a discussion of the need and importance for library appropriations at the campus. What is being done and what has been done to improve the level of quality. Trustee Carlin asked that the committee be supplied with comparable figures that institutions spend for books and periodicals.

Provost O'Brien, speaking for the Amherst campus, announced that the campus has received a $9 million dollar grant over 3 years from the Air Force for the support of Polymer Science.

The requests at Amherst are classified with three general areas: instruction and research, physical plant and support services. In the areas of engineering management physical sciences and biological sciences funds are requested for new faculty and to accomodate demands and to allow growth and change in these areas. Supporting funds for programs such as undergraduate reforms for teacher improvement, for support for the learning disabled and for creation of a residential college system are also requested.

In the physical plant area, $1.8 million is requested for maintaining and repairing facilities.

The smallest portion of the request $.8 million falls under the category of support services including $.2 million to underwrite the day care programs which have grown very expensive, and $146,000 for constituent fund raising.

Trustee Carlin asked if over the last 12 months there were any programs discontinued. Worcester and Boston are still in the growth phase. Curricula changes have been made trying to identify areas in which quality can be enhanced on the campus. At the Amherst campus there is a continuous reexamination of the scope and the programs. Provost O'Brien then spoke to the reallocation process which was completed at the Amherst campus last January.

At Boston, Chancellor Corrigan reviewed what had happened with previous fiscal year requests. Despite the somewhat disappointing budget history there has been a certain reallocation of funds, solicitation of grants, and this has led to some of the good publicity the campus has been getting lately. There then ensued a discussion about

It was moved, seconded and

VOTED: Pursuant to the Board vote of June 4, 1986, authorizing the Committee to act in this matter, the non-formula-driven portion of the FY88 Budget Request set forth in Doc. #86-85 is approved and the President is authorized to submit it to the Board of Regents.

the graduate programs in terms of program development. Thirty-five percent of the funds requested would be targeted toward computers, 17% going toward physical plant, 13% to Management, 3.8% for nursing, 9% to enhancement of the science program, 7% for the increase in graduate stipends, 3% for the Urban Harbor Institute and 11% for the access program.

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In the physical plant area, $1.8 million is requested for maintaining and repairing facilities.

The smallest portion of the request $.8 million falls under the category of support services including $.2 million to underwrite the day care programs which have grown very expensive, and $146,000 for constituent fund raising.

Trustee Carlin asked that the Board hear presentations from the campuses following up development funds allocated two years ago.

It was moved, seconded and

VOTED: Pursuant to the Board vote of June 4, 1986, authorizing the Committee to act in this matter, the non-formula-driven portion of the FY88 Budget Request set forth in Doc. T86-051 is approved and the President is authorized to submit it to the Board of Regents.

At the request of the Trustees, President Knapp briefed the Committee on the status of Collective Bargaining and the special message from the Governor on capital expenditures.

There being no further business to come before the Committee the meeting adjourned at 12:10 p.m.

Cynthia A. Fontaine
Administrative Secretary to
the Board of Trustees

4015t

UNIVERSITY OF MASSACHUSETTS

MINUTES OF THE MEETING OF THE COMMITTEE
ON BUDGET AND FINANCIAL AFFAIRS

Wednesday, July 30, 1986; 2:00 p.m.
Thirteenth Floor Conference Room
250 Stuart Street
Boston, Massachusetts

Committee and Committee Staff: Chairman Oakes; Trustees Carlin, Knowles and Matthews; Mrs. Fontaine, Administrative Secretary; Mr. Miller, Deputy Secretary

Other Trustees: Trustees Burgess and Saba

University Administration: President Knapp; Mr. MacArthur, Vice President for Management and Fiscal Affairs; Mr. Saudek, Budget Director; Dr. Smith, Vice President for Academic Affairs; Mr. Manigault, Director of Auditing; Dr. Willits, Associate Vice President for Human Resources

UM/Amherst: Chancellor Duffey; Mr. DeNyse, Vice Chancellor for Administration and Finance; Mr. Littlefield, Associate Vice Chancellor for Administrationm and Finance

UM/Boston: Chancellor Corrigan

UM/Worcester: Chancellor Tranquada; Mr. Waterbrook, Hospital Director; Dr. Hanshaw, Academic Dean; Mr. Adams, Vice Chancellor for Administration and Finance

In the absence of the Chairman, President Knapp said he would inform the Committee of several items. The time was 2:20 p.m.

He mentioned the departure of Robert Schwartz, Special Assistant to the President, to become Special Assistant to the Governor. Also Assistant Vice President Patricia Byrne had been given a 60 day leave to assist Mr. Schwartz.

He noted that the FY86 fiscal closing was going well. Also, the gross number of the FY87 budget were available and would be discussed later in the meeting. A unique aspect of the budget was the appropriation for new programs specified which new programs were to be funded. The legality of this was being questioned.

Also progressing were the planning sessions on the Governor's message for higher education. The President

also noted that there was money in the FY87 budget for new buildings and renovations of buildings including the Downtown Center. Another item under consideration was a way to finance building maintenance on other than a year by year basis. Finally, the state cap on salaries had been raised to $60,586.

Chairman Oakes joined the meeting at 2:30 p.m. The first two items on the agenda related to Malpractice Insurance at the Medical Center. After discussion, it was moved, seconded and

VOTED: To recommend that the Board approve the amended Malpractice Insurance Indemnification Letter contained in Doc. T85-007C.

And further,

VOTED: To recommend that the Board approve the FY87 funding level of $3.6 million for the Self-Insured Trust at the Medical Center.

The next item, Fairlawn Hospital Agreement was subject to a searching discussion in order to insure that there were no risks to the Medical Center and no loopholes which would cause the agreement to flounder. At the conclusion of the discussion, it was moved, seconded and

VOTED: To recommend that the Board approve the Agreement of Closure between Fairlawn Hospital and the University Hospital as set forth in Doc. T86-061.

The next item was FY87 Group Practice Plan Budget. After discussion, it was moved, seconded and

VOTED: To recommend that the Board approve the FY87 Group Practice Plan Budget set forth in Doc. T86-004.

The final item was Personnel Actions at the University of Massachusetts at Boston and Worcester. After discussion, it was moved, seconded and

VOTED: To recommend that the Board approve the Personnel Actions for the following individuals:

University of Massachusetts at Worcester:

R. Curtis Ellison

University of Massachusetts at Boston:

Barry Bluestone (Doc. T86-063)

There was no further business to come before the Committee and the meeting was ajourned at 4:25 p.m.

John F. Miller
Deputy Secretary

4053t

UNIVERSITY OF MASSACHUSETTS

BOARD OF TRUSTEES

MINUTES OF THE MEETING OF THE COMMITTEE ON
BUDGET AND FINANCIAL AFFAIRS

September 25, 1986; 2:00 p.m.
Memorial Hall
University of Massachusetts
Amherst, Massachusetts

Committee and Committee Staff: Chairman Oakes; Trustees Carlin, Knowles and Matthews; Mrs. Fontaine, Administrative Secretary

Committee Member Absent: Trustee Saba

Other Trustees: Trustees Burgess and Zervas

University Administration: President Knapp; Treasurer Brand; Ms. Napora, Assistant Vice President for Management and Fiscal Affairs; Mr. Edwards, Planning Associate, Management and Fiscal Affairs

UM/Amherst: Chancellor Duffey

UM/Boston: Chancellor Corrigan; Mr. Baxter, Vice Chancellor for Administration and Finance

UM/Worcester: Dr. Hanshaw, Dean/Provost

Chairman Oakes convened the meeting at 2:10 p.m.

Chancellor Duffey alerted the Committee about the possibility of negative press concerning the upcoming visit and awarding of the Honorary Degree to Prime Minister Mugabe.

The first item on the agenda was the establishment of the Virginia A. Beal Scholarship Endowment Fund at the University of Massachusetts at Amherst. The awards will be provided, ranging from $300 to $500 each, to at least one senior and one graduate student majoring in Human Nutrition at the Amherst campus. It was moved, seconded and

VOTED: To recommend that the Board establish the Virginia A. Beal Scholarship Endowment Fund

at the University of Massachusetts at Amherst, earnings from the fund will provide scholarships to students majoring in Human Nutrition under the conditions set forth in Doc. T86-078; further, to express to Professor Beal the gratitude of the Board for this generous gift.

The next request from the Boston campus was to Transfer a Two Acre Parcel of Land to the MBTA to allow construction of a new station at the JFK/UMASS stop on the Red Line. The new station, which will be near the current MBTA stop, will double the capacity of students coming to the campus from the Cambridge area. It was moved, seconded and

VOTED: To recommend that the Board endorse the proposal of the Massachusetts Bay Transportation Authority for reconstruction of the JFK/UMass Red Line Transit station, including the use of the University-owned property at the site, for the purpose of constructing a new terminal facility for the University Shuttle Bus System and adding a transit stop at the station on the Quincy/Braintree branch of the Red Line; further, to authorize the Chancellor (1) to proceed with all necessary steps for transferring ownership of that University property to the MBTA, and (2) pending such transfer, to enter into any and all necessary agreements with the MBTA, and the Board of Regents and the Division of Capital Planning and Operations for construction of the project. (Doc. T86-077)

The next item was the FY87 Operating Budget. President Knapp reported that the revenue of the state portion for the University this year is $257 million exclusive of collective bargaining increases. This represents a 5.3% increase. He also reviewed the total state appropriations by campus including maintenance amount, state specials, capital outlay reserve and supplemental appropriations.

Trustee Carlin raised several questions which he asked to have answered at a later date. He noted that it was his understanding that there was not to be an increase in the number of residents at the Medical Center, while the Budget document showed an increase. He also commented about the special state funds

received by the Hospital and commented that if the Hospital is to seek and receive state funds, the Board should be aware that this is a major departure from the policy that the Hospital be operated without state funds.

It was then moved, seconded and

VOTED: To recommend that the Board approve the FY87 Operating Budget contained in Doc. T86-052.

President Knapp then spoke about the Capital Outlay: Governor's Special Message. The monies are waiting review and approval by the Board of Regents and he encouraged Trustees to speak to the Regents about the significance of this message for the University.

Cynthia A. Fontaine

Cynthia A. Fontaine
Administrative Secretary
to the Board of Trustees

UNIVERSITY OF MASSACHUSETTS

BOARD OF TRUSTEES

MINUTES OF THE JOINT MEETING OF THE
EXECUTIVE COMMITTEE AND THE
COMMITTEE ON BUDGET AND FINANCIAL AFFAIRS

Wednesday, December 3, 1986; 1:30 p.m.
Room 308
Administration Building
University of Massachusetts
Boston, Massachusetts

Committees and Committee Staff: Chairman Quinn; Trustees Carlin, Burgess, Knowles, Saba and Troy; Mrs. Fontaine, Administrative Secretary

Committee Members Absent: Trustees Caruso, Matthews and Oakes

University Administration: President Knapp; Mr. MacArthur, Vice President for Management and Fiscal Affairs; Dr. Smith, Vice President for Academic Affairs; Dr. Willits, Associate Vice President for Human Resources

UM/Boston: Chancellor Corrigan

Chairman Quinn convened the joint meeting of the Executive Committee and Committee on Budget and Financial Affairs at 1:50 p.m.

The matter for consideration related to a request to establish the Position of Vice Chancellor for External Relations at the University of Massachusetts at Boston and Personnel Action for the position.

Chancellor Corrigan spoke to the item. He indicated that the Board had previously approved the position of Vice Chancellor for University Relations and Development but that it was more appropriate at this time to separate the development and external relations duties.

After discussion, it was moved, seconded and

VOTED: To recommend that the Board establish the position of Vice Chancellor for External Relations at the University of Massachusetts at Boston; further, to concur along with the President in the appointment by the Chancellor of Edward C. O'Malley as Vice Chancellor of External Relations. (Doc. T86-090)

And further,

VOTED: To recommend that the Board approve an annual salary of $65,000 for Vice Chancellor Edward C. O'Malley, effective January 4, 1987.

The meeting adjourned at 1:55 p.m.

Cynthia A. Fontaine
Administrative Secretary
to the Board of Trustees

4136t

UNIVERSITY OF MASSACHUSETTS

MINUTES OF THE MEETING OF THE
EXECUTIVE COMMITTEE

January 21, 1986; 2:00 p.m.
Thirteenth Floor Conference Room
250 Stuart Street
Boston, Massachusetts

Committee and Committee Staff: Chairman Quinn; Trustees Caruso, Sweeney and Troy; Mr. Miller, Deputy Secretary

Committee Members Absent: Trustees Carlin, Knowles and Robsham

Other Trustees: Trustee Bell

University Administration: President Knapp; Dr. Smith, Vice President for Academic Affairs; Mr. MacArthur, Vice President for Management and Fiscal Affairs; Mr. Searson, General Counsel

UM/Amherst: Chancellor Duffey

UM/Boston: Mr. Baxter, Vice Chancellor for Administration and Finance

UM/Worcester: Chancellor Tranquada

Chairman Quinn called the meeting to order at 2:30 p.m. He called for a motion to go into executive session to discuss candidates for honorary degrees at the Special Convocation for the Arts at Amherst. He noted that the Committee would reconvene in open session. It was then moved, seconded and on roll call

VOTED: To enter executive session.

The time was 2:32 p.m.

At 2:45 p.m. the Committee reconvened in open session and it was moved, seconded and

VOTED: To recommend that the Board award honorary degrees at the April 2, 1986, Special Convocation for the Arts at the University of Massachusetts at Amherst to those individuals agreed upon in executive session and to instruct the Chancellor to proceed with the necessary arrangements.

The next item was Hospital Managment Board Minutes. After brief discussion it was moved, seconded and

VOTED: To recommend that the Board approve the minutes of the November 20, and December 18, 1985, meetings of the Hospital Management Board, including the unaudited financial statements, the appointments and reappointments to the Medical Staff, the Hospital Performance Profile, and the By-Laws of the Medical Staff. (Doc. T86-002)

The Committee then discussed the Appointment of Keith Waterbrook as Vice Chancellor and Hospital Director at the Medical Center. Chancellor Tranquada said that Mr. Waterbrook had been with the Center since 1980 and had held a number of increasingly responsible positions. He was familiar with all phases of the hospital operations and interacted very well with the staff and faculty.

Given the shortfalls predicted for the next two fiscal years, Chancellor continued, it was inadvisable to conduct a national search, which process could have taken a year to complete.

After further discussion, it was moved, seconded and

VOTED: To recommend that the Board concur along with the President in the appointment by the Chancellor of Keith J. Waterbrook as Vice Chancellor and Hospital Director at the University of Massachusetts at Worcester. (Doc. T86-003)

The final action item was Award of University Medal for Outstanding Service to Dorothy N. Marshall. President Knapp noted that in addition to her invaluable help in the formative years of the Boston campus she had earned a national reputation in shaping American higher education.

It was then moved, seconded and

VOTED: To recommend that the Board award the University Medal for Outstanding Service to Dorothy N. Marshall in recognition of her exemplary service as the first Vice Chancellor for Academic Affairs and Commonwealth Professor of Political Science at the University of Massachusetts at Boston, and of her contributions to the development of American higher education as a whole. (Doc. T86-004)

Trustee Sweeney then asked leave to discuss the budget process. He expressed frustration at seeing the Trustees approve an adequate and not excessive budget request only to see it altered at the three levels that approved the budget, that is, Regents, Legislature and Governor.

After thorough discussion it was agreed that Trustee Sweeney would prepare suggestions for discussion at the February meeting of the Board.

There was no further discussion and the meeting adjourned at 3:50 p.m.

John F. Miller
Deputy Secretary

UNIVERSITY OF MASSACHUSETTS

MINUTES OF THE MEETING OF THE
EXECUTIVE COMMITTEE

March 26, 1986; 12:00 noon
Thirteenth Floor Conference Room
250 Stuart Street
Boston, Massachusetts

Committee and Committee Staff: Chairman Quinn; Trustees Caruso, Knowles and Troy; Mrs. Fontaine, Administrative Secretary; Mr. Miller, Deputy Secretary

Committee Members Absent: Trustees Carlin, Robsham and Sweeney

Other Trustees: Trustee Burgess

University Administration: President Knapp; Dr. Smith, Vice President for Academic Affairs

UM/Amherst: Chancellor Duffey

UM/Boston: Chancellor Corrigan

UM/Worcester: Chancellor Tranquada; Dr. Hanshaw, Academic Dean

Chairman Quinn convened the meeting at 12:35 p.m.

The first item on the agenda was the Hospital Management Board Minutes. It was moved, seconded and

VOTED: To recommend that the Board approve the minutes of the January 15, 1985 meeting of the Hospital Management Board, including the November Unaudited Financial Statement. (Doc.T86-019)

The next matter on the agenda was the Copyright Policy at Worcester. The policy defines copyrightable materials, establishes guidelines for the determination of rights and equities in such materials, and provides a mechanism for administration through an established campus committee. It also defines the rights and distribution of proceeds that might be derived.

The policy as originally submitted did not include a disclosure requirement and it was recommended that the policy be amended as follows. It was moved, seconded and

VOTED: To recommend that the Board amend Doc. T86-020 by inserting after the sentence in Article VII the following:

Any individual associated with the Medical Center who develops copyrightable material as defined in Section III which could reasonable be deemed to be of commercial value, or which he or she intends to be copyrighted on behalf of any party other than the University of Massachusetts, shall make a full disclosure to the Patent Administrator or his designee in such form as he shall determine, and prior to any public disclosure thereof. After such investigations as he deems necessary, the Patent Administrator or his designee shall determine the interests of the University in the copyrightable mateiral. Copyrightable material covered by the provisions of Section IV D are exempt from this disclosure requirement.

and,

VOTED: To recommend that the Board approve the Copyright Policy for all individuals associated with the Medical Center as contained in Doc. T86-020, as amended; and further, to amend the charge of the Patent Committee as set forth in Doc. T79-042A, Addendum II to include matters pertaining to copyright described in this policy.

The last matter on the agenda was the Patent Policy at Amherst and Boston. Having completed negotiations with the Union, the document was recommend for final approval. Mr. Barrett described the principal features of the document. The policy allows the University to assign rights to a non-university sponsor for sponsored research, contracts and agreement and allows the University to have fixed fee schedules for the use of University facilities. There is a review process on each campus if the principal investigator and patent administrator disagree with the proposed disposition of the invention with the final decision made by the Provost. The policy is not grievable and cannot be used to go through the arbitration process.

After a brief discussion, it was moved, seconded and

VOTED: To recommend that the Board approve the Patent Policy and Memorandum of Understanding for faculty and librarians in the MSP/FSU/MTA/NEA, and the Patent Policy for all other non-bargaining unit employees at the University of Massachusetts at Boston and Amherst.(Doc. T85-091A)

Trustee Caruso then reported on the Annual Meeting of the Association of Governing Boards.

Chancellor Tranquada updated the Committee on the financial situation at the Hospital.

There was no further business to come before the Committee and the meeting adjourned at 1:05 p.m.

Cynthia A. Fontaine
Administrative Secretary
to the Board of Trustees

2379t

UNIVERSITY OF MASSACHUSETTS

MINUTES OF THE MEETING OF THE
EXECUTIVE COMMITTEE

Tuesday, May 20, 1986; 2:00 p.m.
Thirteenth Floor Conference Room
250 Stuart Street
Boston, Massachusetts

Committee and Committee Staff: Chairman Quinn; Trustees Carlin, Caruso and Troy; Mrs. Fontaine, Administrative Secretary; Mr. Miller, Deputy Secretary

Committee Member Absent: Trustee Knowles

Other Trustees: Trustees Burgess and Zervas

University Administration: Mr. MacArthur, Vice President for Management and Fiscal Affairs; Dr. Smith, Vice President for Academic Affairs; Mr. Searson, General Counsel

UM/Amherst: Chancellor Duffey

UM/Boston: Chancellor Corrigan; Mr. Baxter, Vice Chancellor for Administration and Finance

UM/Worcester: Chancellor Tranquada

Chairman Quinn convened the meeting at 2:00 p.m. and announced the Committee assignments.

Item 2 on the agenda, Appointment of Dean/Provost for the Medical School, was then considered. It was moved, seconded and

VOTED: To recommend that the Board concur along with the President in the appointment by the Chancellor of James Barry Hanshaw as Dean/Provost of the University of Massachusetts Medical School. (Doc. T86-038)

Chairman Quinn announced that Chancellor Tranquada was leaving the University of Massachusetts at Worcester to join the University of Southern California as Dean.

Chancellor Tranquada said that his decision to leave was not easy. The people he worked with have been magnificent - board members, the leadership of the University, his fellow Chancellors and the people on the Worcester campus.

The next matter related to the Minutes of the Hospital Management Board. It was moved, seconded and

VOTED: To recommend that the Board approve the minutes of the February 19 and March 19, 1986 meetings of the Hospital Management Board.(Doc. T86-025)

The next item, Code of Undergraduate Student Conduct, was at the request of the campus presented for discussion. Chancellor Duffey reviewed the process which lead up to the rewriting of the Code of Undergraduate Student Conduct.

After discussion, it was suggested that the Boston campus' Code of Student Conduct be relooked with the hope of Amherst and Boston's being as similar as possible with the understanding that there will be differences.

The next item was that the Board grant permission for a Dorchester Vietnam Veterans Memorial to be constructed on a parcel of land between the campus and Savin Hill Yacht Club on Morrissey Boulevard. The monument would list the names of the Dorchester veterans who died in the Vietnam war. The land, which was never planned by the campus to be built on, would continue to be university land. Chancellor Corrigan presented sketches of the monument. Trustee Zervas expressed her concern that the University should be more symbolic than a neighborhood. After further discussion, it was moved, seconded and

VOTED: To recommend that the Board permit the Dorchester Chapter of Vietnam Combat Veterans Combined Armed Forces to erect a memorial to Dorchester men who died in Vietnam to be located on a parcel of land on Morrissey Boulevard between the Harbor campus and the Savin Hill Yacht Club, provided that plans for said Memorial shall be approved by the Board of Trustees. (Doc. T86-037)

The next matter was Resolutions expressing appreciation to former Trustees. It was moved, seconded and

VOTED: During his six years on the Board, E. Paul Robsham helped the University weather a number of storms, attempts to dismantle the University, the merger of the University of Massachusetts at Boston and Boston State College, and others, large and small.

Despite the many demands on his time, he was unstinting in his efforts on behalf of the University. He served as Vice Chairman of the Board and as a member of the Executive Committee, the Academic and Student Affairs Committee and the University Relations and Development Committee. He actively participated in the work of the Hospital Management Board and most recently as Chairman of University Health Systems of New England, Inc. His contributions to the University and the Board of Trustees will not be forgotten.

The Board of Trustees extends to him on behalf of the people of Massachusetts, whose interest it serves, sincere and abiding appreciation for his generosity and exceptional performance. His friendly wisdom and counsel will always be welcomed.

and,

During his tenure as a Trustee, John T. Sweeney involved himself actively in every aspect of the Board's broad range of concerns. He served as Chairman of the University Relations and Development Committee, and as a member of the Executive Committee and Budget and Financial Affairs Committee and numerous Ad Hoc Committees. He also served as a member of the University Foundation.

He was a Trustee who knew his Alma Mater well, who deeply cared about it and who never hesitated to express his concerns and to take a stand he believed in. As an alumnus, he brought to the Board a special perspective.

We are grateful to John T. Sweeney for his years of service on the Board and we are confident he will continue to provide us with his wise counsel and warm friendship for many years to come.

and further,

Elected by his peers at the University of Massachusetts at Boston to serve as student representative to the Board of Trustees, Richard Bell served as a member of the Affirmative Action Committee and Budget and Financial Affairs Committee.

The Board wishes to commend him for his time and effort, his contributions to the Board of Trustees and his commitment to the students.

Chairman Quinn then asked for a motion to enter Executive Session to discuss nominations for Honorary Degrees. It was moved, seconded and on roll call.

VOTED: To go into Executive Session

The time was 2:55 p.m. At 3:04 p.m. the Executive Session ended and it was moved, seconded and

VOTED: To recommend that the Board award honorary degrees to those individuals agreed upon in executive session and to instruct the Chancellor to proceed with the necessary arrangements.

There being no further business to come before this Committee, the meeting adjourned at 3:04 p.m.

Cynthia A. Fontaine
Administrative Secretary
to the Board of Trustees

2449t

UNIVERSITY OF MASSACHUSETTS

BOARD OF TRUSTEES

MINUTES OF THE MEETING OF THE
EXECUTIVE COMMITTEE

Tuesday, July 15, 1986; 2:00 p.m.
Thirteenth Floor Conference Room
250 Stuart Street
Boston, Massachusetts

Committee and Committee Staff: Chairman Quinn; Trustees Carlin, Burgess, Caruso, Knowles and Troy; Mrs. Fontaine, Administrative Secretary; Mr. Miller, Deputy Secretary

Committee Member Absent: Trustee Oakes

Other Trustees: Trustee Saba

University Administration: President Knapp; Treasurer Brand; Dr. Smith, Vice President for Academic Affairs; Mr. MacArthur, Vice President for Management and Fiscal Affairs; Mr. Searson, General Counsel

UM/Amherst: Chancellor Duffey; Dr. Madson, Vice Chancellor for Student Affairs; Mr. Myers, Associate University Counsel; Mr. Wingle, Speaker, Undergraduate Student Senate; Mr. Claxton, President, Graduate Student Senate; Mr. Charles DiMare, Director of the Legal Services Office; Mr. William Field, Dean of Students; Mr. Robert Joyce, Chief of Police; Dr. David Kraft, University Health Services; William Benit, President Undergraduate Student Government Association

UM/Boston: Chancellor Corrigan

UM/Worcester: Chancellor Tranquada; Mr. Adams, Vice Chancellor for Administration and Finance; Dr. Hanshaw, Academic Dean

Guests: Mr. Materazzo, Commissioner of Veteran Services; Mr. Lyons, Deputy Commissioner of Veteran Services: Mr. Sawtelle, former UMass Trustee and Community representative; Mr. Harold, State Commander of Amvets; Ms. Harrington and Mr. Reeney, VFW; Mr. Good, District City Councillor's Office; Mr. Shannon and Mr. Caloagni, Milton Monument Co.; Mr. Mahoney, Director of Public Affairs; Carney Hospital; Mr. Walsh, President of the Dorchester Vietnam Veterans Organization

Chairman Quinn convened the meeting of the Executive Committee at 2:02 p.m. and welcomed Christine Saba, the new Student Trustee from the Boston campus.

The first item considered was the Memorial to Dorchester Vietnam Veterans to be built on University property at the Harbor campus. After discussion, it was moved, seconded and

VOTED: To recommend that the Board approve the design of the Dorchester Vietnam Combat Veterans Combined Armed Forces Memorial and the plan for maintenance contained in Doc. T86-037, Addendum 1.

The next item considered was the Code of Undergraduate Student Conduct at Amherst. This item was extensively reviewed with students, faculty and administrators and was recommended with agreement of all parties. It was moved, seconded and

VOTED: To recommend that the Board approve the Code of Student Conduct at the University of Massachusetts at Amherst set forth in Doc. T86-030A; further, to rescind the Board votes of August 29, 1972 and May 5, 1976 which approved the Code of Student Conduct contained in Doc. T73-005.

The next matter for consideration related to the Picketing Code at Amherst. After discussion, it was moved, seconded and

VOTED: To recommend that the Board approve the Picketing Code of the University of Massachusetts at Amherst contained in Doc. T86-059.

The next item considered was Appointment of an Acting Chancellor at Worcester. President Knapp reported that he canvassed faculty, various individuals on the campus and recommended Dr. James E. Dalen. His background was presented. He is currently Chairman of the Department of Medicine. He has been an active member of the Group Practice Plan, the Hospital Management Board and has the background necessary to deal with problems. It was moved, seconded and

VOTED: To recommend that the Board concur with the President in the appointment of James E. Dalen as Acting Chancellor of the University of Massachusetts at Worcester.

The next matter related to the Establishment of a Search Committee. The governance document provides that the Board appoint a search committee. The recommendation, based on past precedent, provides for Trustee, faculty, alumni, administrative and student representation. The nomination from the Student Association had not been received. It was moved, seconded and

VOTED: To recommend that the Board establish the Chancellor's Search Committee at the University of Massachusetts at Worcester; further, to approve the following individuals as members of the Committee:

Trustees
James Carlin
William Bowman
Thalia Zervas

UM/Worcester
H. Maurice Goodman, Chair
Michael Czech
Carlton Akins
Trudy Morrison
Richard Fiddian-Green
Peter Levine
Kathleen Dirschel

Central Administration
Stephen Saudek

Hospital Management Board
Keith Waterbrook
John Scott

Alumni
Dr. James McGuire

A student member to be nominated by the Student Association.

The next matter related to approval of the Hospital Management Board Minutes. The items primarily dealt with were routine matters such as approval of the February and March Unaudited Financial Statements, the Appointments and Reappointments to the Medical Staff, and the Proposed Amendments to the Medical Staff By-Laws. It was moved, seconded and

VOTED: To recommend that the Board approve the minutes of the April 16 and May 21, 1986 meetings of the Hospital Management Board including the Unaudited Financial Statements, the Appointments and Reappointments to the Medical Staff, and the amendments to the Medical Staff by-laws. (Doc. T86-060)

At the June 18th meeting of the Hospital Board it was voted to recommend to the Board that Article IV, Part A, Composition, Section (f) of the Hospital By-Laws to be amended to increase the number of community members on the Management Board from nine to ten.

Chairman Quinn suggested that it be increased to eleven to keep an odd number of people on the Board and give an opportunity for the Management Board to present another name. It was moved, seconded and

VOTED: To recommend that the Board amend the By-Laws of the University of Massachusetts Medical Center, Article IV (the Hospital Management Board), Part A, Composition, Section (F) by striking the word "nine" and substituting therefore the word "eleven." (Doc. T78-093; T83-058)

And further,

VOTED: To recommend that the Board approve the following reappointments to the Hospital Management Board, all terms to expire June, 1989:

Joseph Benedict
Fred Crocker
Gavin Robertson
E. Paul Robsham (Doc. T86-060)

The next matter was a recommendation that the University Medal be awarded to Mr. Heribert Rams, Director of the International Office at the Albert Ludwig University in Freiburg, Federal Republic of Germany. After discussion, it was moved, seconded and

VOTED: To recommend that the Board approve the award of the University Medal for Outstanding Service to Heribert Rams, Director of the International Office of the Albert Ludwig

University in Freiburg, Germany, in recognition of twenty plus years of service to the students and faculty of the University.

The next matter on the agenda was the Naming of Rugby Field at the Amherst campus. This action would honor the late Walter Deits who received his Ph.D. from the University and who while in residence distinguished himself as a teaching assistant in the Department of Polymer Science and Engineering and also contributed to the growth and success of the Rugby program. It was moved, seconded and

VOTED: To recommend that the Board name the Rugby Field, currently designated Boyden #12, in honor of Walter Deits, a distinguished teacher and officer and outstanding member of the rugby team.

The next item, Delegation of Authority is a result of regulations of the Department of Public Health governing the administration of grants and contracts. Each year the Trustees must renew their delegation of authority to the University Treasurer and the Chancellor and the Dean of the University of Massachusetts at Worcester. It was moved, seconded and

VOTED: To reaffirm the following Board Votes:

Board vote of December 6, 1978:

To reaffirm the delegations of authority to the Treasurer set forth in Doc. T78-126, viz:

1. Custody of investment of endowment funds
2. Investment of short-term cash "float"
3. Acquisition of and sale of real property on behalf of the University
4. Financial relationship with the University of Massachusetts Building Authority and the University of Massachusetts Building Association
5. Official signatory for University checks
6. University banking relationships including control of opening and closing bank accounts
7. Addition of accounts and funds to financial system
8. Fire, casualty and liability insurance
9. Contract and grant signatory.

Board vote of October 13, 1981:

To affirm that the Treasurer of the University of Massachusetts or his designee, shall be the sole contracting officer of the University with the authority to execute all contracts, grants, restricted gifts (excluding endowments), and amendments thereto for sponsored program in instruction, research, or public service, unless and until otherwise voted by the Board of Trustees.

Board votes of August 7, 1985

a. To authorize the Chancellor of the University of Massachusetts at Worcester, in consultation with the Office of the President, to negotiate and execute contracts developed in accordance with the provisions of the January 8, 1976 Interagency Agreement (Doc. T76-031C) or as may be amended by consent of all parties thereto; further, to authorize the Chancellor to delegate to the Dean the authority to execute such agreements and contracts in the absence of the Chancellor.

b. To authorize the Chancellor of the Medical Center to execute on behalf of the University in FY1979 and subsequent years such Hospital, Reimbursement Agreements with Blue Cross of Massachusetts Inc., and/or its successor as are substantially similar in concept and reimbursement mechanisms as are now in effect and as may be required for participation in the Blue Cross service plan whereby payment for hospital care, treatment, and reimbursement for other health services are provided by Blue Cross to members of such plan.

c. Further, to authorize the Chancellor of the University of Massachusetts Medical Center to delegate to the Dean of the University of Massachusetts at Worcester the authority to execute such agreements and contracts in the absence of the Chancellor. (Doc. T82-072)

The next items were to create the Position of Dean and Vice Chancellor of the Graduate School of Nursing and to formally appoint Kathleen Dirschel to the position. It was moved, seconded and

VOTED: To recommend that the Board create the position of Dean and Vice Chancellor of the Graduate School of Nursing at the University of Massachusetts at Worcester.

And further,

VOTED: To recommend that the Board concur along with the President in the appointment by the President of Kathleen Dirschel as Dean and Vice Chancellor of the Graduate School of Nursing at the University of Massachusetts at Worcester. (Doc. T83-001A)

The next item was an Amendment to the Academic Personnel Policy at the UMass Medical School. After discussion, it was moved, seconded and

VOTED: To recommend that the Board amend Doc. T80-011A, wherever the term "Chancellor/ Dean" is used, it shall hereafter be defined as meaning "Chancellor or his designee."

The next item considered related to Registration of Securities. This item provides for a technical change in the deposit of University stocks as requested by the Treasurer of the University. This will enable the speedy completion of recordkeeping as well as allow a more expeditious transfer upon sale of such stocks. Without this measure the Treasurer has encountered substantial delays in transfers. After a discussion, it was moved, seconded and

VOTED: To recommend that the Board authorize the Treasurer of the University to place all corporate securities registered in the name of the Trustees of the University of Massachusetts, which are presently held by the Shawmut Bank of Hampshire County, in the custody of the Depository Trust Company (DTC); to have all such securities registered in the name of the depositor's nominee, Cede & Co.; and to sign appropriate agreements on behalf of the University to accomplish such objectives.

The next matter discussed was the Student Legal Services Office at Amherst. Eleven individuals spoke about the various aspects of the issue. Six were in favor of continuing the current arrangement and five spoke against.

At the end of the discussion Trustee Burgess introduced a motion to send the item back to the campus and give the campus a short amount of time to try and work it out with two administrators, two students, two faculty and one representative from LSO. The matter was not seconded. He noted that students had not been consulted in this matter dealing with students. This constituted a violation of the Governance Document. It was then moved, seconded and

VOTED: To recommend that the Board rescind the Board votes of October 1, 1975 and June 2, 1976, concerning the Student Legal Services Office at the Amherst campus.

Trustee Burgess is recorded as opposed.

There was then a motion to establish a Commission to study LSO and report its findings to the Chancellor, the President and the Trustees. After a discussion and motion to amend the composition, it was moved, seconded and

VOTED: To recommend that the Board direct the Chancellor of the Amherst campus to appoint a Commission to review the role and mission of the Student Legal Services Office; the Commission shall include two administrators, two students, two faculty members and a Legal Services Office representative and the Commission should present its findings and recommendations to the Chancellor by January 12, 1987, for submission to the President and Trustees.

Trustee Burgess is recorded as opposed.

Chairman Quinn then asked for a motion to go into Executive Session to discuss Candidates for Honorary Degrees and Litigation. It was moved, seconded and

VOTED: To enter Executive Session.

The time was 4:05 p.m. Chairman Quinn voted for the motion as did Trustees Carlin, Burgess, Caruso, Knowles and Troy.

At 4:30 p.m. the Executive Session ended and it was moved, seconded and

VOTED: To recommend that the Board award an honorary degree to that individual agreed upon in executive session and to direct the Chancellor to proceed with the necessary arrangements .

The meeting then adjourned at 4:30 p.m.

Cynthia A. Fontaine
Administrative Secretary to the
Board of Trustees

4023t

UNIVERSITY OF MASSACHUSETTS

BOARD OF TRUSTEES

MINUTES OF THE MEETING OF THE
EXECUTIVE COMMITTEE

Tuesday, July 15, 1986; 2:00 p.m.
Thirteenth Floor Conference Room
250 Stuart Street
Boston, Massachusetts

Committee and Committee Staff: Chairman Quinn; Trustees Carlin, Burgess, Caruso, Knowles and Troy; Mrs. Fontaine, Administrative Secretary; Mr. Miller, Deputy Secretary

Committee Member Absent: Trustee Oakes

Other Trustees: Trustee Saba

University Administration: President Knapp; Treasurer Brand; Dr. Smith, Vice President for Academic Affairs; Mr. MacArthur, Vice President for Management and Fiscal Affairs; Mr. Searson, General Counsel

UM/Amherst: Chancellor Duffey; Dr. Madson, Vice Chancellor for Student Affairs; Mr. Myers, Associate University Counsel; Mr. Wingle, Speaker, Undergraduate Student Senate; Mr. Claxton, President, Graduate Student Senate; Mr. Charles DiMare, Director of the Legal Services Office; Mr. William Field, Dean of Students; Mr. Robert Joyce, Chief of Police; Dr. David Kraft, University Health Services; William Benit, President Undergraduate Student Government Association

UM/Boston: Chancellor Corrigan

UM/Worcester: Chancellor Tranquada; Mr. Adams, Vice Chancellor for Administration and Finance; Dr. Hanshaw, Academic Dean

Guests: Mr. Materazzo, Commissioner of Veteran Services; Mr. Lyons, Deputy Commissioner of Veteran Services: Mr. Sawtelle, former UMass Trustee and Community representative; Mr. Harold, State Commander of Amvets; Ms. Harrington and Mr. Reeney, VFW; Mr. Good, District City Councillor's Office; Mr. Shannon and Mr. Caloagni, Milton Monument Co.; Mr. Mahoney, Director of Public Affairs; Carney Hospital; Mr. Walsh, President of the Dorchester Vietnam Veterans Organization

Chairman Quinn convened the meeting of the Executive Committee at 2:02 p.m. and welcomed Christine Saba, the new Student Trustee from the Boston campus.

The first item considered was the Memorial to Dorchester Vietnam Veterans to be built on University property at the Harbor campus. After discussion, it was moved, seconded and

VOTED: To recommend that the Board approve the design of the Dorchester Vietnam Combat Veterans Combined Armed Forces Memorial and the plan for maintenance contained in Doc. T86-037, Addendum 1.

The next item considered was the Code of Undergraduate Student Conduct at Amherst. This item was extensively reviewed with students, faculty and administrators and was recommended with agreement of all parties. It was moved, seconded and

VOTED: To recommend that the Board approve the Code of Student Conduct at the University of Massachusetts at Amherst set forth in Doc. T86-030A; further, to rescind the Board votes of August 29, 1972 and May 5, 1976 which approved the Code of Student Conduct contained in Doc. T73-005.

The next matter for consideration related to the Picketing Code at Amherst. After discussion, it was moved, seconded and

VOTED: To recommend that the Board approve the Picketing Code of the University of Massachusetts at Amherst contained in Doc. T86-059.

The next item considered was Appointment of an Acting Chancellor at Worcester. President Knapp reported that he canvassed faculty, various individuals on the campus and recommended Dr. James E. Dalen. His background was presented. He is currently Chairman of the Department of Medicine. He has been an active member of the Group Practice Plan, the Hospital Management Board and has the background necessary to deal with problems. It was moved, seconded and

VOTED: To recommend that the Board concur with the President in the appointment of James E. Dalen as Acting Chancellor of the University of Massachusetts at Worcester.

The next matter related to the Establishment of a Search Committee. The governance document provides that the Board appoint a search committee. The recommendation, based on past precedent, provides for Trustee, faculty, alumni, administrative and student representation. The nomination from the Student Association had not been received. It was moved, seconded and

VOTED: To recommend that the Board establish the Chancellor's Search Committee at the University of Massachusetts at Worcester; further, to approve the following individuals as members of the Committee:

Trustees
James Carlin
William Bowman
Thalia Zervas

UM/Worcester
H. Maurice Goodman, Chair
Michael Czech
Carlton Akins
Trudy Morrison
Richard Fiddian-Green
Peter Levine
Kathleen Dirschel

Central Administration
Stephen Saudek

Hospital Management Board
Keith Waterbrook
John Scott

Alumni
Dr. James McGuire

A student member to be nominated by the Student Association.

The next matter related to approval of the Hospital Management Board Minutes. The items primarily dealt with were routine matters such as approval of the February and March Unaudited Financial Statements, the Appointments and Reappointments to the Medical Staff, and the Proposed Amendments to the Medical Staff By-Laws. It was moved, seconded and

VOTED: To recommend that the Board approve the minutes of the April 16 and May 21, 1986 meetings of the Hospital Management Board including the Unaudited Financial Statements, the Appointments and Reappointments to the Medical Staff, and the amendments to the Medical Staff by-laws. (Doc. T86-060)

At the June 18th meeting of the Hospital Board it was voted to recommend to the Board that Article IV, Part A, Composition, Section (f) of the Hospital By-Laws to be amended to increase the number of community members on the Management Board from nine to ten.

Chairman Quinn suggested that it be increased to eleven to keep an odd number of people on the Board and give an opportunity for the Management Board to present another name. It was moved, seconded and

VOTED: To recommend that the Board amend the By-Laws of the University of Massachusetts Medical Center, Article IV (the Hospital Management Board), Part A, Composition, Section (F) by striking the word "nine" and substituting therefore the word "eleven." (Doc. T78-093; T83-058)

And further,

VOTED: To recommend that the Board approve the following reappointments to the Hospital Management Board, all terms to expire June, 1989:

Joseph Benedict
Fred Crocker
Gavin Robertson
E. Paul Robsham (Doc. T86-060)

The next matter was a recommendation that the University Medal be awarded to Mr. Heribert Rams, Director of the International Office at the Albert Ludwig University in Freiburg, Federal Republic of Germany. After discussion, it was moved, seconded and

VOTED: To recommend that the Board approve the award of the University Medal for Outstanding Service to Heribert Rams, Director of the International Office of the Albert Ludwig

University in Freiburg, Germany, in recognition of twenty plus years of service to the students and faculty of the University.

The next matter on the agenda was the Naming of Rugby Field at the Amherst campus. This action would honor the late Walter Deits who received his Ph.D. from the University and who while in residence distinguished himself as a teaching assistant in the Department of Polymer Science and Engineering and also contributed to the growth and success of the Rugby program. It was moved, seconded and

VOTED: To recommend that the Board name the Rugby Field, currently designated Boyden #12, in honor of Walter Deits, a distinguished teacher and officer and outstanding member of the rugby team.

The next item, Delegation of Authority is a result of regulations of the Department of Public Health governing the administration of grants and contracts. Each year the Trustees must renew their delegation of authority to the University Treasurer and the Chancellor and the Dean of the University of Massachusetts at Worcester. It was moved, seconded and

VOTED: To reaffirm the following Board Votes:

Board vote of December 6, 1978:

To reaffirm the delegations of authority to the Treasurer set forth in Doc. T78-126, viz:

1. Custody of investment of endowment funds
2. Investment of short-term cash "float"
3. Acquisition of and sale of real property on behalf of the University
4. Financial relationship with the University of Massachusetts Building Authority and the University of Massachusetts Building Association
5. Official signatory for University checks
6. University banking relationships including control of opening and closing bank accounts
7. Addition of accounts and funds to financial system
8. Fire, casualty and liability insurance
9. Contract and grant signatory.

Board vote of October 13, 1981:

To affirm that the Treasurer of the University of Massachusetts or his designee, shall be the sole contracting officer of the University with the authority to execute all contracts, grants, restricted gifts (excluding endowments), and amendments thereto for sponsored program in instruction, research, or public service, unless and until otherwise voted by the Board of Trustees.

Board votes of August 7, 1985

a. To authorize the Chancellor of the University of Massachusetts at Worcester, in consultation with the Office of the President, to negotiate and execute contracts developed in accordance with the provisions of the January 8, 1976 Interagency Agreement (Doc. T76-031C) or as may be amended by consent of all parties thereto; further, to authorize the Chancellor to delegate to the Dean the authority to execute such agreements and contracts in the absence of the Chancellor.

b. To authorize the Chancellor of the Medical Center to execute on behalf of the University in FY1979 and subsequent years such Hospital, Reimbursement Agreements with Blue Cross of Massachusetts Inc., and/or its successor as are substantially similar in concept and reimbursement mechanisms as are now in effect and as may be required for participation in the Blue Cross service plan whereby payment for hospital care, treatment, and reimbursement for other health services are provided by Blue Cross to members of such plan.

c. Further, to authorize the Chancellor of the University of Massachusetts Medical Center to delegate to the Dean of the University of Massachusetts at Worcester the authority to execute such agreements and contracts in the absence of the Chancellor. (Doc. T82-072)

The next items were to create the Position of Dean and Vice Chancellor of the Graduate School of Nursing and to formally appoint Kathleen Dirschel to the position. It was moved, seconded and

VOTED: To recommend that the Board create the position of Dean and Vice Chancellor of the Graduate School of Nursing at the University of Massachusetts at Worcester.

And further,

VOTED: To recommend that the Board concur along with the President in the appointment by the President of Kathleen Dirschel as Dean and Vice Chancellor of the Graduate School of Nursing at the University of Massachusetts at Worcester. (Doc. T83-001A)

The next item was an Amendment to the Academic Personnel Policy at the UMass Medical School. After discussion, it was moved, seconded and

VOTED: To recommend that the Board amend Doc. T80-011A, wherever the term "Chancellor/ Dean" is used, it shall hereafter be defined as meaning "Chancellor or his designee."

The next item considered related to Registration of Securities. This item provides for a technical change in the deposit of University stocks as requested by the Treasurer of the University. This will enable the speedy completion of recordkeeping as well as allow a more expeditious transfer upon sale of such stocks. Without this measure the Treasurer has encountered substantial delays in transfers. After a discussion, it was moved, seconded and

VOTED: To recommend that the Board authorize the Treasurer of the University to place all corporate securities registered in the name of the Trustees of the University of Massachusetts, which are presently held by the Shawmut Bank of Hampshire County, in the custody of the Depository Trust Company (DTC); to have all such securities registered in the name of the depositor's nominee, Cede & Co.; and to sign appropriate agreements on behalf of the University to accomplish such objectives.

The next matter discussed was the Student Legal Services Office at Amherst. Eleven individuals spoke about the various aspects of the issue. Six were in favor of continuing the current arrangement and five spoke against.

At the end of the discussion Trustee Burgess introduced a motion to send the item back to the campus and give the campus a short amount of time to try and work it out with two administrators, two students, two faculty and one representative from LSO. The matter was not seconded. He noted that students had not been consulted in this matter dealing with students. This constituted a violation of the Governance Document. It was then moved, seconded and

VOTED: To recommend that the Board rescind the Board votes of October 1, 1975 and June 2, 1976, concerning the Student Legal Services Office at the Amherst campus.

Trustee Burgess is recorded as opposed.

There was then a motion to establish a Commission to study LSO and report its findings to the Chancellor, the President and the Trustees. After a discussion and motion to amend the composition, it was moved, seconded and

VOTED: To recommend that the Board direct the Chancellor of the Amherst campus to appoint a Commission to review the role and mission of the Student Legal Services Office; the Commission shall include two administrators, two students, two faculty members and a Legal Services Office representative and the Commission should present its findings and recommendations to the Chancellor by January 12, 1987, for submission to the President and Trustees.

Trustee Burgess is recorded as opposed.

Chairman Quinn then asked for a motion to go into Executive Session to discuss Candidates for Honorary Degrees and Litigation. It was moved, seconded and

VOTED: To enter Executive Session.

The time was 4:05 p.m. Chairman Quinn voted for the motion as did Trustees Carlin, Burgess, Caruso, Knowles and Troy.

At 4:30 p.m. the Executive Session ended and it was moved, seconded and

VOTED: To recommend that the Board award an honorary degree to that individual agreed upon in executive session and to direct the Chancellor to proceed with the necessary arrangements .

The meeting then adjourned at 4:30 p.m.

Cynthia A. Fontaine
Administrative Secretary to the
Board of Trustees

4023t

UNIVERSITY OF MASSACHUSETTS

BOARD OF TRUSTEES

MINUTES OF THE MEETING OF THE
EXECUTIVE COMMITTEE

September 16, 1986; 2:00 p.m.
Thirteenth Floor Conference Room
250 Stuart Street
Boston, Massachusetts

Committee and Committee Staff: Chairman Quinn; Trustees Burgess, Knowles and Troy; Mrs. Fontaine, Administrative Secretary; Mr. Miller, Deputy Secretary

Committee Members Absent: Trustees Carlin, Caruso and Oakes

Other Trustees: Trustees Saba and Zervas

University Administration: President Knapp; Dr. Smith, Vice President for Academic Affairs

UM/Amherst: Chancellor Duffey

UM/Boston: Chancellor Corrigan

UM/Worcester: Acting Chancellor Dalen

Chairman Quinn convened the meeting at 2:10 p.m.

The first two items related to Changes in the Academic Personnel Policy at Worcester, the Sabbatical Leave Policy and the Academic Personnel Policy at Amherst and Boston. Since these items were also on the agenda for the Academic and Student Affairs Committee, they were referred to that Committee to review them and report to the full Board.

The next item considered was the Naming of the Day Care Center at Worcester in honor of the late Frances L. Haitt. Acting Chancellor Dalen noted that Jacob Hiatt who donated $56,000 to the Day Care Center has been a generous benefactor to the Worcester Community. It was moved, seconded, and

VOTED: To recommend that the Board name the Day Care Center at the University of Massachusetts Medical Center, the Frances L. Hiatt Day Care Center, this in honor of her interest in the Medical Center and the benefactions of her husband Jacob. (Doc. T86-073)

The minutes of the June 18th meeting of the Hospital Management Board were then considered. Actions taken by the Hospital Management Board included approval of the April 1986 Unaudited Financial Statement and approval of the appointments and reappointments to the Medical Staff. It was noted that the actions relating to approval to expand the community membership of the Hospital Management Board and to appoint Mr. Robsham accordingly had been approved by the Board on August 6th. It was moved, seconded and

VOTED: To recommend that the Board approve the minutes of the June 18, 1986 Hospital Management Board. (Doc. T86-074)

Chairman Quinn then announced that Trustees Knowles, Bowman and Oakes would comprise the membership of a new Ad Hoc Committee on Telecommunications.

Chairman Quinn then asked for a motion to go into Executive Session to discuss Honorary Degrees. It was moved, seconded and

VOTED: To enter Executive Session

The time was 2:25 p.m.

At 3:40 p.m. the Committee came out of Executive Session and it was moved, seconded and

VOTED: To recommend that the Board award honorary degrees to those individuals agreed upon in executive session and to instruct the Chancellors to proceed with the necessary arrangements.

The meeting adjourned at 3:42 p.m.

Cynthia A. Fontaine
Administrative Secretary
to the Board of Trustees

UNIVERSITY OF MASSACHUSETTS

BOARD OF TRUSTEES

MINUTES OF THE MEETING OF THE
EXECUTIVE COMMITTEE

November 21, 1986; 2:00 p.m.
Thirteenth Floor Conference Room
250 Stuart Street
Boston, Massachusetts

Committee and Committee Staff: Vice Chairman Carlin; Trustees Burgess, Caruso and Troy; Mrs. Fontaine, Administrative Secretary; Mr. Miller, Deputy Secretary

Committee Members Absent: Chairman Quinn; Trustees Knowles and Oakes

Other Trustees: Trustee Saba

University Administration: President Knapp; Mr. Searson, General Counsel; Mr. MacArthur, Vice President for Management; Dr. Smith, Vice President for Academic Affairs; Dr. Willits, Associate Vice President for Human Resources

UM/Boston: Chancellor Corrigan

UM/Worcester: Acting Chancellor Dalen

In the absence of Chairman Quinn, Vice Chairman Carlin took the chair and called the meeting to order at 2:15 p.m.

The first item of business was the Hospital Management Board Minutes. Chancellor Dalen updated the Committee on issues related to the arrangement with Fairlawn Hospital, HMO relationships, and current discussions between the Department of Mental Health and the Medical Center to explore the feasibility of constructing a psychiatric wing.

It was moved, seconded and

VOTED: To recommend that the Board approve the minutes of the July 31, August 15, and September 17, 1986 meetings of the Hospital Management Board. (Doc. t86-079)

Trustee Burgess then introduced two students from the Amherst campus, Barry Godrey and Russell Kirshey.

Vice Chairman Carlin then called for a motion to enter Executive Session in order to discuss collective bargaining. Without discussion, it was moved, seconded and, on roll call,

VOTED: To enter Executive Session.

Chairman Carlin voted for the motion as did Trustees Burgess, Caruso and Troy. The time was 2:20 p.m.

The meeting adjourned at 2:55 p.m.

John Miller
Deputy Secretary

4131t

UNIVERSITY OF MASSACHUSETTS

BOARD OF TRUSTEES

MINUTES OF THE MEETING OF THE
EXECUTIVE COMMITTEE

November 21, 1986; 2:00 p.m.
Thirteenth Floor Conference Room
250 Stuart Street
Boston, Massachusetts

Committee and Committee Staff: Vice Chairman Carlin; Trustees Burgess, Caruso and Troy; Mrs. Fontaine, Administrative Secretary; Mr. Miller, Deputy Secretary

Committee Members Absent: Chairman Quinn; Trustees Knowles and Oakes

Other Trustees: Trustee Saba

University Administration: President Knapp; Mr. Searson, General Counsel; Mr. MacArthur, Vice President for Management; Dr. Smith, Vice President for Academic Affairs; Dr. Willits, Associate Vice President for Human Resources

UM/Boston: Chancellor Corrigan

UM/Worcester: Acting Chancellor Dalen

In the absence of Chairman Quinn, Vice Chairman Carlin took the chair and called the meeting to order at 2:15 p.m.

The first item of business was the Hospital Management Board Minutes. Chancellor Dalen updated the Committee on issues related to the arrangement with Fairlawn Hospital, HMO relationships, and current discussions between the Department of Mental Health and the Medical Center to explore the feasibility of constructing a psychiatric wing.

It was moved, seconded and

VOTED: To recommend that the Board approve the minutes of the July 31, August 15, and September 17, 1986 meetings of the Hospital Management Board. (Doc. t86-079)

Trustee Burgess then introduced two students from the Amherst campus, Barry Godrey and Russell Kirshey.

Vice Chairman Carlin then called for a motion to enter Executive Session in order to discuss collective bargaining. Without discussion, it was moved, seconded and, on roll call,

VOTED: To enter Executive Session.

Chairman Carlin voted for the motion as did Trustees Burgess, Caruso and Troy. The time was 2:20 p.m.

The meeting adjourned at 2:55 p.m.

John Miller
Deputy Secretary

4131t

UNIVERSITY OF MASSACHUSETTS

BOARD OF TRUSTEES

MINUTES OF THE JOINT MEETING OF THE
EXECUTIVE COMMITTEE AND THE
COMMITTEE ON BUDGET AND FINANCIAL AFFAIRS

Wednesday, December 3, 1986; 1:30 p.m.
Room 308
Administration Building
University of Massachusetts
Boston, Massachusetts

Committees and Committee Staff: Chairman Quinn; Trustees Carlin, Burgess, Knowles, Saba and Troy; Mrs. Fontaine, Administrative Secretary

Committee Members Absent: Trustees Caruso, Matthews and Oakes

University Administration: President Knapp; Mr. MacArthur, Vice President for Management and Fiscal Affairs; Dr. Smith, Vice President for Academic Affairs; Dr. Willits, Associate Vice President for Human Resources

UM/Boston: Chancellor Corrigan

Chairman Quinn convened the joint meeting of the Executive Committee and Committee on Budget and Financial Affairs at 1:50 p.m.

The matter for consideration related to a request to establish the Position of Vice Chancellor for External Relations at the University of Massachusetts at Boston and Personnel Action for the position.

Chancellor Corrigan spoke to the item. He indicated that the Board had previously approved the position of Vice Chancellor for University Relations and Development but that it was more appropriate at this time to separate the development and external relations duties.

After discussion, it was moved, seconded and

VOTED: To recommend that the Board establish the position of Vice Chancellor for External Relations at the University of Massachusetts at Boston; further, to concur along with the President in the appointment by the Chancellor of Edward C. O'Malley as Vice Chancellor of External Relations. (Doc. T86-090)

And further,

VOTED: To recommend that the Board approve an annual salary of $65,000 for Vice Chancellor Edward C. O'Malley, effective January 4, 1987.

The meeting adjourned at 1:55 p.m.

Cynthia A. Fontaine
Administrative Secretary
to the Board of Trustees

4136t

UNIVERSITY OF MASSACHUSETTS

MINUTES OF THE MEETING OF THE COMMITTEE ON AFFIRMATIVE ACTION

Wednesday, May 14, 1986; 12:00 noon
Thirteenth Floor Conference Room
250 Stuart Street
Boston, Massachusetts

Committee and Committee Staff: Chairperson Caruso; Trustees Carlin and Zervas; Mrs. Fontaine, Administrative Secretary

Committee Members Absent: Trustees Bell and Matthews

University Administration: President Knapp; Dr. Willits, Associate Vice President for Human Resources; Mr. Searson, General Counsel; Dr. Smith, Vice President for Academic Affairs

UM/Amherst: Mr. Sinacore, Director, Affirmative Action; Mr. Appleby, Director, Handicapped Student Affairs

UM/Boston: Ms. Gant, Director, Affirmative Action; Ms. Schein, Director of the Disabled Student Center

UM/Worcester: Mr. Gardner, Affirmative Action; Ms. LaPoint, Director, Placement Services

Chairman Caruso convened the meeting at 12:20 p.m.

The agenda for the meeting focused on University Services and programs for the disabled. Representatives from the campuses each gave a presentation.

Mr. Paul Appleby, Director of Handicapped Student Affairs at Amherst described, from the FY85 Annual Report, the special support services available for academic qualified physically disabled students.

The services are provided to any student or staff person who has a physical disability. They include: Deaf Services - sign language interpreting, note taking, exam writing, counseling and sign language instruction; Services for the Mobility Impaired - transportation, special scheduling to assure accessible classroom locations, assistance in obtaining accessible housing, wheelchair repair, counseling and advising; Services for Visually Impaired Students - special scheduling, assistance in transcribing textbooks to tape and in locating readers, use of special equipment, e.g., large print typewriter, brailler reading machines and counseling and

advising; Services for students with Learning Disabilities - assistance in locating readers/writers for assignments and exams, advocacy for classroom modifications, assistance in coping with the foreign language requirement, counseling and advising.

Speaking for the Boston campus, Andrea Schein, Director of the Disabled Student Center said alot of the services provided are similar to those provided at Amherst. The Harbor campus is one of the most accessible physical plants in the Country and has been providing support services since 1971. The principal function of the Disabled Student Center is to provide services and to reduce the competitive disadvantage that disability causes in academic work.

The Center is working on developing approaches to teaching English to deaf students. For hard-of-hearing students the campus has acquired "phonic ears" which is a device the student wears around his/her neck and the teacher wears a microphone. The two phonic ears available are very popular and there is a constant demand. Each system costs about $900. Another service provided is typing for disabled students.

The campus expects to see a substantial growth in the population of all disabled students partly because of Project Reach. Project Reach is a grant received from the U.S. Department of Education to encourage qualified disabled students to complete secondary education and undertake a program of post-secondary study.

The issue of the University attracting more disabled students than community colleges because of the support services available was discussed.

Ms. Schein noted the accomplishments of one particular student at the Campus, Linda Faye who graduated five years ago and was the first paraplegic to attend and graduate from Harvard Medical School. She is now practicing in Washington D.C.

Alta LaPoint, Director of Placement Services, from Worcester announced that the Worcester campus had won the National Award as Employer of the Year. The campus was picked over all of the U.S. and happens to be the first hospital that has received the award. The two major reasons why the President's Committee chose the Medical Center was it is the only place that has an office with a full-time person as Coordinator of Handicapped Services dealing with employment and because it was cited as hiring more severly disabled people than anyone in the country.

She then showed the slide presentation shown in Washington D.C.

The program was so well received that it was suggested that the Board of Trustees should have the privilege of hearing it.

There being no further business to come before the Committee, the meeting adjourned at 2:15 p.m.

Cynthia A. Fontaine
Administrative Secretary
to the Board of Trustees



2425t

UNIVERSITY OF MASSACHUSETTS

MINUTES OF THE MEETING OF THE
BOARD OF TRUSTEES

February 5, 1986; 2:00 p.m.
Chancellor's Conference Room
Administration Building
University of Massachusetts
Boston, Massachusetts

Trustees and Trustee Staff: Chairman Quinn; Trustees Burgess, Carlin, Caruso, Knowles, Matthews, Oakes, Sweeney, Troy and Zervas; Mrs. Fontaine, Administrative Secretary; Mr. Miller, Deputy Secretary

Trustees Absent: Trustees Bell and Robsham

University Administration: President Knapp; Dr. Smith, Vice President for Academic Affairs; Mr. MacArthur, Vice President for Management and Fiscal Affairs; Dr. Willits, Associate Vice President for Human Resources; Mr. Searson, General Counsel

UM/Amherst: Chancellor Duffey; Professor Mankin, Faculty Representative

UM/Boston: Chancellor Corrigan; Mr. Baxter, Vice Chancellor for Administration and Finance

UM/Worcester: Chancellor Tranquada; Mr. Hanshaw, Academic Dean; Mr. Waterbrook, Vice Chancellor/Hospital Director

Chairman Quinn convened the meeting at 2:25 p.m.

The first matter for consideration related to the minutes of the December 5, 1985 meeting. It was moved, seconded and

VOTED: To approve the minutes of the December 5, 1985 meeting.

Chairman Quinn began his report by expressing appreciation to Trustee Caruso who represented the Board at the presentation of the Foster Furcolo scholarships at the Boston campus.

President Knapp, reporting on upcoming events, said that on February 11th there was scheduled a dinner honoring alumni in State Government. He announced, that plans were underway for an Administrative Conference in mid-April focusing on the Changing Environment for Higher Education at both the federal and state levels but with

particular emphasis upon the potential impact of Gramm Rudman-Hollings Act on the financing of higher education. Also in the planning stage is an exchange conference between the State of Baden-Wuerttemberg in West Germany and Massachusetts focusing on areas related to industry, State, academic relations and economic growth and development. He announced that the collective bargaining process with the faculty has started and Coalition bargaining has also begun for the non-faculty contracts. He concluded his report by informing the Trustees that he is representing the public presidents on the Search Committee for the Chancellor of the Board of Regents.

In light of the time, Chancellor Duffey refrained from giving a report.

Chancellor Corrigan reported on the status of applications and the recent Report on the Emerging Black Community which was a product of the newly formed Institute for Black Studies. Copies of the report were made available to the Trustees.

Chancellor Tranquada reported that the University Hospital recently celebrated the tenth anniversary of the admission of its first patient. He also reported that for seventy nine first year residency positions 7,500 applications were received.

Trustee Troy then reported for the Committee on Academic and Student Affairs. Without discussion it was moved, seconded and

VOTED: To concur with the President in the award of tenure to Charles H. Emerson, Professor of Medicine at the University of Massachusetts at Worcester. (Doc. T86-006)

and,

VOTED: To concur with the President in the appointments with tenure to the following individuals at the University of Massachusetts at Amherst:

Louis D. Quin, Professor of Chemistry
Yvonne Yazbeck Haddad, Professor of History
Marc Shell, Professor of Comparative Literature
Neil A. Duffie, Associate Professor of Mechanical Engineering (Doc. T86-005)

and further,

VOTED: To waive the requirement that Professor Walter Grossman return to the University of Massachusetts at Boston on completion of his sabbatical leave. (Doc. T86-007)

and,

VOTED: To change the Master of Education in Bilingual/ESL Program at the University of Massachusetts at Boston to the Master of Arts in Bilingual/English as a Second Language Program. (Doc. T86-008)

and further,

VOTED: To approve the graduation list of the Class of 1986 at the University of Massachusetts and the February, 1986, graduation lists of the University of Massachusetts at Amherst. Both subject to the completion of all requirements as certified by the recorder of the campus.

He then reported that the Committee heard reports from the three campuses on the status of admissions and the problem of financial aid. In highlighting some of the facts presented in Doc. T86-009, he said that, despite the demographic timebomb which threatens many institutions now and in the near future because of the decline in the college age population all three campuses have shown strong drawing power. At Amherst, freshman applications are up 6.5% over last year and at Boston while freshman applications dropped slightly, 1.2% of the total, undergraduate applications are up 6%. At Boston transfer applicants are 14.8%. In fact transfer students now constitute about 60% of the new student body. Eighty percent of those transfers come from state institutions and one-half of that group are from community colleges or two-year colleges. He said, the Medical school continues to draw large numbers of applicants most of them superbly qualified. Minority student representation has increased at Amherst - it is now at 8.6% of the freshman class. At Boston, minorities represent 24.6% of the freshman class and 16% of the transfer class. Applications to graduate study at Boston continues to grow - the graduate population is up 31% over 1984. The Medical School continues to emphasize recruitment of minority students through reaching into the high schools and also the first years of college education. At Amherst, SAT scores are up 8% and at Boston 8% also. The financial aid picture is mixed. At Amherst, the total unmet need is about 25%. At Boston, the unmet need is about 46%. Of the aid given at Amherst, 57.5% is in loans, 31% in grants and 11%

in employment. At Boston, 44% is in loans, 49% is in grants and almost 7% in employment. At Worcester, 78% is in loans, 19% in grants and almost 3% in employment. In general, however, the picture is encouraging and for the foreseeable future there should not be a serious problem with holding our own in the area of admissions. He added that at Amherst there is still the problem of limited access to programs of first choice by students - approximately 22% had to choose alternative majors.

In concluding his report, he said that Trustee Burgess had asked the Committee to discuss the problems created by the elimination of varsity status for the Men's and Women's Ski Teams and the Golf Team. At the Committee meeting, the Captains of the Ski Teams, Ms. Colleen Sweeney and Mr. David Greenburg spoke to the Committee briefly but persuasively and, he said, the Committee was very much impressed.

Trustee Knowles then gave the report of the Committee on Budget and Financial Affairs, He noted that the first item at the January 29, 1986 meeting was Endowment Funds. It was moved, seconded and

VOTED: To accept the gifts from the Teachers College of the City of Boston, Elementary Division, in the amount of $2,000 and the Alumni Association in the amount of $1,000., to establish the Class of 1928 Scholarship Fund as an endowment fund whose interest earned during the prior fiscal year shall be used to periodically award scholarships in amounts as determined by the Alumni Association Scholarship Committee to students specializing in Elementary/Early Childhood Education in the Institute for Learning and Teaching at the Boston Campus who have completed at least 80 credits towards their degree and have attained at least a 3.5 grade point average; and, that unused income remaining after annual awards have been made shall be allowed to accumulate in the income account to ensure adequate funding of awards during the next fiscal year or may be added to the principal of the fund at the direction of the Treasurer of the University as requested by the Chairperson of the Alumni Association Scholarship Committee. (Doc. T86-010)

and,

VOTED: To accept the gift, submitted by Dr. Elizabeth A. O'Brien in the amount of $3,180.97, to establish the Dr. Regina Madden and Mary J. Quigley Scholarship Fund as an endowment whose interest earned during the preceding fiscal year shall be used to award scholarships in amounts as determined by the Alumni Association Scholarship Committee to Institute for Learning and Teaching students majoring in Mathematics or English at the Boston Campus and who have completed at least 80 credits towards their degree and have attained at least a 3.5 grade point average; and, that unused income remaining after annual awards have been made shall be allowed to accumulate in the income account to ensure adequate funding of awards during the next fiscal year or may be added to the principal of the fund at the direction of the Treasurer of the University as requested by the Chairperson of the Alumni Association Scholarship Committee. (Doc. T86-010)

and further,

VOTED: To establish the Joseph Rodman Scholarship Fund as an endowment for the purpose of awarding an annual prize(s) from income earned during the preceding fiscal year to a senior student(s) at the University of Massachusetts at Amherst, who plans to pursue a career in the distribution segments of the Food Industry of New England; additional criteria, arranged in order of importance shall include: personal character, academic achievement and financial need. Awardees will be selected on the basis of application submitted to a committee composed of three members of the Food Marketing faculty in the Department of Agriculture and Resource Economics; the Committee shall make necessary decisions concerning the size and/or number of awards, the retention of earnings for increasing principal and the selection of the student recipients(s) for the annual award. Any unused balance remaining after annual awards have been made shall be allowed to accumulate in the income account to ensure adequate funding of the award(s) during the next fiscal

year and thereafter any unused amount may be added to the principal of the fund at the direction of the Committee. In the event that the Department of Agriculture and Resource Economics should discontinue the Food Marketing Program as it now exists, the administration of this fund shall be transferred to the School of Management, University of Massachusetts at Amherst. (Doc. T86-010)

The next item, Trustee Knowles said, was amendments to the Trust Fund Management Policy. It was moved, seconded and

VOTED: To approve the amendments to the Trust Fund Management Policy set forth in Doc. T83-008A.

The Trustees then considered the Hospital Rate Increase. It was moved, seconded and

VOTED: To approve a 10% rate increase in Hospital patient charges at the University of Massachusetts Medical Center. (Doc. T86-012)

The next item was a personnel action for Keith Waterbrook. There being no objection, Chairman Quinn asked that the appointment of Mr. Waterbrook as Vice Chancellor and Hospital Director be acted on concurrently. It was moved, seconded and

VOTED: To concur along with the President in the appointment by the Chancellor of Keith J. Waterbrook as Vice Chancellor and Hospital Director at the University of Massachusetts at Worcester. (Doc. T86-003)

and,

VOTED: To approve the personnel action for Keith Waterbrook, Vice Chancellor and Hospital Director of the University Hospital contained in Doc. T86-003, Addendum 1.

The next matter on the agenda was the Skiing Program at the Amherst Campus. It was moved, seconded and

VOTED: To continue at the varsity level the Men's and Women's Skiing Program at the University of Massachusetts at Amherst. (Doc. T86-014)

The last item was for a loan from the Trustee Reserve to the University Health System for three years at prime rate. Trustee Knowles added that the purpose of the loan was to provide capital for the corporation's share of the start-up costs of the planned magnetic resonance imaging facility. It was moved, seconded and

VOTED: To approve a loan of $150,000 from the Trustee Reserve to University Health Systems, Inc.; the loan to be for three years, at the prime rate. (Doc. T86-013)

This completed the report of the Budget and Financial Affairs Committee.

Chairman Quinn then gave the report of the Executive Committee. It was moved, seconded and

VOTED: To approve the minutes of the November 20, and December 18, 1985, meetings of the Hospital Management Board, including the unaudited financial statements, the appointments and reappointments to the Medical Staff, the Hospital Performance Profile, and the By-Laws of the Medical Staff. (Doc. T86-002)

The next matter related to the awarding of the University Medal for outstanding service to Professor Dorothy Marshall who has had an exemplary career in the field of education and public service. It was moved, seconded and

VOTED: To award the University Medal for Outstanding Service to Dorothy N. Marshall in recognition of her exemplary service as the first Vice Chancellor for Academic Affairs and Commonwealth Professor of Political Science at the University of Massachusetts at Boston, and of her contributions to the development of American higher education as a whole. (Doc. T86-004)

At 3:10 it was voted to go into Executive Session to discuss Honorary degrees and litigation strategy. Chairman Quinn voted for the motion as did Trustees Burgess, Carlin, Caruso, Knowles, Matthews, Oakes, Sweeney, Troy and Zervas.

At 3:35 p.m. the Board came out of Executive Session. The meeting adjourned at 3:38 p.m.

Cynthia A. Fontaine

Cynthia A. Fontaine
Administrative Secretary
to the Board of Trustees

UNIVERSITY OF MASSACHUSETTS

MINUTES OF THE MEETING OF THE
BOARD OF TRUSTEES

April 2, 1986; 2:00 p.m.
Memorial Hall
University of Massachusetts
Amherst, Massachusetts

Trustees and Trustee Staff: Chairman Quinn; Trustees Bell, Bowman, Burgess, Caruso, Knowles, Matthews, Oakes, Troy and Zervas; Mrs. Fontaine, Administrative Secretary; Mr. Miller, Deputy Secretary

Trustees Absent: Trustee Carlin

University Administration: President Knapp; Treasurer Brand; Mr. Searson, General Counsel; Mr. MacArthur, Vice President for Management and Fiscal Affairs; Dr. Smith, Vice President for Academic Affairs; Mr. Saudek, Budget Director

UM/Amherst: Chancellor Duffey; Professor Mankin, Faculty Representative

UM/Boston: Chancellor Corrigan; Mr. Baxter, Vice Chancellor for Administration and Finance

UM/Worcester: Chancellor Tranquada; Dr. Dobson, Faculty Representative; Mr. Adams, Vice Chancellor for Administraton and Finance

Guest: Mr. Beaubien, Chairman, Board of Regents of Higher Education

Chairman Quinn convened the meeting at 2:10 p.m.

The first matter for consideration related to the minutes of the February 5, 1986 meeting. It was moved, seconded and

VOTED: To approve the minutes of the February 5, 1986 meeting.

The next item on the agenda was the Chairman's report. Chairman Quinn welcomed Trustee William Bowman to his first meeting as a Trustee.

President Knapp announced there would be an Administrative Conference held in Boston and invited the Trustees to join him on April 15th to hear Dan Dimancescu, co-author of Global Stakes, speak about university relations and economic development.

Reporting on the FY86 Budget, he said the House Ways and Means Committee recommendation was $5 million dollars over the Governor's recommendation but there were two aspects which were of great concern. One section relating to emergency repair funds was missing the Amherst campus deferred maintenance items. Efforts are underway to have it restored. The other section of concern related to Medical School admission and essentially removed from the Board the authority to set the admission policy for the Medical School. The statutory recommendation requires a minimum of one-third of the students admitted come from institutions of Massachusetts public higher education.

In concluding his report, he mentioned that the Governor was planning a special message on facilities for all of higher education.

In response to a question about the status of library funds, he reported that there was a bill in the House Ways and Means Committee which included funding for equipment for engineering and nursing and funding for libraries.

As part of his report, Chancellor Corrigan announced that on April 15th, the TV Series, Chronicle, would feature a segment about the development of the Boston campus and in an upcoming issue Time magazine would rank the Boston campus as one of nine fast rising and ambitious institutions.

Chancellor Tranquada reported on the recent reduction in force at the Medical Center. He also alerted the Trustees that the Worcester Telegram in three separate articles had expressed concern about the process used by the Medical Center in obtaining a lease for the Primary Care Center. He said that March 19th was "match day" the day when all medical students learned at the same time where they would have their residency positions. 98% of the Medical School's students were matched; 88% were matched on their first four choices; 69% selected residencies in primary care areas; 15% in family practice; 42% in medicine and the remainder in pediatrics. The quality of the institutions which accepted the

Medical School students include John Hopkins, Georgetown, Brigham and Women's, University of California, New England Medical Center, Massachusetts General and many others.

He also reported that the President's Committee on Employment of the Handicapped had selected the Medical Center as the United States 1986 Employer of the Year.

Trustee Troy then reported for the Committee on Academic and Student Affairs which met on March 19th. The first item the Committee discussed was the Establishment of a Graduate School of Biomedical Sciences at Worcester. It was moved, seconded and

VOTED: To establish a Graduate School of Biomedical Sciences at the University of Massachusetts at Worcester as described in Doc. T86-018.

The next item was Appointments with Tenure at the Amherst and Boston Campuses. The individuals recommended are presently on the campuses as visiting professors and both come from institutions where they previously had tenure. It was moved, seconded and

VOTED: To concur with the President in the appointment of Dr. Robert Dentler as Professor of Sociology with tenure at the University of Massachusetts at Boston. (Doc. T86-017)

and,

VOTED: To concur with the President in the appointment of Dr. Patricia Crosson as Associate Professor of Education in the Division of Education Policy, Research and Administration with tenure at the University of Massachusetts at Amherst (Doc. T86-017)

The next item was Awards with Tenure at Amherst, Boston, and Worcester. In response to a question concerning the flexibility within the institutions with such high numbers of tenured faculty, Trustee Troy said that this issue was addressed at length at the Committee meeting. He added that the campuses are sensitive to this

issue and the Committee always brings that question to bear when tenure is discussed. After further discussion, it was moved, seconded and

VOTED: To concur with the President in the award of tenure to the following individuals:

University of Massachusetts at Amherst:

Andrew Barto as Associate Professor of Computer and Information Science
John Donoghue as Associate Professor of Physics and Astronomy
Ross Hicks as Associate Professor of Physics and Astronomy
Randall S. Bausor as Associate Professor of Economics
Jeffrey Blaustein as Professor of Psychology
Diane P. Flaherty as Associate Professor of Economics
Carolyn B. Mervis as Associate professor of Psychology
Jerrold Meyer as Associate Professor of Psychology
Robert W. Paynter as Associate Professor of Anthropology
David W. Ostendorf as Associate Professor of Civil Engineering
Ka Ming Ng as Associate Professor of Chemical Engineering
Michael F. Malone as Associate Professor of Chemical Engineering
Ann L. Marston as Associate Professor of Landscape Architecture and Regional Planning
Patricia J. Vittum as Associate Professor of Food and Natural Resources at the Suburban Experiment Station
Harris Pastides as Associate Professor of Public Health
Patricia Griffin as Associate Professor of Professional Preparation in Physical Education
Glenn Wong as Associate Professor of Sports Studies

University of Massachusetts at Boston:

James Campen as Assistant Professor of Economics
Pancho Savery as Assistant Professor of English
Carol Smith as Assistant Professor of Psychology
Esther Torrego as Assistant Professor of Spanish and Portugese
Vivian Zamel as Assistant Professor of English

University of Massachusetts at Worcester:

Robert H. Singer as Associate Professor of Anatomy
Jeffrey S. Stoff as Professor of Medicine
(Doc. T86-016)

Graduation Lists were then considered. At Amherst there were 352 graduate degree candidates presented and at Boston there were 1,253 undergraduate and 159 graduate degree candidates. It was moved, seconded and

VOTED: To approve the February, 1986, graduation lists at the University of Massachusetts at Amherst and the May and September, 1986, graduation lists at the University of Massachusetts at Boston pending final review by the Faculty Council. Both subject to the completion of all requirements as certified by the Recorder of the campus. (Doc. T86-001D&E)

As part of the FY86 Mid-Year Review the President reported the transfers between accounts and noted that the campuses would not incur any deficits in the State Account.

Then reviewed were the FY87 Requests for New Trust Funds. The requests included the establishment of new self-supporting trust funds, seven at Amherst and one at Worcester. It was moved, seconded and

VOTED: To establish the following trust funds at the University of Massachusetts at Amherst; the purpose and budget of each such trust fund is set forth in Doc. T86-021:

A. Alumni Special Programs
B. Atomic Plasma Conference
C. Continuing Education Development
D. Equitation
E. Gas Chromatograph/Mass Spectrometer (GC/MS)
F. Inductively Coupled Plasma (ICP) Newsletter
G. Massachusetts Nutrient Data Bank (MNDB)

and,

VOTED: To establish the Late Payment/Late Registration Trust Fund at the University of Massachusetts at Worcester; the fund to consist of a $25 fee charged to students who register late or are delinquent in the valid payment of bills; revenue generated to be used to provide financial aid to worthy students. (Doc. T86-021)

President Knapp then gave an overview of the FY87 Revenue Based Trust Fund Budgets and the proposed mandatory fees were described. Trustee Knowles pointed out that the Committee had discussed the Engineering Fee at Amherst and concurred with the administration's recommendation that it be continued. It was moved, seconded and

VOTED: To approve the FY87 Revenue Based Trust Fund Budgets and fees for the Amherst and Boston campuses and the Medical School contained in Doc. T86-015.

and,

VOTED: To continue the Engineering Equipment fee of $100 per semester charged to undergraduate and graduate students majoring in Engineering. (Doc. T84-043)

The next item was a request from the Worcester campus to grant a 40-foot Easement across North Access Road to permit the Mercandante Funeral Home to tie into the existing city sewer line. It was moved, seconded and

VOTED: To authorize the Chancellor of the University of Massachusetts Medical Center, subject to the concurrence of the Board of Regents, and the Division of

Capital Planning and Operations, to grant a 40 foot sewer easement across the North Access Road to the Mercandante Funeral Home. (Doc. T86-023)

The last item was a proposal to Lease from the Foundation the Knapp Sigma Fraterntity House located contiguous to the Amherst Campus. Chancellor Duffey detailed the proposal which would create an Admissions Center in the Fraternity and free up academic space. After discussion of the interest rates available, the proposed motion was amended to have the Foundation seek competitive rates. It was moved, seconded and

VOTED: To request the University of Massachusetts Foundation to proceed with its plan for the acquisition, renovation, and remodelling of Knapp Sigma Fraternity House and land located on Butterfield Terrace adjacent to the Amherst campus for use by the University of Massachusetts at Amherst as a new Admissions Center, provided that the total cost of purchase, renovation, and remodelling shall not exceed $800,000; further, to instruct the Foundation to negotiate the most favorable loan terms available.

Further, that the President and Chancellor of the Amherst campus proceed with negotiations with the University of Massachusetts Foundation for a five year lease agreement, renewable for another five year term, and that the President and Chancellor be and hereby are authorized to execute such an agreement on behalf of the Board of Trustees, provided that such an agreement shall not be executed unless it shall have been approved by the Division of Capital Planning and Operations.

Chairman Quinn then reported for the Executive Committee. The first item was approval of the Hospital Management Board Minutes. It was moved, seconded and

VOTED: To approve the minutes of the January 15, 1986 meeting of the Hospital Management Board, including the November Unaudited Financial Statement. (Doc. T86-019)

The next item considered was the Copyright Policy at Worcester. It was moved, seconded and

VOTED: To amend Doc. T86-020 by inserting after the sentence in Article VII the following:

Any individual associated with the Medical Center who develops copyrightable material as defined in Section III which could reasonable be deemed to be of commercial value, or which he or she intends to be copyrighted on behalf of any party other than the University of Massachusetts, shall make a full disclosure to the Patent Administrator or his designee in such form as he shall determine, and prior to any public disclosure thereof. After such investigations as he deems necessary, the Patent Administrator or his designee shall determine the interests of the University in the copyrightable material. Copyrightable material covered by the provisions of Section IV D are exempt from this disclosure requirement.

and,

VOTED: To approve the Copyright Policy for all individuals associated with the Medical Center as contained in Doc. T86-020, as amended; and further, to amend the charge of the Patent Committee as set forth in Doc. T79-042A, Addendum II to include matters pertaining to copyright described in this policy.

The last item was the Patent Policy at Amherst and Worcester. It was moved, seconded and

VOTED: To approve the Patent Policy and Memorandum of Understanding for faculty and librarians in the MSP/FSU/MTA/NEA, and the Patent Policy for all other non-bargaining unit employees at the University of Massachusetts at Boston and Amherst. (Doc. T85-091A)

There being no further business to come before the Board, the meeting adjourned at 3:30 p.m.

Cynthia A. Fontaine
Administrative Secretary
to the Board of Trustees

2413t

UNIVERSITY OF MASSACHUSETTS

MINUTES OF THE MEETING OF THE
BOARD OF TRUSTEES

Wednesday, June 4, 1986; 2:00 p.m.
Chancellor's Conference Room
UMass Medical School
55 Lake Avenue North
Worcester, Massachusetts

Trustees and Trustee Staff: Chairman Quinn; Trustees Bell, Bowman, Burgess, Carlin, Caruso, Knowles, Matthews, Oakes, Troy and Zervas; Mrs. Fontaine, Administrative Secretary; Mr. Miller, Deputy Secretary

University Administration: President Knapp; Dr. Smith, Vice President for Academic Affairs; Mr. MacArthur, Vice President for Management and Fiscal Affairs; Mr. Searson, General Counsel; Mr. Saudek, Budget Director; Treasurer Brand; Mr. Manigault, Director of Auditing; Dr. Willits, Associate Vice President for Human Resources

UM/Amherst: Chancellor Duffey; Professor Roberts, Faculty Representative; Mr. DeNyse, Vice Chancellor for Administration and Finance; Dr. Madson, Vice Chancellor for Student Affairs

UM/Boston: Chancellor Corrigan; Professor Kramer, Faculty Representative; Mr. Baxter, Vice Chancellor for Administration and Finance

UM/Worcester: Chancellor Tranquada; Dr. Dobson, Faculty Represenative; Mr. Adams, Vice Chancellor for Administration and Finance

Chairman Quinn convened the meeting at 2:25 p.m.

The first matter for consideration related to the minutes of the April 2, 1986 meeting. It was moved, seconded and

VOTED: To approve the minutes of the April 2, 1986 meeting.

Chairman Quinn began his report by expressing deep appreciation to the President and Chancellors for their gracious cordiality at the Commencement ceremonies.

President Knapp commented that the most recent issue of the Massachusetts Review had an article by Trustee Troy on the renewal of tradition in the humanities. He

announced with regret that Chancellor Tranquada would be departing for the University of Southern California at the end of the summer. He informed the Trustees that he was in the process of beginning discussions on the campus on the appointment of an acting Chancellor and the appointment of a Search Committee.

Chancellor Duffey informed the Trustees that before the end of the School year there was a student referendum and the students voted to increase the fee for MASSPIRG to $3 for the next year. He reported on recent grants received including a grant from the U.S. Department of Labor to develop a model program to help increase management opportunities for women, a grant from the Kellogg Foundation for $70,000 for 4 H programs, and grants from General Electric to the Five-Colleges to strengthen math instruction in Western Massachusetts high schools.

Chancellor Corrigan announced that the Women's Track Team had won both the indoor and outdoor National Championships. He also mentioned that Phase I of the signage program, which the Trustees so generously supported, was having an impact both in terms of visitor accessibility on the campus and the general appearance of same.

Chancellor Tranquada welcomed members of the Board to the campus. He informed the Trustees that Neil Brown, Professor of Pharmacology and Chairman of the Department was awarded a Guggenheim Fellowship, and he announced several new and continued research grants received.

Trustee Caruso then gave the report of the Affirmative Action Committee. The Committee met May 14 and its agenda focused on University Services and programs for the disabled. She reported that presentations were made by Mr. Paul Appleby from Amherst, Ms. Andrea Schein from Boston, and Ms. Alta LaPoint from Worcester. The program was well received and Trustee Caruso suggested that each campus presentation be made to the full Board of Trustees.

Trustee Troy then gave the report of the Committee on Academic and Student Affairs which met on May 21. The first item was Appointments with Tenure. The Committee was very much impressed with the quality of the individuals. It was moved, seconded and

VOTED: To concur with the President in the appointment with tenure of the following individuals:

University of Massachusetts at Amherst:

Stephen Malkin as Professor of Mechanical Engineering
William H. Meeks, III, as Professor of Mathematics and Statistics
Kathy L. Piess as Associate Professor of History and Women's Studies

University of Massachusetts at Boston:

Mary Lou Roberts as Associate Professor of Marketing
Oded Berman as Professor of Management Science

University of Massachusetts at Worcester:

David Ludlum as Professor of Pharmacology.

(Doc. T86-026)

The next item was Awards of Tenure. It was moved, seconded and

VOTED: To concur with the President in the award of tenure to the following individuals:

University of Massachusetts at Amherst:

Douglas E. Abbott as Professor of Mechanical Engineering
Jane A. Baran as Associate Professor of Communication Disorders
Carolyn P. Edwards as Associate Professor of Education
Adman F. Haydar as Associate Professor of Judaic and Near Eastern Studies
Lynn E. Klock as Associate Professor of Music and Dance
Catherine Portuges as Associate Professor of Women's Studies

University of Massachusetts at Boston:

George Lukas as Associate Professor of Mathematics and Computer Science

University of Massachusetts at Worcester:

Nsidinanya Okike as Associate Professor of Surgery

(Doc. T86-027)

The next item was the restoration of the Bachelor of Science Degree in Landscape Architecture. For many years, the Amherst campus had offered undergraduate and graduate degrees in Landscape Architecture, but a restriction imposed by the accrediting agency meant that the University could only offer one degree program. The undergraduate program was withdrawn by the department. That rule has since been changed and it was moved, seconded and

VOTED: To re-establish the Bachelor of Science Degree in Landscape Architecture at the University of Massachusetts at Amherst. (Doc. T86-029)

The next item was a Nomenclature Change. As a result of the merger with Boston State College, the Boston campus acquired a Master of Education in Instructional Media Program. The focus of the program had changed and a name change was called for. It was moved, seconded and

VOTED: To change the name of the Master of Education in Instructional Media at the University of Massachusetts at Boston to the Master of Education in Instructional Design. (Doc. T86-033)

The next item was a proposal to offer a Joint Major in Psychology and Sociology at Boston. There would be no change in the number of courses or the staff. It was moved, seconded and

VOTED: To authorize the University of Massachusetts at Boston to offer the degree Bachelor of Arts in Pyschology and Sociology. (Doc. T86-032)

The next item was a recommendation to Consolidate the German and Russian Departments at Boston. The consolidation will result in a more efficient use of personnel and resources. After a brief discussion, it was moved, seconded and

VOTED: To approve the consolidation of the Department of German and the Department of Russian at the University of Massachusetts at Boston to form the Department of German and Russian. (Doc. T86-031)

The next request was that of Professor Sylvia Gendrop to extend her leave without pay for another year in order to complete her Ph.D. It was moved, seconded and

VOTED: To postpone for a further year the requirement that Professor Sylvia Gendrop return to the University on completion of sabbatical leave; further, to grant Professor Gendrop a leave without pay for the academic year 1986-87. (Doc. T86-034)

Two candidates from Worcester were presented for approval of degrees. It was moved, seconded and

VOTED: To award Charles Wolleben the degree Doctor of Philosophy in Medical Science and to award Nicholas Yannoutsos a Master of Science in Medical Sciences subject to the completion of all requirements. (Doc. T86-035)

Trustee Troy then reported that the Committee discussed the Code of Student Conduct at Amherst and it was suggested that the campus try, among other things, to drive home the idea of the importance of proper conduct where visiting people who have points of view not too popular with some elements be given a fair chance to speak.

Trustee Oakes then gave the report of the Committee on Budget and Financial Affairs.

The first item on the agenda was the establishment of the Theresa M. Corcoran/George M. Roddy Physical Education Graduate Scholarship Endowment Fund at Boston. The scholarships will be awarded to senior physical education majors at the Boston campus who have been accepted by a graduate program in physical education or related area. It was moved, seconded and

VOTED: To establish the Theresa M. Corcoran/George M. Roddy Physical Education Graduate Scholarship endowment fund at the University of Massachusetts at Boston. (Doc. T86-038)

The next item was to accept land and buildings in Concord owned by the Middlesex County for use by the Middlesex County Cooperative Extension Services. The Transfer of Land was directed by the Legislature as part of the FY86 Appropriation Act. It was moved, seconded and

VOTED: To accept on behalf of the University of Massachusetts for use by the Middlesex County Cooperative Extension Service the land and buildings described in Doc. T86-046.

The establishment of Tuition Rates for the Graduate School of Nursing and the Graduate School of Biomedical Sciences at Worcester was then considered. It was moved, seconded and

VOTED: To establish, subject to concurrence of the Board of Regents, tuition rates for the Graduate School of Nursing and the Graduate School of Biomedical Sciences at the University of Massachusetts at Worcester as follows:

Massachusetts Residents --
Full time - $810 per semester
Special Students - $67.50 per credit
Out-of-State -
Full time - $2,262 per semester
Special Students - $188.50 per credit

(Doc. T86-039)

The next item was a request to approve five need-based Tuition Waivers at a cost of $8,100 for the Graduate School of Nursing and an additional $29,620 need-based tuition waivers for M.D. students in fiscal year 1987. It was pointed out that since the Graduate School of Nursing had not been accredited, financial aid was not available. The increase in the need-based tuition waivers reflects the decreases in the availability of external aid funds for medical students. It was moved, seconded and

VOTED: To authorize the Chancellor of the Medical Center to grant tuition waivers in the amount of $8,100 to students in the Graduate School of Nursing and an additional $29,620 to students in the Medical School (Doc. T86-039, T83-098, T82-062)

The next item was a recommendation that the Board delegate investment management of the University Endowment to the University of Massachusetts Foundation. Treasurer Brand, as Chairman of the Board of Governor's of the Foundation will continue to manage the Endowment portfolio. This arrangement would be reviewed annually by the Foundation Board of Governors and the University Board of Trustees. It was moved, seconded and

VOTED: To delegate to the University of Massachusetts Foundation the investment management of the University Endowment. The University Treasurer shall forward to the President a semi-annual report regarding the status of all University endowment funds.

The Board of Trustees hereby reserves the right to rescind or modify this vote at any time. (Doc. T86-040)

The next two items established Trust Funds at the Worcester campus. The Computer Center Trust Fund would provide a charge-back mechanism to receive payments from users of computer center services. It was moved, seconded and

VOTED: To establish the Computer Center Trust Fund at the University of Massachusetts at Worcester, which self-supporting trust fund shall have as its purpose the provision of computer related services to the Medical Center Community and external organizations as related to the primary programs of instruction, research and public service. Expenditures will include all operational and developmental costs of the trust and may include other expenditures in the area of Computer Sciences which will benefit the mission of the Medical Center; further, to approve the FY87 budget of said fund; and further, to rescind the Board vote of February 27, 1985 which established the original Computer Center Trust Fund. (Doc. T86-044)

The establishment of the Institutional Services Trust Fund would bring into it the existing copy center trust fund and allow for the charging out of a variety of administrative services as the need arose. It was moved, seconded and

VOTED: To establish the Institutional Services Trust Fund at the University of Massachusetts at Worcester, which self-supporting trust fund shall have as its purpose the management and operations of various administrative services at the Medical Center as determined by the Chancellor; further, to approve the FY87 budget of said trust fund; and further, to rescind the Board vote of April 13, 1983

which established the Copy Center Trust Fund. (Doc. T86-042)

A $3 fee increase in the Graduate Student Fee at Amherst was recommended by the Graduate Student Senate to cover the increased costs of some essential student services. It was moved, seconded and

VOTED: To increase the Graduate Student Senate Fee at the University of Massachusetts at Amherst from $51 to $54 per year. (Doc. T86-015, Addendum 1)

The next item on the agenda was the State Student Association of Massachusetts at Boston. The undergraduate students on campus held a referendum and 453 students voted in favor of an optional fee of $1 per semester to go to the State Student Association of Massachusetts. Three-hundred and thirty-two voted against the fee. It was requested that it be made clear to the students that it will be a negative check-off procedure. It was moved, seconded and

VOTED: To approve the levying of a voluntary State Student Association student fee of $1.00 per semester at UM/Boston on the basis of a negative check-off procedure, provided, that if in any semester less than fifty percent of the students at the campus elect to make such payments, such authorization will cease; and provided further, that SSAM shall reimburse the Commonwealth for any expenses incurred by the University in collecting such payments. (Doc. T86-048)

Trustee Bowman is recorded as opposed.

Modifications to the 1979 Residence Hall Contract were then presented. The changes included the provision to apply for use of space during vacation periods and that a student is responsible for damage caused by a guest. The dates of the Contract were also changed. It was moved, seconded and

VOTED: To approve the changes in the Residence Hall Contract at the University of Massachusetts at Amherst contained in Doc. T79-034B.

The Annual Audit Plan was then presented for approval. It was moved, seconded and

VOTED: To approve the FY87 Audit Plan set forth in Doc. T86-043.

The next item was the FY87 Hospital Trust Fund Budget. Trustee Oakes said the discussion at the Committee meeting was not conclusive and the Committee reconvened and proposed changes to the Budget were approved. Chancellor Tranquada expressed concern with two figures recommended in the revised budget - a 1% reduction in the salary and wages expense category and a more than 10% reduction for bad debts. He said that the reductions were excessive but if the budget was approved in its present form the campus would make every effort to stay within the budget. It was moved, seconded and

VOTED: To approve the FY87 Hospital Trust Fund Budget contained in Doc. T86-044A.

The next item was the Engineering Research Facility. The proposal was for the Board of Trustees to request the Building Authority to undertake the construction of an Engineering Research Facility. The proposed 36,000 gross square foot pre-engineered building would provide research laboratories and offices for faculty and graduate students in Electrical and Computer Engineering and a Research Center for the Chemical Engineering Department. The source of the repayment of debt-service will be research overhead.

Trustee Carlin commented about the outrageous amount of time and cost it takes to accomplish projects. He further added that he would like to get the Board to draft a position as to the Board's position on capital expenditures at Amherst, Boston and Worcester and asked the Chairman to consider the appointment of a Committee to draft a statement in favor of amending the Construction Act of 1980.

It was moved, seconded and

WHEREAS: University of Massachusetts Building Authority (the Authority) is authorized by Chapter 773 of the Acts of 1960, as amended, among other things, to provide dormitories, dining commons and other buildings and structures for the use of the University of Massachusetts (the University), its students, staff and their dependents and certain organizations related to the University and to initiate projects for such purposes upon

written request made by authority of the Trustees (the Trustees) of the University and upon written approval from the Commissioner of Administration and the Chancellor of the Board of Regents of Higher Education and, with the prior written approval of the Trustees, to issue its notes or bonds for the purposes of refunding bonds theretofore issued by it and then outstanding; and

WHEREAS: the Authority has previously issued its $59,755,000 Project and Refunding Revenue Bonds, Series 1984-A (the "1984-A Bonds") to finance projects and to refund its bonds outstanding at the time the 1984-A Bonds were issued; and

WHEREAS: in the judgment of the Trustees it is in the best interests of the University, its students, staff and their dependents and said organizations that the Authority initiate a project consisting of the construction of an engineering research facility; and

WHEREAS: under appropriate circumstances substantial savings may be realized by the refunding of the 1984-A Bonds;

NOW, THEREFORE, BE IT RESOLVED THAT

1. David C. Knapp, President of the University, be and he hereby is authorized in the name and on behalf of the Trustees to make a written request of the Authority that the Authority undertake a project consisting of the construction at the Amherst campus of the University of an engineering research facility to provide laboratories, computer facilities, office space, and other facilities for the College of Engineering of the University.

2. The issuance by the Authority of bonds for the purpose of refunding all or a portion of the outstanding 1984-A Bonds be and the same hereby is approved, such bonds to be issued when and if, in the discretion of the Authority, such refunding would bring about savings deemed by the Authority to be substantial in payments of principal of or interest on or other costs related to the 1984-A Bonds, and the issuance of such bonds to be conclusive evidence that the Authority has made the foregoing determinations; and

David C. Knapp, president of the University, be and he hereby is authorized in the name and on behalf of the Trustees to approve in writing the issuance by the Authority, when and if the foregoing determinations are made by the Authority of bonds for such refunding;

3. The project to be undertaken by the Authority in accordance with the request authorized to be made in section 1 of this resolution and the issuance of refunding bonds approved in section 2 of this resolution may in the discretion of the Authority be undertaken separately or together for financing purposes; and

4. Said David C. Knapp and all other officers of the University be and they are and each acting singly is authorized and directed to request the Commissioner of Administration and the Chancellor of the Board of Regents of Higher Education to approve in writing the undertaking by the Authority of the project a request for which is hereby authorized and to do such other things and to take such other action as to the officer or officers so acting shall, as conclusively evidenced by their taking the action hereby authorized, seem necessary or desirable to be done or taken to carry in effect the matters hereby authorized.

The next proposal from Worcester was a Request that the Building Authority undertake a detailed feasibility study to determine whether or not there exists a need for on-campus housing and the most economical way to provide housing for medical students. It was moved, seconded and

VOTED: To ask the University of Massachusetts Building Authority to conduct a detailed feasibility study of the provision of student housing at the University of Massachusetts at Worcester as described in Doc. T86-049, provided that the study shall include an examination of the need for student housing, other means of supporting such housing, and an evaluation of whether this is the optimal use of land at the Medical Center.

The next item was a request from the Boston campus to approve two faculty appointments with Overscale Salaries for the School of Management. It was moved, seconded and

VOTED: To approve the personnel actions for Professor Oded Berman and James Morrison McInnes contained in Doc. T86-050.

The next item was informational in nature concerning the Downtown Center. In the maintenance budget before the Senate, there was a provision for over $1 million for replacement of the elevators and repair of the roof. It was reported that the Committee heard a presentation of the history of the renovation project and the proposed renovation plans.

Trustee Oakes then spoke about the FY88 Budget Request. The request has two parts: a formula drive base budget prepared by the Regents and the non-formula requests. He encouraged all Trustees to attend a special meeting of the Committee on Budget and Financial Affairs scheduled for June 27th at which time the the FY'88 non-formula requests would be presented in detail. It was then moved, seconded and

VOTED: To authorize the Committee on Budget and Financial Affairs to approve the non-formula portion of the FY88 Budget Request for purposes of submission to the Board of Regents.

The last item was to authorize the Treasurer to sign any and all documents related to the sale of the Murray D. Lincoln Land in Columbus, Ohio. It was moved, seconded and

VOTED: To authorize the Treasurer, subject to the approval of the President, to sign any and all documents on behalf of the Board of Trustees as required to sell the Murray D. Lincoln land. (Doc. T85-061A)

Chairman Quinn then asked the Trustees to deal with the subject of another retreat tentatively scheduled for August 4th and 5th. Some had expressed concern about the idea of a retreat and about the specific time given.

All Trustees gave their observations about having a retreat.

The Chairman then gave the report of the Executive Committee. The first item of business was the Appointment of a Dean/Provost at the Medical School. It was moved, seconded and

VOTED: To concur along with the President in the appointment by the Chancellor of James Barry Hanshaw as Dean/Provost of the University of Massachusetts Medical School. (Doc. T86-038) T86

The Board then considered the Hospital Management Board Minutes. It was moved, seconded and

VOTED: To approve the minutes of the February 19 and March 19, 1986 meetings of the Hospital Management Board. (Doc. T86-025)

The next matter related to permission to be given with the approval of the Board of Trustees by the Boston campus to the Dorchester Chapter of the Vietnam Combat Veterans Combined Armed Forces to erect a memorial to Dorchester men who died in Vietnam. The land, owned by the University, is not planned for use for future development. The recommendation to the Board from the Executive Committee was that the plans for such a memorial be approved by the Board of Trustees. The permission would be revocable at any time on the decision of the Board.

Trustee Zervas asked the matter be postponed until there was a review of the land use policy for non-university use.

Chancellor Corrigan in response to a question about the future need of the four acres said that only two acres were high ground and the other two acres were filled land below the tide water none of which could be built on.

There was also discussion why the memorial is limited to Dorchester Vietnam Veterans and there was a concern expressed about the University becoming too localized. Liability for the land should be explored.

Chancellor Corrigan asked that, if approved, a letter be sent to the Veteran's group spelling out exactly what the obligations are. It was moved, seconded and

VOTED: To permit the Dorchester Chapter of Vietnam Combat Veterans Combined Armed Forces to erect a memorial to Dorchester men who died in Vietnam to be located on a parcel of land on Morrissey Boulevard between the Harbor campus and the Savin Hill Yacht Club, provided that plans for said Memorial shall be approved by the Board of Trustees. (Doc. T86-037)

Trustee Zervas is recorded as opposed.

The next matter considered was Resolutions expressing appreciation and gratitude to former Trustees Robsham, Sweeney and Trustee Bell. It was moved, seconded and

RESOLVED During his six years on the Board, E. Paul Robsham helped the University weather a number of storms, attempts to dismantle the University, the merger of the University of Massachusetts at Boston and Boston State College, and others, large and small.

Despite the many demands on his time, he was unstinting in his efforts on behalf of the University. He served as Vice Chairman of the Board and as a member of the Executive Committee, the Academic and Student Affairs Committee and the University Relations and Development Committee. He actively participated in the work of the Hospital Management Board and most recently as Chairman of University Health Systems of New England, Inc. His contributions to the University and the Board of Trustees will not be forgotten.

The Board of Trustees extends to him on behalf of the people of Massachusetts, whose interest it serves, sincere and abiding appreciation for his generosity and exceptional performance. His friendly wisdom and counsel will always be welcomed.

and further,

RESOLVED: During his tenure as a Trustee, John T. Sweeney involved himself actively in every aspect of the Board's broad range of concerns. He served as Chairman of the University Relations and Development Committee, and as a member of the Executive Committee and Budget and Financial Affairs Committee and numerous Ad Hoc Committees. He also served as a member of the University Foundation.

He was a Trustee who knew his Alma Mater well, who deeply cared about it and who never hesitated to express his concerns and to take a stand he believed in. As an alumnus, he brought to the Board a special perspective.

We are grateful to John T. Sweeney for his years of service on the Board and we are confident he will continue to provide us with his wise counsel and warm friendship for many years to come.

and further,

RESOLVED: Elected by his peers at the University of Massachusetts at Boston to serve as student representative to the Board of Trustees, Richard Bell served as a member of the Affirmative Action Committee and Budget and Financial Affairs Committee.

The Board wishes to commend him for his time and effort, his contributions to the Board of Trustees and his commitment to the students.

Chairman Quinn then called for a motion to go into Executive Session to discuss Honorary Degrees. The time was 3:45 p.m. and it was moved, seconded and on roll call

VOTED: To go into Executive Session.

Chairman Quinn voted for the motion as did Trustees Bell, Bowman, Burgess, Carlin, Knowles, Oakes, Troy and Zervas.

At 3:58 the Board came out of Executive Session and it was moved, seconded and

VOTED: To award Honorary Degrees to those individuals agreed upon in Executive Session and to instruct Chancellor Duffey to proceed with the necessary arrangements.

There being no further business to come before the Board, the meeting adjourned at 3:50 p.m.

Cynthia A. Fontaine
Administrative Secretary
to the Board of Trustees

2464t

UNIVERSITY OF MASSACHUSETTS

MINUTES OF THE MEETING OF THE
BOARD OF TRUSTEES

August 6, 1986; 2:00 p.m.
Cranberry Experiment Station
Wareham, Massachusetts

Trustees and Trustee Staff: Chairman Quinn; Trustees Burgess, Carlin, Caruso, Knowles, Matthews, Oakes, Saba and Troy; Mrs. Fontaine, Administrative Secretary; Mr. Miller, Deputy Secretary

Trustee Members Absent: Trustees Bowman and Zervas

University Administration: President Knapp; Dr. Smith, Vice President for Academic Affairs; Mr. MacArthur, Vice President for Management and Fiscal Affairs; Mr. Searson, General Counsel; Mr. Saudek, Budget Director; Treasurer Brand; Dr. Willits, Associate Vice President for Human Resources

UM/Amherst: Chancellor Duffey; Professor Roberts, Faculty Representative; Dr. Madson, Vice Chancellor for Student Affairs

UM/Boston: Chancellor Corrigan; Mr. Baxter, Vice Chancellor for Administration and Finance

UM/Worcester: Chancellor Tranquada; Dr. Dalen; Dr. Dobson, Faculty Representative; Dr. Hanshaw, Academic Dean

Chairman Quinn convened the meeting at 2:08 p.m. and extended the Board's thanks to Mr. Demoranville who hosted the meeting. The Chairman also welcomed Professor Roberts the faculty representative to the Board from the Amherst campus.

The first item dealt with was consideration of the minutes of the prior meeting. It was moved, seconded and

VOTED: To approve the minutes of the June 4, 1986 meeting of the Board.

President Knapp began his report by introducing Mr. Demoranville, Director of the Cranberry Experiment Station. Mr. Demoranville informed the Trustees about the programs at the Experiment Station.

Chancellor Duffey commented on the transfer and merger of the Department of Environmental Sciences in the College of Food and Natural Resources with the Division of Public Health and the background of individuals who were recommended for appointment with tenure.

Chancellor Corrigan briefly reported on the admissions statistics and announced that convocation was scheduled for September 22nd.

Chancellor Tranquada informed the Trustees that the Graduate School of Nursing would begin its classes with thirty students, and that the first lease with the Massachusetts Biotechnology Research Park was signed with Cambridge Bioscience Corporation. He also reported that a number of new research awards had been made including the Governor's Recognition Award to two faculty members for their outstanding contributions to the Commonwealth in addressing the issue of AIDS. Added to that was a $1.2 million research award for research in AIDS over the next three years.

The Chairman then asked that the agenda be taken out of order and the Board consider the Student Legal Services Office at Amherst. There was considerable discussion which focused on clarifying the intent and scope of the proposed recommendation. It was moved, seconded and

VOTED: To rescind the Board votes of October 1, 1975 and June 2, 1976, concerning the Student Legal Services Office at the Amherst Campus.

and,

VOTED: To direct the Chancellor of the Amherst campus to appoint a Commission to review the role and mission of the Student Legal Services Office; the Commission shall include two administrators, two students, two faculty members and a Legal Services Office representative and the Commission should present its findings and recommendations to the Chancellor by January 12, 1987, for submission to the President and Trustees.

Trustees Burgess and Saba voted against the motions.

The next matter considered was the endorsement and approval of the Vietnam Veterans Memorial at Boston. It was moved, seconded and

VOTED: To approve the design of the Dorchester Vietnam Combat Veterans Combined Armed Forces Memorial and the plan for maintenance contained in Doc. T86-037, Addendum 1.

The next item considered was Appointment of an Acting Chancellor at Worcester. It was moved, seconded and

VOTED: To concur with the President in the appointment of James E. Dalen as Acting Chancellor of the University of Massachusetts at Worcester.

Then considered was the Agreement with Fairlawn Hospital and the University at Worcester. Chancellor Tranquada outlined the various parties to the Agreement and explained the nature of the Agreement to convert Fairlawn Hospital from an acute Medical Surgical Hospital to a Rehabilitation Hospital. After discussion, it was moved, seconded and

VOTED: To approve the Agreement of Closure between Fairlawn Hospital and the University Hospital as set forth in Doc. T86-061.

The Trustees then considered the Building Authority Financing. President Knapp gave a presentation concerning the financing for the bond issues for the Engineering Building and the Multipurpose Arena at Amherst. It was moved, seconded and

(See Attached Document for Building Authority Financing votes.)

At 3:20 p.m. the meeting recessed so that Trustees who were also members of the Building Authority could leave to join the Building Authority meeting in progress. The meeting reconvened at 3:40 p.m.

The report of the Committee on Academic and Student Affairs was given by Trustee Troy. The first item considered was Appointments with Tenure at Amherst and Boston. It was moved, seconded and

VOTED: To concur with the President in the appointment with tenure of the following individuals:

UM/Amherst:

William R. Adrion as Professor of
Computer and Information Science
Donald Arganbright as Professor of
Forestry and Wildlife Management
William Dickens as Associate
Professor of Economics

UM/Boston:

Lawrence Franko as Professor of
Accounting and Finance
Barry Bluestone as Frank L. Boyden
Professor of Political Economy
(Doc. T86-047)

The next item was the Awards of Tenure at Amherst and Boston. It was moved, seconded and

VOTED: To concur with the President in the award of tenure to the following individuals:

UM/Amherst:

Dennis Burkh as Associate Professor
of Music and Dance
Michael Sussman as Associate Professor
of Music and Dance
Brook Thomas as Associate Professor
English

UM/Boston:

Melissa M.Shook as Associate Professor
of Art (Doc. T86-053)

A Postponement of Return from Sabbatical leave for one year was then considered. Professor Lawrence Pinkham, from the Amherst campus, had been awarded a Fulbright Fellowship which would enable him to continue his work of organizing an English Language Journalism Program at Bejing University. It was moved, seconded and

VOTED: To postpone for one year the requirement that Lawrence Pinkham return to the University on completion of his sabbatical leave; further, to grant Professor Pinkham a leave without pay from September 1, 1986 through August 31, 1987.
(Doc. T86-048)

The next item was the Consolidation of the Department of Environmental Sciences to the Division of Public Health. It was moved, seconded and

VOTED: To approve the transfer of the Department of Environmental Sciences at the University of Massachusetts at Amherst from the College of Food and Natural Resources to the Division of Public Health; further, to approve the merger of said Department into the Division of Public Health of the School of Health Services. (Doc. T86-055)

The next matter considered was a proposal for a new Undergraduate Major in Engineering Science at Boston. After discussion of the student enrollment, new faculty and new facilities, it was moved, seconded and

VOTED: To establish, subject to the concurrence of the Board of Regents, the Bachelor of Science Degree Program in Engineering Science at the University of Massachusetts at Boston as described in Doc. T86-056.

The next matter was a housekeeping item dealing with the Nursing Program at Worcester. It was moved, seconded and

VOTED: To amend the Board vote of February 9, 1983 dealing with said program as follows, to insert the words "the establishment of the Graduate School of Nursing and the," between the words "of Regents," and "Master of Science," so that the vote will read:

"To approve the establishment of the Graduate School of Nursing and the Master of Science Program in Nursing Program at the University of Massachusetts at Worcester as described in Doc. T83-001." (Doc. T83-001A)

The next item was Graduation Lists from the Stockbridge School of Agriculture, the Division of Continuing Education and Undergraduates at the Amherst campus. The list totalled 3,233 graduates and it was moved, seconded and

VOTED: To approve the May, 1986 Graduation List at the University of Massachusetts at Amherst contained in Doc. T86-001F, subject to the completion of all requirements as certified by the Recorder of the campus.

Trustee Troy then reported that the Committee had heard a presentation by the provosts on the status of the General Education Requirements at the University at both Amherst and Boston. After highlighting what the programs entailed, he commended the campuses for their effort to try to bring some order and pattern and unity out of the diversity of offerings at the two campuses.

The Board then heard the remaining report of the Committee on Budget and Financial Affairs. The first item considered was the Self-Funded Malpractice Insurance Program at Worcester. The first recommendation clarified the individuals covered by the program to include volunteers, medical students and contracted parties. The second recommendation established the funding level of the program at $3.6 million. It was moved, seconded and

VOTED: To approve the amended Malpractice Insurance Indemnification letter contained in Doc. T85-007C.

and,

VOTED: To approve the FY87 funding level of $3.6 million for the Self-Insured Trust at the Medical Center.

The next item was to approve the FY87 Budget for the Group Practice Plan at Worcester. It was moved, seconded and

VOTED: To approve the Fy87 Group Practice Plan Budget set forth in Doc. T86-004 as amended.

President Knapp then gave an overview of the FY87 Operating Budget including the Trust Fund Allocations. He informed the Trustees of the total maintenance allocations by campus, the special allocations for scholarships, library and capital outlay, and the supplemental allocations for engineering and nursing equipment

There was a discussion and concern raised about the decrease in scholarship funds.

It was moved, seconded and

VOTED: To authorize the President to approve and adopt the policies and procedures governing the allocation and expenditure of state and non-state funds by the University from July 1, 1986, until such time as the Board of Trustees adopts the Operating Budget for Fiscal Year 1987.

It was then reported that the Committee, in accordance with the Board's June vote, met on June 27 and thoroughly discussed the non-formula-driven portion of the FY88 Budget Request and authorized the President to submit it to the Board of Regents. President Knapp reviewed the elements involved in development of the Budget and the items included in the request.

Trustee Oakes concluded the report with the recommendation that the Board approve two Overscale Salaries for the Boston and Worcester campuses. It was moved, seconded and

VOTED: To approve the personnel actions for the following individuals:

University of Massachusetts at Worcester:

R. Curtis Ellison

University of Massachusetts at Boston:

Barry Bluestone (Doc. T86-063)

Chairman Quinn then gave the remaining report of the Executive Committee. The Code of Undergraduate Student Conduct was then presented. Chairman Quinn reported that it had been extensively reviewed with students, faculty, and administrators and recommended by all parties. It was moved, seconded and

VOTED: To approve the Code of Student Conduct at the University of Massachusetts at Amherst set forth in Doc. T86-030A; further, to rescind the Board votes of August 29, 1972 and May 5, 1976 which approved the Code of Student Conduct contained in Doc. T73-005.

The next item related to the Picketing Code at Amherst. After discussion, it was moved, seconded and

VOTED: To approve the Picketing Code of the University of Massachusetts at Amherst contained in Doc. T86-059.

The Board then considered the Establishment of the Search Committee for the selection of a new Chancellor at Worcester. It was moved, seconded and

VOTED: To establish the Chancellor's Search Committee at the University of Massachusetts at Worcester; further, to approve the following individuals as members of the Committee:

Trustees

James Carlin
William Bowman
Thalia Zervas

UM/Worcester

H. Maurice Goodman, Chair
Michael Czech
Carlton Akins
Trudy Morrison
Richard Fiddian-Green
Peter Levine
Kathleen Dirschel

Central Administration

Stephen Saudek

Hospital Management Board

Keith Waterbrook
John Scott

Alumni

Dr. James McGuire

Student Representative

Lisa Levine

The next three items considered related to the actions of the Hospital Management Board. It was moved, seconded and

VOTED: To approve the minutes of the April 16 and May 21, 1986 meetings of the Hospital Management Board including the Unaudited Financial Statements, the Appointments and Reappointments to the Medical Staff, and the amendments to the Medical Staff by-laws. (Doc. T86-060)

and,

VOTED: To amend the By-Laws of the University of Massachusetts Medical Center, Article IV (the Hospital Management Board), Part A, Composition , Section (F) by striking the initial word "nine" and substituting therefore the word "eleven." (Doc. T78-093; T83-058)

and further,

VOTED: To approve the following reappointments to the Hospital Management Board, all terms to expire June, 1989:

Joseph Benedict
Fred Crocker
Gavin Robertson
E. Paul Robsham (Doc. T86-060)

The award of the University Medal for Outstanding Service was then recommended to be given to Heribert Rams. It was moved, seconded and

VOTED: To approve the award of the University Medal for Outstanding Service to Heribert Rams, Director of the International Office of the Albert Ludwig University in Freiburg, Germany, in recognition of twenty plus years of service to the students and faculty of the University.

The next matter related to the naming of the Rugby Field at Amherst. It was moved, seconded and

VOTED: To name the Rugby Field, currently designated Boyden #12, in honor of Walter Deits, a distinguished teacher and officer and outstanding member of the rugby team.

Then considered were the annual Reaffirmation of Delegations of Authority as a result of regulations of the Department of Public Health governing the Administration of Grants and Contracts. It was moved, seconded and

VOTED: To reaffirm the following Board votes:

Board vote of December 6, 1978:

To reaffirm the delegations of authority to the Treasurer set forth in Doc. T78126, viz:

1. Custody of investment of endowment funds
2. Investment of short-term cash "float"
3. Acquisition of and sale of real property on behalf of the University
4. Financial relationship with the University of Massachusetts Building Authority and the University of Massachusetts Building Association
5. Official signatory for University checks
6. University banking relationships including control of opening and closing bank accounts
7. Addition of accounts and funds to financial system
8. Fire, casualty and liability insurance
9. Contract and grant signatory.

Board vote of October 13, 1981:

To affirm that the Treasurer of the University of Massachusetts or his designee, shall be the sole contracting officer of the University with

the authority to execute all contracts, grants, restricted gifts (excluding endowments), and amendments thereto for sponsored program in instruction, research, or public service, unless and until otherwise voted by the Board of Trustees.

Board votes of August 7, 1985

a. To authorize the Chancellor of the University of Massachusetts at Worcester, in consultation with the Office of the President, to negotiate and execute contracts developed in accordance with the provisions of the January 8, 1976 Interagency Agreement (Doc. T76-031C) or as may be amended by consent of all parties thereto; further, to authorize the Chancellor to delegate to the Dean/Provost the Authority to execute such agreements and contracts in the absence of the Chancellor.

b. To authorize the Chancellor of the Medical Center to execute on behalf of the University in Fy1979 and subsequent years such Hospital, Reimbursement Agreements with Blue Cross of Massachusetts Inc., and/or its successor as are substantially similar in concept and reimbursement mechanisms as are now in effect and as may be required for participation in the Blue Cross service plan whereby payment for hospital care, treatment, and reimbursement for other health services are provided by Blue Cross to members of such plan.

c. Further, to authorize the Chancellor of the University of Massachusetts Medical Center to delegate to the Dean/Provost of the University of Massachusetts at Worcester the authority to execute such agreements and contracts in the absence of the Chancellor. (Doc. T82-072)

The next matter was to establish the position of Dean/Vice Chancellor of the Graduate School of Nursing at Worcester and appointment to the position. It was moved, seconded and

VOTED: To create the position of Dean and Vice Chancellor of the Graduate School of Nursing at the University of Massachusetts at Worcester.

and,

VOTED: To concur along with the President in the appointment by the Chancellor of Kathleen Dirschel as Dean and Vice Chancellor of the Graduate School of Nursing at the University of Massachusetts at Worcester . (Doc.T83-001A)

The next item considered amended the Academic Personnel Policy at Worcester. It noted that the Policy was undergoing a complete revision and that it would be presented at the next meeting. It was moved, seconded and

VOTED: In Doc. T80-011A, wherever the term "Chancellor/Dean" is used, it shall hereafter be defined as meaning "Chancellor or his designee."

The next matter related to the Registration of Securities. During the discussion that followed, it was asked that at a later date the Treasurer give a more complete explanation of the process. It was moved, seconded and

VOTED: To authorize the Treasurer of the University to place all corporate securities registered in the name of the Trustees of the University of Massachusetts, which are presently held by the Shawmut Bank of Hampshire County, in the custody of the Depository Trust Company (DTC); to have all such securities registered in the name of the depositor's nominee, Cede & Co.; and to sign appropriate agreements on behalf of the University to accomplish such objectives.

Chairman Quinn then made a presentation on behalf of the Trustees and Staff to Chancellor Tranquada for his many years of outstanding service. Chancellor Tranquada as part of his remarks said it had been one of the great privileges to work with the institution and with the Board.

Chairman Quinn asked for a motion to go into Executive Session to discuss collective bargaining. Chairman Quinn voted for the motion as did Trustees Caruso, Knowles, Matthews, Saba and Troy.

The time was 4:35 p.m. and it was

VOTED: To go into Executive Session

at 4:46 the Board came out of Executive Session and it was

VOTED: To approve the compensation package and authorized classification upgradings for non-unit classified employees, subject to the concurrence of the Board of Regents, and the compensation package for non-unit professional employees set forth in the confidential document dated July 31, 1986.

The meeting adjourned at 4:50 p.m.

Cynthia A. Fontaine
Administrative Secretary
to the Board of Trustees

RESOLUTION OF THE TRUSTEES
OF THE UNIVERSITY OF MASSACHUSETTS
APPROVING THE CONTRACT FOR FINANCIAL
ASSISTANCE, MANAGEMENT AND SERVICES 1986-A PROJECT

RESOLVED: That the making of a Contract for Financial Assistance, Management and Services 1986-A Project between The Commonwealth of Massachusetts, acting by and through the Trustees (the "Trustees") of the University of Massachusetts, and University of Massachusetts Building Authority pursuant to Chapter 773 of the Acts of 1960, as amended, and pertaining to the undertaking by the Authority of a project consisting of the construction at the Amherst campus of the University of an engineering research facility for which a request was authorized by the Trustees on June 4, 1986, be and the same hereby is authorized; that the Trustees or a majority thereof be and hereby are authorized, in the name and on behalf of The Commonwealth of Massachusetts, to sign, seal with common seal of said University and of the Trustees, acknowledge if deemed advisable, and deliver a Contract for Financial Assistance, Management and Services 1986-A Project in or substantially in the form presented to this meeting and providing for the issuance by the Authority of bonds in the maximum principal amount of $6,330,000 and a Maximum Project Cost of $7,510,000; that the form of such Contract for

Financial Assistance, Management and Services 1986-A Project presented to this meeting and each term, condition and provision therein contained be and the same hereby are approved, subject to such minor changes, insertions and omissions as may be approved by the Trustees or a majority thereof and the Chairman or Vice Chairman of the Authority; and that the execution of such Contract for Financial Assistance, Management and Services 1986-A Project presented to this meeting and each term, condition and provision therein contained be and the same hereby are approved, subject to such minor changes, insertions and omissions as may be approved by the Trustees or a majority thereof and the Chairman or Vice Chairman of the Authority; and that the execution of such Contract for Financial Assistance, Management and Services 1986-A Project by the Trustees or a majority thereof shall be conclusive evidence (a) of the approval of any such minor changes, insertions or omissions and the authorization of the same and (b) that the form of Contract for Financial Assistance Management and Services 1986-A Project so executed (with approved changes, if any) is as hereby authorized and approved.

RESOLUTION OF THE TRUSTEES OF THE
UNIVERSITY OF MASSACHUSETTS AUTHORIZING
THE SIGNING OF THE GUARANTY ON THE
UNIVERSITY OF MASSACHUSETTS BUILDING AUTHORITY
PROJECT REVENUE BONDS,
SERIES 1986-A

RESOLVED: That the Chairman, Vice Chairman and Administrative Secretary to the Board of Trustees (the "Trustees") of the University of Massachusetts be and each such officer acting alone hereby is authorized, in the name and on behalf of The Commonwealth of Massachusetts, to sign by manual or facsimile signature the form of guaranty provided in the Contract for Financial Assistance, Management and Services 1986-A Project between said Commonwealth and University of Massachusetts Building Authority dated as of August 1, 1986 on each bond issued by said Authority to finance the cost of the Project referred to in said Contract; in case any officer of the Trustees whose signature or facsimile signature shall appear on any Bond shall cease to be such officer before the delivery thereof, such signature or facsimile signature shall nevertheless be valid and sufficient for all purposes, the same as if such officer had remained in office until such delivery.

TRUSTEES' RESOLUTION RE FEES, ETC. 1986-A PROJECT

RESOLVED That the fees, rents, rates and other charges proposed by the University of Massachusetts Building Authority (the "Authority") to be established pursuant to the Contract for Financial Assistance, Management and Services 1986-A Project dated as of August 1, 1986 (the "Contract") for the use of the project of the Authority referred to therein (the "Project"), a request for which Project was authorized by this Board of Trustees at its meeting held June 4, 1986, in the aggregate amount of $410,000 for Fiscal Year 1987 be and the same hereby are approved;

That in implementation of said fees, rents, rates and other charges as applicable to the Project the mandatory fee to be paid by all full-time students and other students, as the Trustees may determine, attending the Amherst Campus shall be so adjusted for the purpose of providing revenues from or attributable to the use of the Project, effective for the Fiscal Year 1987 so as to be sufficient, when added to other revenues derived from the Project and payable to the Authority pursuant to the Contract, to meet the requirements of Section 9 of Chapter 733 of the Acts of 1960, as amended to the extent that such requirements are not otherwise satisfied by the Board of Trustees or from other funds provided by the Authority for such purpose, it being understood that all requirements of funds for the payment of interest becoming due in Fiscal Year 1987 on obligations issued by the Authority to finance costs of the Project are to be satisfied from other funds provided by the Authority.

# TRUSTEES RESOLUTION AUTHORIZING AMENDMENT TO LEASE

RESOLVED: That amendment of the Lease (Amherst and Hadley Property) dated as of April 1, 1984 by and between The Commonwealth of Massachusetts, acting by the Trustees of the University of Massachusetts, and University of Massachusetts Building Authority (the "Authority") and the leasing by the Commonwealth to the Authority of a certain parcel of land owned by the Commonwealth in the Town of Amherst and a certain parcel of land owned by the Commonwealth in the Towns of Amherst and Hadley, all as provided in the form of Amendment to Lease (Amherst and Hadley Property) dated as of August 1, 1986 presented to this meeting and said Amendment and the provisions thereof be and the same hereby are authorized and approved, subject to such minor changes or insertions in and omissions from said form of Amendment to Lease as may be approved by the Trustees or a majority thereof and by the Chairman or Vice Chairman of the Authority; the Trustees or a majority thereof be and hereby are authorized, in the name and on behalf of the Commonwealth, to sign, seal with the common seal of the University and of the Trustees, acknowledge and deliver said Amendment of Lease (Amherst and Hadley property) in or substantially in the form presented to this meeting; the execution of said Lease (Amherst and Hadley Property) by the Trustees or a majority thereof shall be conclusive evidence (a) of the approval of any such minor change, insertion or omission and the authorization of the same and (b) that the form of Amendment to Lease (Amherst and Hadley property) so executed (with approved changes, if any) is as hereby authorized and approved; and the recording of said Amendment to Lease (Amherst and Hadley Property) or a notice thereof be and the same hereby is authorized.

WHEREAS University of Massachusetts Building Authority (the Authority) is authorized by Chapter 773 of the Acts of 1960, as amended, among other things, to provide dormitories, dining commons and other buildings and structures for the use of the University of Massachusetts (the University), its students, staff and their dependents and certain organizations related to the University and to initiate projects for such purposes upon written request made by authority of the Trustees (the Trustees) of the University and upon written approval from the Commissioner of Administration and the Chancellor of the Board of Regents of Higher Education; and

WHEREAS in the judgment of the Trustees it is in the best interests of the University, its students, staff and their dependents and said organizations that the Authority initiate projects consisting of the construction of a multi-purpose arena and rehabilitation of and improvements to McGuirk Alumni Stadium;

NOW, THEREFORE, BE IT RESOLVED THAT

1. David C. Knapp, president of the University, be and he hereby is authorized in the name and on behalf of the Trustees to make a written request of the Authority that the Authority initiate projects consisting of (a) the construction at the Amherst Campus of the University of a multi-purpose arena for winter sports and other major university events and convocations and (b) rehabilitation of and improvements to McGuirk Alumni Stadium;

2. The projects to be initiated by the Authority in accordance with the request authorized to be made in section 1 of this resolution may in the discretion of the Authority be undertaken separately or together for financing purposes; and

3. Said David C. Knapp and all other officers of the University be and they are and each acting singly is authorized and directed to request the Commissioner of Administration and the Chancellor of the Board of Regents of Higher Education to approve in writing the undertaking by the Authority of the projects a request for which is hereby authorized and to do such other things and to take such other action as to the officer or officers so acting shall, as conclusively evidenced by their taking the action hereby authorized, seem necessary or desirable to be done or taken to carry in effect the matters hereby authorized.

RESOLUTION OF THE TRUSTEES
OF THE UNIVERSITY OF MASSACHUSETTS
APPROVING THE CONTRACT FOR FINANCIAL
ASSISTANCE, MANAGEMENT AND SERVICES 1986-B PROJECTS

RESOLVED: That the making of a Contract for Financial Assistance, Management and Services 1986-B Projects between The Commonwealth of Massachusetts, acting by and through the Trustees (the "Trustees") of the University of Massachusetts, and University of Massachusetts Building Authority pursuant to Chapter 773 of the Acts of 1960, as amended, and pertaining to the undertaking by the Authority of projects consisting of the construction at the Amherst campus of the University of a multi-purpose arena and renovations to McGuirk Alumni Stadium for which a request was authorized by the Trustees on August 6, 1986, be and the same hereby is authorized; that the Trustees or a majority thereof be and hereby are authorized, in the name and on behalf of The Commonwealth of Massachusetts, to sign, seal with common seal of said University and of the Trustees, acknowledge if deemed advisable, and deliver a Contract for Financial Assistance, Management and Services 1986-B Projects in or substantially in the form presented to this meeting and providing for the issuance by the Authority of bonds in the maximum principal amount of

$19,600,000 and a Maximum Project Cost of $50,101,000; that the form of such Contract for Financial Assistance, Management and Services 1986-B Projects presented to this meeting and each term, condition and provision therein contained be and the same hereby are approved, subject to such minor changes, insertions and omissions as may be approved by the Trustees or a majority thereof and the Chairman or Vice Chairman of the Authority; and that the execution of such Contract for Financial Assistance, Management and Services 1986-B Projects presented to this meeting and each term, condition and provision therein contained be and the same hereby are approved, subject to such minor changes, insertions and omissions as may be approved by the Trustees or a majority thereof and the Chairman or Vice Chairman of the Authority; and that the execution of such Contract for Financial Assistance, Management and Services 1986-B Projects by the Trustees or a majority thereof shall be conclusive evidence (a) of the approval of any such minor changes, insertions or omissions and the authorization of the same and (b) that the form of Contract for Financial Assistance Management and Services 1986-B Projects so executed (with approved changes, if any) is as hereby authorized and approved.

RESOLUTION OF THE TRUSTEES OF THE
UNIVERSITY OF MASSACHUSETTS AUTHORIZING
THE SIGNING OF THE GUARANTY ON THE
UNIVERSITY OF MASSACHUSETTS BUILDING AUTHORITY
PROJECT REVENUE BONDS,
SERIES 1986-B

RESOLVED: That the Chairman, Vice Chairman and Administrative Secretary to the Board of Trustees (the "Trustees") of the University of Massachusetts be and each such officer acting alone hereby is authorized, in the name and on behalf of The Commonwealth of Massachusetts, to sign by manual or facsimile signature the form of guaranty provided in the Contract for Financial Assistance, Management and Services 1986-B Projects between said Commonwealth and University of Massachusetts Building Authority dated as of August 1, 1986 on each bond issued by said Authority to finance the cost of the Projects referred to in said Contract; in case any officer of the Trustees whose signature or facsimile signature shall appear on any Bond shall cease to be such officer before the delivery thereof, such signature or facsimile signature shall nevertheless be valid and sufficient for all purposes, the same as if such officer had remained in office until such delivery.

# TRUSTEES' RESOLUTION RE FEES, ETC. 1986-B PROJECTS

RESOLVED That the fees, rents, rates and other charges proposed by the University of Massachusetts Building Authority (the "Authority") to be established pursuant to the Contract for Financial Assistance, Management and Services 1986-B Projects dated as of August 1, 1986 (the "Contract") for the use of the projects of the Authority referred to therein (the "Projects"), requests for which Projects were authorized by this Board of Trustees at its meeting held August 6, 1986, in the aggregate amount of $440,000 for Fiscal Year 1987 be and the same hereby are approved;

That in implementation of said fees, rents, rates and other charges as applicable to the Projects the mandatory fee to be paid by all full-time students and other students, as the Trustees may determine, attending the Amherst Campus shall be so adjusted for the purpose of providing revenues from or attributable to the use of the Projects effective for the Fiscal Year 1987 so as to be sufficient, when added to other revenues derived from the Projects and payable to the Authority pursuant to the Contract, to meet the requirements of Section 9 of Chapter 733 of the Acts of 1960, as amended to the extent that such requirements are not otherwise satisfied by the Board of Trustees or from other funds provided by the Authority for such purpose, it being understood that all requirements of funds for the payment of interest becoming due in Fiscal Year 1987 on obligations issued by the Authority to finance costs of the Projects are to be satisfied from other funds provided by the Authority.

UNIVERSITY OF MASSACHUSETTS

MINUTES OF THE MEETING OF THE
BOARD OF TRUSTEES

Wednesday, October 1, 1986; 2:30 p.m.
Room 163
Campus Center
University of Massachusetts
Amherst, Massachusetts

Trustees and Trustee Staff: Chairman Quinn; Trustees Bowman, Burgess, Carlin, Knowles, Matthews, Oakes, Saba, Troy and Zervas; Mrs. Fontaine, Administrative Secretary; Mr. Miller, Deputy Secretary

Trustee Absent: Trustee Caruso

University Administration: President Knapp; Mr. Searson, General Counsel; Treasurer Brand; Dr. Smith, Vice President for Academic Affairs; Mr. MacArthur, Vice President for Management and Fiscal Affairs

UM/Amherst: Chancellor Duffey; Professor Roberts, Faculty Representative; Dr. Madson, Vice Chancellor for Student Affairs; Mr. DeNyse, Vice Chancellor for Administration and Finance

UM/Boston: Chancellor Corrigan; Provost Greene; Mr. Baxter, Vice Chancellor for Administration and Finance; Mr. Desmond, Vice Chancellor for Student Affairs

UM/Worcester: Acting Chancellor Dalen; Mr. Adams, Vice Chancellor for Administration and Finance; Dr. Hanshaw, Dean/Provost; Dr. Kelly, Deputy Provost

Chairman Quinn convened the meeting at 2:55 p.m. and expressed appreciation to the Chancellor for the cordiality extended to the Board.

The first matter for consideration was approval of the minutes of the prior meeting of the Board. Trustees Burgess and Saba pointed out that the August minutes did not reflect their negative votes concerning the Legal Service Office and asked that the minutes be amended to reflect same. It was moved, seconded and

VOTED: To approve the minutes of the August 6, 1986 meeting of the Board as amended.

President Knapp reported that the FY88 budget recommendations from the Board of Regents had been

received and that hearings on the recommendations were in progress. It was also reported that the five year Capital Budget for higher education was currently undergoing a systematic review at the Board of Regents level and action on it was not expected until November or December. He urged Trustees to express to members of the Board of Regents the University's interest in and the need for the Capital Outlay program. He reported that the Chancellor's search at Worcester was underway and commended the Amherst campus for the Mass Transformation Program.

Chancellor Corrigan reported that before each member was a volume of newsclippings from the last twelve months about the Boston campus.

Chancellor Dalen reported that the Graduate School of Nursing admitted its first students at the end of August and that the Department of Medicine received a $1.1 million grant from the NIH for studies in Cardiology.

The report of the Committee on Budget and Financial Affairs was then heard. The first item considered was the establishment of the Virginia A. Beal Endowment Fund at the Amherst campus. The awards, ranging from $300 to $500, will be provided to at least one senior and one graduate student majoring in human nutrition based on scholastic achievement and financial need. It was moved, seconded and

VOTED: To establish the Virginia A. Beal Scholarship Endowment Fund at the University of Massachusetts at Amherst, earnings from the fund will provide scholarship to students majoring in Human Nutrition under the conditions set forth in Doc. T86-078; further, to express to Professor Beal the gratitude of the Board for this generous gift.

The next item was a Transfer of a Two Acre Parcel of Land to the MBTA from the Boston campus for construction of a new MBTA station. It was moved, seconded and

VOTED: To endorse the proposal of the Massachusetts Bay Transportation Authority

for reconstruction of the JFK/UMass Red Line Transit station, including the use of the University-owned property at the site, for the purpose of constructing a new terminal facility for the University Shuttle Bus System and adding a transit stop at the station on the Quincy/Braintree branch of the Red Line; further, to authorize the Chancellor (1) to proceed with all necessary steps for transferring ownership of that University property to the MBTA, and (2) pending such transfer, to enter into any and all necessary agreements with the MBTA, the Board of Regents and the Division of Capital Planning and Operations for construction of the project. (Doc. T86-077)

The next item was the FY'87 Operating Budget. It was reported that at the Committee meeting the budget was thoroughly reviewed and that several questions were raised which had been answered. Chancellor Dalen pointed out that the $165,000 State appropriation which goes to the school and then to the hospital is for a State Mandated Drug Abuse Laboratory. The basic policy that the Hospital is a self-supporting enterprise without state funds still stands. It was moved, seconded and

VOTED: To approve the FY87 Operating Budget contained in Doc. T86-052.

Trustee Oakes then, with agreement of the Board, introduced an item which was not on the agenda. Vice Chancellor Adams gave a presentation of what the Fee Schedule for the Parking Garage at Worcester would be for employees, students and visitors. It was moved, seconded and

VOTED: To approve the fee schedule for the Parking Garage at the University of Massachusetts at Worcester contained in Doc. T86-015, Addendum 1.

Trustee Troy then gave the report of the Committee on Academic and Student Affairs. The first item considered was Appointments with Tenure at the Amherst campus. It was moved, seconded and

VOTED: To concur with the President in the appointment of Philip Jacobs as Professor of Public Health with tenure and of Emanuel Rubin as Professor of Music and Dance with tenure at the University of Massachusetts at Amherst. (Doc. T86-070)

Awards with Tenure at Amherst were then considered. Without discussion, it was moved, seconded and

VOTED: To concur with the President in the award of tenure to Robert Gardner, Associate Professor of Mathematics and Statistics and to Patricia Gillespie-Silver, Associate Professor of Human Services and Applied Behavioral Sciences at the University of Massachusetts at Amherst. (Doc. T86-069)

The next item was Changes in the Academic Personnel Policy at Worcester. Trustee Troy reported that there was discussion at the Committee meeting about some of the language in the Policy and that it was understood that in the revision of the Green Book the language would be explained. It was moved, seconded and

VOTED: To approve the revised Academic Personnel Policy of the University of Massachusetts Medical School contained in Doc. T80-011B, which document supercedes Doc. T80-011A, approved by the Board March 5, 1980.

Then discussed was Changes in the Sabbatical Leave Policy and the Academic Personnel Policy at Amherst and Boston. The proposed changes allow for probationary appointments to be offered up to four years so that the review of the person is properly and fairly assessed. The changes to the Sabbatical Leave Policy allow faculty to postpone taking their sabbatical leave for one year without penalty. Another change in the Policy delegates to the President the approval of extensions of the period of the leave. It was moved, seconded and

VOTED: To approve the revisions to the Sabbatical Leave Policy (Doc. T66-049, as amended) and to the Academic Personnel Policy (Doc. T76-081). (Doc. T86-076)

The next item was a Waiver of Return from Sabbatical Leave at the Amherst campus. It was moved, seconded and

VOTED: To waive the requirement that Frank Fata, Professor of French and Italian at Amherst return to the University on completion of his sabbatical Leave. (Doc. T86-072)

Next were approval of two Ph.D. programs at the University of Massachusetts at Boston. Trustee Troy gave an overview of some of the problems encountered in the development of graduate level study. He noted that there are currently twenty three Master's Degree Programs and there are approximately 1,777 graduate students.

After a discussion of the Ph.D. program in Human Development/Clinical Psychology and the number of prospective students, it was moved, seconded and

VOTED: To approve, subject to the concurrence of the Board of Regents, the Ph.D. program in Human Development/Clinical Psychology at the University of Massachusetts at Boston as described in Doc. T86-067.

The next proposal discussed was the Computer Science Ph.D. Program at the Boston campus. Trustee Troy noted that before the program can be implemented there needs to be additional faculty and other resources such as library materials. However, in order to recruit qualified faculty there has to be a signal that there is such a program.

There then ensued discussion about projections of the number of candidates for this program and the current strategy or position in terms of acquiring equipment.

In the course of the discussion that followed it was agreed that there was a need for improved communication with the Board and inter-campus cooperation regarding proposals for new programs and that more complete information needs to be provided to to Trustees in a more timely fashion.

It was then moved, seconded and

VOTED: To approve, subject to the concurrence of the Board of Regents, the Ph.D. Program in Computer Science at the University of Massachusetts at Boston as described in Doc. T86-075.

In concluding his report he said the Committee also discussed a program for the Boston campus to offer a Bachelor of Education in Occupational Education Program, and it was agreed that more information was needed before a decision could be made. This item was tabled and will be taken up as part of the agenda for the next meeting.

The next item on the agenda was the report of the Committee on University Relations and Development which was given by Trustee Knowles. He said that the Committee at its meeting heard annual reports from each of the campuses. The overriding goals of the Committee for the next five years include promoting the image of the University as a public comprehensive research university of national stature, maximizing the University resources from both state and private sources, and building support for the University among its various constituents.

Chairman Quinn then gave the report of the Executive Committee. The first matter was a recommendation from the Chancellor, endorsed by the President, that the Day Care Center at the Medical Center be named in honor of Mrs. Frances L. Hiatt. It was moved, seconded and

VOTED: To name the Day Care Center at the University of Massachusetts Medical Center, the Frances L. Hiatt ~~Day~~ Child Care Center, this in honor of her interest in the Medical Center and the benefactions of her husband Jacob. (Doc. T86-073)

The next matter was the June 18, 1986 minutes of the Hospital Management Board which related to approval of the Unaudited Financial Statement and approval of the appointments and reappointments to the Medical Staff. It was moved, seconded and

VOTED: To approve the minutes of the June 18, 1986 meeting of the Hospital Management Board. (Doc. T86-074)

Chairman Quinn then announced the membership of the Nominating Committee:

Trustee Frederick S. Troy
Trustee James F. Carlin
Trustee Rosalind Matthews.

He then asked for a motion to go into Executive Session to discuss Honorary Degrees and Collective Bargaining. Chairman Quinn voted for the motion as did Trustees Bowman, Burgess, Carlin, Knowles, Matthews, Oakes, Saba, Troy and Zervas.

The time was 3:55 p.m. and it was

VOTED: To go into Executive Session

at 4:50 p.m. the Board came out of Executive Session and it was

VOTED: To award honorary degrees to those individuals agreed upon in executive session and to instruct the Chancellors to proceed with the necessary arrangements.

The meeting adjourned at 4:53 p.m.

Cynthia A. Fontaine
Administrative Secretary
to the Board of Trustees

UNIVERSITY OF MASSACHUSETTS

MINUTES OF THE MINUTES OF THE
BOARD OF TRUSTEES

December 3, 1986; 2:00 p.m.
Chancellor's Conference Room
Administration Building
University of Massachusetts
Boston, Massachusetts

Trustees and Trustee Staff: Chairman Quinn; Trustees Bowman, Burgess, Carlin, Knowles, Oakes, Saba and Troy; Mrs. Fontaine Administrative Secretary; Mr. Miller, Deputy Secretary

Trustees Absent: Trustees Caruso, Matthews and Zervas

University Administration: President Knapp; Mr. MacArthur, Vice President for Management and Fiscal Affairs; Dr. Smith, Vice President for Academic Affairs; Dr. Willits, Associate Vice President for Human Resources; Mr. Bench, First Associate Counsel

UM/Amherst: Chancellor Duffey

UM/Boston: Chancellor Corrigan; Professor Nelson, Faculty Representative; Provost Greene; Mr. Baxter, Vice Chancellor for Administration and Finance; Mr. Marks, Student Senate Speaker; Mr. O'Malley, Associate Vice Chancellor for External Relations

UM/Worcester: Chancellor Dalen; Mr. Adams, Vice Chancellor for Administration and Finance; Dr. Hanshaw, Deputy Provost

Chairman Quinn convened the meeting at 2:10 p.m.

The first matter for consideration was approval of the minutes of the prior meeting of the Board. It was pointed out that the October minutes did not include the attendance of the administration from the Boston campus. The minutes were amended to reflect same, and it was moved, seconded and

VOTED: To approve the minutes of the October 1, 1986 meeting of the Board as amended.

President Knapp reported on two pending Legislative items which affect the University: the

Pension Reform Bill and the William Mullins Memorial Center at the Amherst campus. He also reported that the Board of Regents had acted on the Capital Facilities Program which totalled in excess of $950 million for all public higher education institutions. The seven year program provides for new facilities, rehabilation of old facilities and meeting some of the deferred maintenance problems.

Trustee Saba then introduced Mr. Barry Marks, the Student Senate Speaker, who made a brief presentation to the Trustees about the six month activities of the Senate.

Chancellor Duffey then described recent incidents that occurred around the last game of the world series and recent demonstrations against CIA recruitment. With regard to the former, Judge Frederick Hurst, an attorney and Administrative Law Judge, had been asked to interview individuals on campus and report his findings to the Administration.

After discussion, it was moved, seconded and

VOTED: That the Board of Trustees fully supports Chancellor Duffey in his actions during the recent commotions at the Amherst campus.

Chancellor Corrigan reported on a number of research awards to faculty. He also noted with pleasure that construction on the Troy Lounge had started and an early spring completion dated was anticipated.

Chancellor Dalen reported on the recent passing away of Mr. Richard Haidak who had previously endowed two chairs at the Medical Center and whose family has elected to endow a third chair. He also informed the Trustees that four grants totalling $7.5 million had been received from the National Institute of Health.

Trustee Troy then gave the report of the Committee on Academic and Student Affairs which met on November 19th. The first item on the agenda was the Award of Tenure to Professor Bruce A. Woda at the University of Massachusetts at Worcester. Professor Woda has been with the University since 1981 and has an impressive record in all of the criteria which is used for tenure: research, teaching and service. Without discussion, it was moved, seconded and

VOTED: To concur with the President in the award of tenure to Bruce A. Woda, Associate Professor of Pathology at the University of Massachusetts Medical Center. (Doc. T86-080)

The next items were to establish a way of honoring distinguished faculty by way of establishing two Distinguished Professorships and the Josiah Dubois Professor of History. Trustee Troy noted that each chair would expire when the incumbent retires and the total number of honorific chairs on the campus would be limited to two percent of the faculty ranks. It was moved, seconded and

VOTED: To approve the establishment of two Distinguished University Professorships and the Josiah Dubois Professorship of History at the University of Massachusetts at Amherst in accord with the Trustee Policy on Name Professorships (Doc. T78-069A, approved June 7, 1978) and the May 1986 Guidelines for same; further, to approve the appointments to these Chairs as follows:

Edward R. Harrison as Distinguished University Professor of Physics and Astronomy;
Frank E. Karasz as Distinguished University Professor of Polymer Science and Engineering;
David S. Wyman as Josiah Dubois Professor of History. (Doc. T86-082)

The next item was the Appointment of Margaret Barr Bigelow to the Ray Ethan Torrey Professorship of Botany at the University of Massachusetts at Amherst. It was moved, seconded and

VOTED: To appoint Margaret Barr Bigelow to the Ray Ethan Torrey Professorship of Botany at the University of Massachusetts at Amherst (Doc. T86-083)

Trustee Troy then informed the Board that the Committee discussed and reviewed a proposed Ph.D. Program in Regional Planning on the Amherst campus. This program is designed to encompass the total impact of society on the land and to incorporate growing concerns in society over issues of land use, population changes, environmental protection and resource allocation and management. This program will

be discussed further by the Committee and at a later date brought forward to the Board of Trustees.

The next item the Committee discussed was the Undergraduate Program Reviews in the Social and Behavioral Science areas at Amherst and Boston. The program reviews were especially high on the quality of the faculty and the teaching but noted certain needs in the areas of equipment, additional space in some cases, the need for graduate student stipends and sometimes for more faculty. All of these recommendations were aimed at improving the quality of the programs and give the campus a solid base for asking for more support in the next budget.

The next item on the agenda was Graduation Lists. At Amherst there were 347 undergraduates, 391 undergraduates at Boston and at Worcester there was one candidate for the Master's Degree in Medical Sciences. It was moved, seconded and

VOTED: To approve the Graduation Lists at the University of Massachusetts at Amherst, Boston and Worcester contained in Doc. T76-001G, subject to the completion of all requirements as certified by the Recorder of the campus.

Chairman Knowles then gave the Report of the Committee on University Relations and Development which did not require action by the full Board. He did indicate that for the next year the Committee would be developing a balanced communication policy and marketing plan.

Trustee Carlin gave the report of the Executive Committee. The first matter was consideration of the Hospital Management Board Minutes. It was moved, seconded and

VOTED: To approve the minutes of the July 31, August 15, and September 17, 1986 meetings of the Hospital Management Board. (Doc. T86-079)

The next matter was approval, subject to ratification by the Union and concurrence of the Board of Regents, of the Collective Bargaining Agreements with the Massachusetts Nursing Association and the MSP/FSU/MTA/NEA. It was moved, seconded and

VOTED: To approve, conditioned upon the ratification by the Union and subject to

the concurrence of the Board of Regents, the Collective Bargaining Agreement between the Massachusetts Nursing Association and the University of Massachusetts on behalf of the Board of Regents contained in Doc. T86-086; further, to authorize the President to sign said agreement on behalf of the Trustees after it has been ratified by the Association.

and,

VOTED: To approve, conditioned upon the ratification by the Union and subject to the concurrence of the Board of Regents, the Collective Bargaining Agreement between the Massachusetts Society of Professional/Faculty Staff Union/MTA/NEAA and the University of Massachusetts on behalf of the Board of Regents contained in Doc. T86-087; further, to authorize the President to sign said agreement after it has been ratified by the MSP/FSU.

He then said that the Executive Committee and the Budget and Financial Affairs Committee met prior to this meeting to consider establishing the position of Vice Chancellor for External Relations at the Boston campus and a personnel action. It was moved, seconded and

VOTED: To establish the position of Vice Chancellor for External Relations at the University of Massachusetts at Boston; further, to concur along with the President in the appointment by the Chancellor of Edward C. O'Malley as Vice Chancellor of External Relations. (Doc. T86-090)

and,

VOTED: To approve an annual salary of $65,000 for Vice Chancellor Edward C. O'Malley, effective January 4, 1987.

The next matter for consideration was a report of the Telecommunications Committee. Trustee Knowles gave a presentation of the plan based on the needs of the campuses and a status report of the project to date. The next step in the process is the release of the RFP. It was moved, seconded and

VOTED: To endorse the progress of the Telecommunications Network Project Committee.

The next item on the agenda was the report of the Nominating Committee which was given by Trustee Troy. After comments by Chairman Quinn, it was moved, seconded and

VOTED: To confirm and approve the officers and committees of the Board set forth in Doc. T86-089, all to serve until the next annual meeting of the Board.

Chairman Quinn then turned over the Chair to Chairman elect Knowles.

There being no further business to come before the Board, the meeting adjourned at 3:45 p.m.

Cynthia A. Fontaine

Cynthia A. Fontaine
Administrative Secretary
to the Board of Trustees

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UNIVERSITY OF MASSACHUSETTS

BOARD OF TRUSTEES

MINUTES OF THE MEETING OF THE COMMITTEE ON
UNIVERSITY RELATIONS AND DEVELOPMENT

September 11, 1986; 2:00 p.m.
Board Room
Whitmore Administration Building
University of Massachusetts
Amherst, MAssachusetts

Committee and Committee Staff: Chairman Knowles; Trustees Burgess, Bowman and Zervas; Mrs. Fontaine, Adminmistrative Secretary
Committee Member Absent: Trustee Troy

Other Trustees: Trustee Saba

University Administration: President Knapp; Treasurer Brand; Mr. MacArthur, Vice President for Management and Fiscal Affairs; Dr. Smith, Vice President for Academic Affairs; Mr. Trotman, Director, UMass Foundation

UM/Amherst: Chancellor Duffey; Dr. Ling, Vice Chancellor for University Relations; Mr. Melley, Director of University Relations; Mr. Fricker, Acting director of Development

UM/Boston: Chancellor Corrigan; Ms. Mulville, Associate Vice Chancellor for University Relations;

UM/Worcester: Mr. Fox, Vice Chancellor for University Relations; Ms. Johnson-Marion, Director of Philanthroplic Marketing

Guests: Mr. Dunn, former publisher of US World and News Report

Chairman Knowles convened the meeting at 2:15 p.m.

The first item on the agenda was Annual Reports. Vice Chancellor Ling introduced the members of the University Relations and Development staff and gave an overview of the Annual Report and Five Year Plan.

The over-riding goals for the next five years include promoting the image of the University as a public comprehensive research University of national stature, maximizing the University's success in increasing resources from both state and private sources, and building support for the University among its various constituents.

Daniel M. Melley, Director of University Relations reported on the opinion and attitude survey, conducted by Advanced Marketing Technologies. Those surveyed included Alumni Leaders, New England CEO's, Alumni Legislators, Non-Alumni Legislators, State Government Officials and themedia. Among the highlights cited quality of education was the most important factor to those surveyed. The final results are expected in a couple of weeks.

Robert Fricker, Acting Director of Development spoke about the results of the FY86 Annual Fund which totalled $1,801,987. There were 23,222 donors and the average gift was $77.60. The key initiatives for FY87 are to initiate a volunteer solicition program of prospective Chancellor's Council members, launch a planned giving program, initiate a systematic corporate relations program, complete conversion to the new campus computer system, and initiate development programs in the College of Engineering and School of Management.

There then ensued a discussion of the overall thrust being targeted to CEO's, Foundations and Corporations rather than from individual givers. The role of advertising was also discussed.

Associate Vice Chancellor Mulville then introduced the new staff at the Boston campus. She reported that the Annual fund for FY86 raised just short of $600,000 and that the Alumni records have been updated to reflect close to 21,000 names. The plans for FY87 include intensive corporation and foundation solicitation, completion of a long range development data base, continued focus on efforts for establishing an Urban Harbors Institute, a strong focus on the Annual Fund and related Alumni planned giving solicitations and publications and new development brochures.

Representing the Worcester Campus, Vice Chancellor Fox introduced Yvonne Johnson-Marion, Director of Philanthroplic Marketing who spoke in detail about the Direct Mail/Phone Program and the Marketing Program.

Thomas Trotman, Executive Director of the Foundation gave a status report of the major Foundation issues, projections of the cost of running the Foundation from 1986-1990, and the status of Scholarships made in recent years. In 1986, $100,000 was being awarded in scholarships.

There was a discussion about the role of the Foundation and the need for clarification of same.

Chairman Knowles then introduced William Dunn, an alumnus who was publisher of US World and News Report and is currently teaching at the University.

The next item on the agenda was the Brakeley, John Price Jones Inc. Report. President Knapp introduced the report and gave the background to it. The Chancellors and Vice Chancellors then gave their reactions to the report. Comments were made about the need for a three to five year marketing strategy for the University, about filling the Vice Chancellor's position at Boston, about the role of the Foundation, and about centralizing an ad campaign for the University in the President's Office.

The agenda for the November 5th meeting at Worcester will focus on marketing strategy.

The meeting adjourned at 4:10 p.m.

Cynthia A. Fontaine

Cynthia A. Fontaine
Administrative Secretary
to the Board of Trustees

UNIVERSITY OF MASSACHUSETTS

BOARD OF TRUSTEES

MINUTES OF THE MEETING OF THE COMMITTEE ON
UNIVERSITY RELATIONS AND DEVELOPMENT

November 25, 1986; 10:30 a.m.
Room S1-123
UMass Medical School
Worcester, Massachusetts

Committee and Committee Staff: Chairman Knowles; Trustees Bowman and Burgess; Mrs. Fontaine, Administrative Secretary

Committee Members Absent: Trustees Troy and Zervas

University Administration: President Knapp; Dr. Smith, Vice President for Academic Affairs; Mr. MacArthur, Vice President for Management; Treasurer Brand

UM/Amherst: Dr. Ling, Vice Chancellor for University Relations and Development; Mr. Melley, Assistant Vice Chancellor for University Relations; Mr. Trotman, Director, University Foundation

UM/Boston: Ms. Mulville, Associate Vice Chancellor for University Relations; Ms. Thomas, President, Alumni Association; Mr. O'Malley, Associate Vice Chancellor for External Affairs

UM/Worcester: Acting Chancellor Dalen; Dr. Fox, Vice Chancellor for University Relations; Ms. Baylis, Assistant Vice Chancellor for University Relations

Guests: Mr. MacGuire, President of Advanced Marketing Technologies; Ms. Levens, Former President of the Alumni Association--UM/Boston

Chairman Knowles convened the meeting at 10:35 p.m. The first item on the agenda was Campus Publications and Campus Interaction with the Media. Extensive discussion focused on what the campuses are doing in this area, what might be done centrally versus by campus, and the use of outside public relations firms.

Based on the data compiled for the Committee, it was the sense that during the coming year there is a need to develop a balanced communications policy and marketing plan.

The next item on the agenda was the Opinion and Attitude Survey Results at the Amherst campus. Mr. Jack MacGuire, President of Advanced Marketing Technologies made a presentation which highlighted the survey results of the image and perception study. The need of the University to communicate its "quality."

The last item on the agenda was the Brakely Report Recommendations. President Knapp recommended that the University's top priority be to develop and implement a three to five year communications plan. He recommended that the Committee consider creating the position of Vice President for University Relations to develop a plan and coordinate its implementation and retain outside counsel in preparing and implementing the plan.

After discussion there was a sense that this may be the direction the Committee may want to move but there was a need for continued discussions.

There being no further business to come before the Committee, the meeting adjourned at noon.

Cynthia A. Fontaine
Administrative Secretary
to the Board of Trustees